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Consolidated financial statements

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Supporting global energy security

GOSP-3 at the offshore Zuluf field, Arabian Gulf, Saudi Arabia
By maintaining crude oil MSC of 12.0 mmbpd, Aramco can quickly respond to changing market conditions to capture additional value.

In 2025, expansion work continued at the Zuluf crude oil increment, which is expected to add 600 mbpd of capacity in 2026.

Independent auditor's report

To the shareholders of Saudi Arabian Oil Company

Report on the audit of the consolidated financial statements

Our opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Saudi Arabian Oil Company (the "Company") and its subsidiaries (together the "Group") as at December 31, 2025, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia, and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA).

What we have audited

The Group's consolidated financial statements comprise:

- the consolidated statement of income for the year ended December 31, 2025;
- the consolidated statement of comprehensive income for the year ended December 31, 2025;
- the consolidated balance sheet as at December 31, 2025;
- the consolidated statement of changes in equity for the year ended December 31, 2025;
- the consolidated statement of cash flows for the year ended December 31, 2025; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards), endorsed in the Kingdom of Saudi Arabia (the "Code"), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code's requirements.

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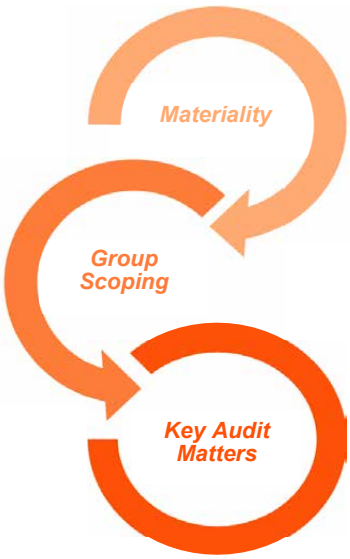
CR. No. 1010371622, UN No. 7000928734, capital of 500,000 SAR.

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

Our audit approach

Overview



- We determined overall Group materiality to be Saudi Arabian Riyal ("SAR") 26.25 billion, based on a percentage of income before income taxes and zakat and taking into account the profit-oriented nature of the Group.
- Our quantitative threshold for reporting misstatements to those charged with governance was set at SAR 1.88 billion.

Based on their size, complexity and risk:

- We selected the Company for a full-scope audit; and
- We selected certain subsidiaries and other affiliates to be in scope for the Group audit, in respect of which a full-scope audit or audit procedures over specified financial statement line items were performed.

Our key audit matters comprise the following:

- Recoverability of Downstream goodwill and the SABIC brand;
- Valuation of property, plant and equipment and assets held for sale; and
- Sale of non-controlling interest in Jafurah Midstream Gas Company.

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated financial statements. In particular, we considered where the Board of Directors made subjective judgments; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

Materiality

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance whether the consolidated financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

Based on our professional judgment, we determined certain quantitative thresholds for materiality, including the overall Group materiality for the consolidated financial statements as a whole as set out in the following table. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements, both individually and in aggregate, on the consolidated financial statements as a whole.

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

Overall Group materiality	SAR 26.25 billion (2024: SAR 30.0 billion)
How we determined it	Based on a percentage of income before income taxes and zakat
Rationale for the materiality benchmark applied	Income before income taxes and zakat is an important benchmark for the users of the consolidated financial statements and is a generally accepted benchmark for profit-oriented groups.

We agreed with those charged with governance that we would report to them misstatements identified during our audit above SAR 1.88 billion, as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

How we tailored our Group audit scope

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

The Group's operations are conducted through many components in different parts of the world. The most significant component within the Group is the Company itself and most of the audit effort was spent by the Group engagement team based in Dhahran, Kingdom of Saudi Arabia. The Group engagement team also directed the work done by the various component teams as well as internal specialists and experts across different locations and performed audit procedures on the consolidation workings and disclosures.

We identified a number of other components where a full-scope audit or audit procedures over specified financial statement line items were performed under our instructions. Component teams from the PwC network in Dhahran and Riyadh, Kingdom of Saudi Arabia, the United States of America, the Republic of Korea, the Republic of Singapore and Guernsey as well as a non-PwC network component team in Malaysia performed the required procedures. The selection of these components was based on qualitative and quantitative considerations, including whether the component accounted for a significant proportion of individual consolidated financial statement line items.

The Group engagement team directed, supervised and reviewed the audit work performed by component teams, taking into account the relative significance and associated audit risk of each component. This process included allocating overall Group materiality to the different components, sending detailed instructions, considering the sufficiency and appropriateness of resources assigned, holding regular meetings including site visits by senior team members for certain components, obtaining regular updates on progress and results of procedures related to significant and other relevant matters as well as reviewing deliverables and selected underlying working papers.

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the Key audit matter

1. Recoverability of Downstream goodwill and the SABIC brand

International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia require goodwill and intangible assets that have indefinite useful lives to be tested annually for impairment, irrespective of whether there is any indication of impairment.

Management performed assessments of the recoverability of Downstream goodwill, which relates primarily to the acquisition of SABIC, and of the SABIC brand, which has been determined to have an indefinite useful life. As at December 31, 2025, the carrying amounts of these assets were SAR 99.1 billion and SAR 18.1 billion, respectively.

The goodwill has been allocated to the Downstream operating segment and the impairment test for goodwill was performed at the Downstream operating segment level. The brand impairment test was performed based on an aggregation of the relevant Cash-Generating Units ("CGUs").

The recoverable amounts were determined based on value-in-use using discounted cash flow models. The models incorporated the most recent financial plans approved by the Company's management and Board of Directors and included 10-year projection periods with terminal values assumed thereafter. Key inputs and assumptions used to determine value-in-use included:

- Carrying amounts of relevant assets and liabilities;
- Cash flows during the 10-year projection period including underlying volume, commodity price, margin and cost assumptions;
- Terminal growth rates; and
- Pre-tax discount rates.

Our procedures included, among others, the following:

- We evaluated the appropriateness of management's allocation of goodwill to the Downstream operating segment, and of the SABIC brand to the aggregation of relevant CGUs.
- We assessed the completeness and accuracy of the carrying amounts of the assets and liabilities included as part of the impairment tests for both Downstream goodwill and the SABIC brand.
- With input from internal valuation experts, where considered necessary, our procedures over management's valuation models included:
  - Performing risk assessments, including sensitivity analyses that considered the impact of changes in assumptions on the outcome of the impairment assessments;
  - Evaluating the appropriateness of the valuation methods used by management, including the approach used to determine terminal values, and testing the mathematical accuracy and logical integrity of the models;
  - Assessing whether the length of the projection periods was consistent with management's financial planning cycle and whether forecasted cash flows and key assumptions were aligned with approved financial plans;
  - Evaluating the reasonableness of the cash flows used in the valuations including the underlying volume, commodity price, margin and cost assumptions by comparing to historical results or third-party market data points, as considered appropriate; and

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

Key audit matter	How our audit addressed the Key audit matter
1. Recoverability of Downstream goodwill and the SABIC brand (continued) The exercise performed by management supported the goodwill and brand carrying amounts and did not identify the need for any impairment charges to be recognised. We considered this to be a key audit matter given the significant judgment and estimates involved in determining recoverable amounts, and the uncertainty inherent in the underlying forecasts and assumptions. *Refer to Note 2(e), Note 2(h) and Note 6 to the consolidated financial statements for further information.*	- Assessing the reasonableness of the long-term growth rates used to determine terminal values, and of the pre-tax discount rates, by comparing to observable market data. ● We considered the reasonableness of the year-on-year movements in the recoverable amounts as at December 31, 2025 in light of the changes in the underlying key assumptions. ● We considered the appropriateness of the related accounting policies and disclosures in the consolidated financial statements.
2. Valuation of property, plant and equipment and assets held for sale During the year ended December 31, 2025, the Company recognised impairment and remeasurement losses totalling SAR 32.4 billion primarily related to certain Downstream property, plant and equipment ("PPE"), and SABIC's planned sale of its European Petrochemicals ("EP") and Engineering Thermoplastics ("ETP") businesses (each a "disposal group"). These losses comprised SAR 19.0 billion of impairments and write-downs on Downstream PPE and SAR 13.4 billion of remeasurement losses related to the disposal groups. Recoverable amounts for the impaired PPE were based on value-in-use using discounted cash flow models derived from the most recent approved financial plans, and determined to be higher than fair value less costs to sell. Key inputs and assumptions included: ● Carrying amounts of the relevant assets and liabilities; ● Cash flows during the projection periods, including underlying volume, commodity price, margin and cost assumptions; and ● Pre-tax discount rates. *Refer to Note 2(g), Note 2(h), and Note 5 to the consolidated financial statements for further information.*	For Downstream PPE we selected one CGU comprising most of the carrying amount of assets tested for impairment. Our procedures included: ● Evaluating the appropriateness of management's identification of CGUs, and the selection of CGUs to test for impairment. ● Assessing the completeness and accuracy of the carrying amounts of property, plant and equipment included within the CGU subject to impairment testing. ● With input from internal valuation experts, where considered necessary, our procedures over management's valuation model included: - Performing risk assessments, including sensitivity analyses that considered the impact of changes in assumptions on the outcome of the impairment assessment; - Evaluating the appropriateness of the valuation method used by management, and testing the mathematical accuracy and logical integrity of the model; - Considering the reasonableness of the projection period given the characteristics of the underlying asset, and the consistency of the cash flows and certain underlying assumptions with approved financial plans;

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

Key audit matter	How our audit addressed the Key audit matter
2. Valuation of property, plant and equipment and assets held for sale (continued) The fair values of the net assets comprising the disposal groups, which were recognised as 'assets classified as held for sale' as at December 31, 2025, were determined based on the terms of the related transaction agreements, including certain adjustments, and involved the use of discounted cash flow models to measure contingent and deferred consideration. Key inputs and assumptions included: • Carrying amounts of the net assets comprising the disposal groups; • Cash flows during the projection periods including certain underlying assumptions; • Net exit proceeds, where applicable; and • Discount rates. We considered this to be a key audit matter due to the aggregate magnitude of the impairment and remeasurement losses, the significant judgment and estimates involved, and the uncertainty inherent in the underlying forecasts and assumptions used in determining recoverable amounts of PPE and fair value less costs to sell of the assets classified as held for sale. *Refer to Note 2(p) and Note 35(a) to the consolidated financial statements for further information.*	- Evaluating the reasonableness of the cash flows used in the valuations including the underlying volume, commodity price, margin and cost assumptions by comparing to historical results or third-party market data points, as considered appropriate; and - Evaluating the reasonableness of the pre-tax discount rate, by comparing to observable market data. • We considered the appropriateness of the related accounting policies and disclosures in the consolidated financial statements. For assets held for sale, our procedures included: • Evaluating the appropriateness of management's determination that the disposal groups met the criteria to be classified as held for sale as at December 31, 2025. • Obtaining and reading the related transaction agreements. • Evaluating the completeness and accuracy of the carrying amounts of the disposal groups. • With input from internal valuation experts, where considered necessary, our procedures over management's valuation models included: - Performing risk assessments, including sensitivity analyses that considered the impact of changes in assumptions on the determined fair values; - Evaluating the appropriateness of the valuation methods used by management, and testing the mathematical accuracy and logical integrity of the models; - Considering the consistency of the model inputs, including applicable adjustments, with the terms of the related transaction agreements; - Evaluating the reasonableness of the cash flows used in the valuation of contingent and deferred consideration, including the underlying assumptions, as considered appropriate; and - Evaluating the reasonableness of the discount rates, by comparing to observable market data. • We considered the appropriateness of the related accounting policies and disclosures in the consolidated financial statements.

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

Key audit matter	How our audit addressed the Key audit matter
3. Sale of non-controlling interest in Jafurah Midstream Gas Company The Company sold a 49% equity interest in Jafurah Midstream Gas Company ("JMGC"), a subsidiary of the Company, in October 2025 to Green Palm Bidco S.à r.l. ("Green Palm") for upfront sale proceeds of SAR 41.8 billion. As part of the arrangement, immediately prior to the sale, the Company leased the development and usage rights of the Jafurah Field Gas Plant and the Riyas NGL Fractionation Plant (together "the Facilities") to JMGC for a 20-year period. Simultaneously, JMGC granted the Company the exclusive rights to receive, process and treat raw gas from the Jafurah field during this period in exchange for a tariff. The Company retained title to, and operational control of, the Facilities and will continue to control and consolidate JMGC. Under the agreed terms and conditions, the Company and Green Palm are entitled to receive dividend distributions from JMGC based on available cash, provided the Company continues to pay discretionary dividends to its ordinary shareholders. Given the Company's discretionary right to cause JMGC to suspend dividend distributions, the upfront sale proceeds received from Green Palm have been recognized as a non-controlling interest in the consolidated financial statements. We considered this to be a key audit matter given the complexity and materiality of the transaction, as well as the judgment involved in determining the classification of JMGC as a subsidiary and the accounting treatment of the sale proceeds as a non-controlling interest. *Refer to Note 2(d) and Note 34 to the consolidated financial statements for further information.*	With input from internal accounting specialists, where considered necessary, our procedures included the following: • We held discussions with management to understand the legal structure and economic substance of the arrangement. • We read the relevant agreements and considered the consistency of the underlying terms and conditions with the accounting treatment, including the Company's continued consolidation of JMGC and the Company's classification of Green Palm's ownership interest in JMGC as a non-controlling interest. • We verified the cash proceeds received from Green Palm and validated that the transaction was accurately recorded by the Company. • We assessed the completeness and accuracy of the carrying value determined by management of JMGC's net assets immediately prior to the sale. We considered the appropriateness of the related accounting policies and disclosures in the consolidated financial statements.

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

Other information

The Board of Directors is responsible for the other information. The other information comprises the Annual Report (but does not include the consolidated financial statements and our auditor's report thereon).

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Board of Directors and those charged with governance for the consolidated financial statements

The Board of Directors is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by SOCPA, and the applicable requirements of the Regulations for Companies and the Company's Bylaws, and for such internal control as they determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia, will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

As part of an audit in accordance with International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

Independent auditor's report (continued)

To the shareholders of Saudi Arabian Oil Company

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

PricewaterhouseCoopers

Omar M. Al Sagga
License No. 369
March 9, 2026

Consolidated statement of income

All amounts in millions of Saudi Riyals unless otherwise stated

		SAR		USD*	
		Year ended December 31		Year ended December 31	
	Note	**2025**	2024	**2025**	2024
Revenue	24	**1,559,342**	1,637,299	**415,824**	436,613
Other income related to sales		**111,862**	164,375	**29,830**	43,833
Revenue and other income related to sales		**1,671,204**	1,801,674	**445,654**	480,446
Royalties and other taxes		**(151,421)**	(200,532)	**(40,379)**	(53,475)
Purchases	25	**(456,233)**	(509,430)	**(121,662)**	(135,848)
Producing and manufacturing		**(132,132)**	(110,275)	**(35,236)**	(29,406)
Selling, administrative and general		**(83,496)**	(88,931)	**(22,266)**	(23,715)
Exploration		**(10,141)**	(8,552)	**(2,704)**	(2,281)
Research and development		**(5,443)**	(5,816)	**(1,451)**	(1,550)
Depreciation and amortization	5,6	**(93,091)**	(91,679)	**(24,824)**	(24,448)
Impairment and held for sale remeasurement losses	5,35	**(32,425)**	(11,834)	**(8,646)**	(3,156)
Operating costs		**(964,382)**	(1,027,049)	**(257,168)**	(273,879)
Operating income		**706,822**	774,625	**188,486**	206,567
Share of results of joint ventures and associates	7	**(8,375)**	(4,966)	**(2,233)**	(1,324)
Finance and other income	27	**15,504**	22,891	**4,134**	6,104
Finance costs	20	**(11,091)**	(10,540)	**(2,958)**	(2,811)
Income before income taxes and zakat		**702,860**	782,010	**187,429**	208,536
Income taxes and zakat	8	**(352,650)**	(383,588)	**(94,040)**	(102,290)
Net income		**350,210**	398,422	**93,389**	106,246
Net income attributable to					
Shareholders' equity		**348,042**	393,891	**92,811**	105,038
Non-controlling interests		**2,168**	4,531	**578**	1,208
		350,210	398,422	**93,389**	106,246
Earnings per share (basic and diluted)	38	**1.44**	1.63	**0.38**	0.43

* This supplementary information is converted at a fixed rate of U.S. dollar 1.00 = SAR 3.75 for convenience only, and is presented in millions of U.S. dollars.

H.E. Yasir O. Al-Rumayyan
Chairman of the Board

Amin H. Nasser
President & Chief Executive Officer

Ziad T. Al Murshed
Executive Vice President & Chief Financial Officer

Consolidated statement of comprehensive income

All amounts in millions of Saudi Riyals unless otherwise stated

	Note	SAR		USD*	
		Year ended December 31		Year ended December 31	
		2025	2024	**2025**	2024
Net income		**350,210**	398,422	**93,389**	106,246
Other comprehensive income (loss), net of tax	18				
Items that will not be reclassified to net income					
Remeasurement of post-employment benefits		**1,027**	3,138	**274**	837
Share of post-employment benefits remeasurement from joint ventures and associates		**103**	(95)	**27**	(25)
Changes in fair value of equity investments classified as fair value through other comprehensive income		**2,081**	(793)	**555**	(212)
Items that may be reclassified subsequently to net income					
Cash flow hedges and other		**(363)**	(658)	**(97)**	(176)
Changes in fair value of debt securities classified as fair value through other comprehensive income		**(187)**	(67)	**(49)**	(18)
Share of other comprehensive income of joint ventures and associates		**343**	138	**91**	37
Currency translation differences		**3,516**	(5,549)	**938**	(1,480)
		6,520	(3,886)	**1,739**	(1,037)
Total comprehensive income		**356,730**	394,536	**95,128**	105,209
Total comprehensive income attributable to					
Shareholders' equity		**353,850**	391,720	**94,360**	104,458
Non-controlling interests		**2,880**	2,816	**768**	751
		356,730	394,536	**95,128**	105,209

* This supplementary information is converted at a fixed rate of U.S. dollar 1.00 = SAR 3.75 for convenience only, and is presented in millions of U.S. dollars.

H.E. Yasir O. Al-Rumayyan
Chairman of the Board

Amin H. Nasser
President & Chief Executive Officer

Ziad T. Al Murshed
Executive Vice President & Chief Financial Officer

Consolidated balance sheet

All amounts in millions of Saudi Riyals unless otherwise stated

	Note	SAR At December 31 2025	SAR At December 31 2024	USD* At December 31 2025	USD* At December 31 2024
Assets					
Non-current assets					
Property, plant and equipment	5	**1,590,748**	1,494,318	**424,200**	398,485
Intangible assets	6	**164,825**	164,581	**43,953**	43,888
Investments in joint ventures and associates	7	**70,254**	65,261	**18,735**	17,403
Deferred income tax assets	8	**15,885**	20,659	**4,236**	5,509
Post-employment benefits	21	**24,436**	27,365	**6,516**	7,297
Other assets and receivables	9	**50,744**	46,844	**13,531**	12,492
Investments in securities	10	**38,795**	39,206	**10,345**	10,455
		1,955,687	1,858,234	**521,516**	495,529
Current assets					
Inventories	11	**70,542**	83,728	**18,811**	22,327
Trade receivables	12	**165,444**	167,884	**44,119**	44,770
Due from the Government	13	**29,315**	38,274	**7,817**	10,206
Other assets and receivables	9	**33,839**	40,730	**9,024**	10,862
Investments in securities	10	**30,629**	1,658	**8,168**	442
Short-term investments	14	**14,643**	13,186	**3,905**	3,516
Cash and cash equivalents	15	**243,099**	216,642	**64,826**	57,771
		587,511	562,102	**156,670**	149,894
Assets classified as held for sale	35	**8,766**	3,294	**2,338**	878
		596,277	565,396	**159,008**	150,772
Total assets		**2,551,964**	2,423,630	**680,524**	646,301
Equity and liabilities					
Shareholders' equity					
Share capital		**90,000**	90,000	**24,000**	24,000
Additional paid-in capital		**26,981**	26,981	**7,195**	7,195
Treasury shares	16	**(2,514)**	(3,943)	**(670)**	(1,052)
Retained earnings:					
Unappropriated		**1,370,057**	1,342,442	**365,349**	357,984
Appropriated		**6,000**	6,000	**1,600**	1,600
Other reserves	18	**1,472**	(3,251)	**392**	(866)
		1,491,996	1,458,229	**397,866**	388,861
Non-controlling interests	19	**229,748**	193,126	**61,266**	51,500
		1,721,744	1,651,355	**459,132**	440,361
Non-current liabilities					
Borrowings	20	**308,466**	261,733	**82,258**	69,795
Deferred income tax liabilities	8	**160,664**	153,369	**42,843**	40,898
Post-employment benefits	21	**25,951**	26,866	**6,920**	7,164
Provisions and other liabilities	22	**36,790**	31,044	**9,811**	8,279
		531,871	473,012	**141,832**	126,136
Current liabilities					
Trade payables and other liabilities	23	**157,708**	157,467	**42,055**	41,992
Obligations to the Government:					
Income taxes and zakat	8	**68,412**	71,951	**18,244**	19,187
Royalties		**10,634**	12,288	**2,836**	3,277
Borrowings	20	**55,151**	57,557	**14,707**	15,348
		291,905	299,263	**77,842**	79,804
Liabilities directly associated with assets classified as held for sale	35	**6,444**	–	**1,718**	–
		298,349	299,263	**79,560**	79,804
Total liabilities		**830,220**	772,275	**221,392**	205,940
Total equity and liabilities		**2,551,964**	2,423,630	**680,524**	646,301

* This supplementary information is converted at a fixed rate of U.S. dollar 1.00 = SAR 3.75 for convenience only, and is presented in millions of U.S. dollars.

H.E. Yasir O. Al-Rumayyan
Chairman of the Board

Amin H. Nasser
President & Chief Executive Officer

Ziad T. Al Murshed
Executive Vice President & Chief Financial Officer

Consolidated statement of changes in equity

All amounts in millions of Saudi Riyals unless otherwise stated

		SAR								USD*
		Shareholders' equity								
					Retained earnings					
	Note	Share capital	Additional paid-in capital	Treasury shares	Unappropriated	Appropriated[1]	Other reserves (Note 18)	Non-controlling interests	Total	Total
Balance at January 1, 2024		90,000	26,981	(1,362)	1,411,474	6,000	1,514	202,485	1,737,092	463,225
Net income		–	–	–	393,891	–	–	4,531	398,422	106,246
Other comprehensive loss		–	–	–	–	–	(2,171)	(1,715)	(3,886)	(1,037)
Total comprehensive income (loss)		–	–	–	393,891	–	(2,171)	2,816	394,536	105,209
Transfer of post-employment benefits remeasurement	18	–	–	–	3,015	–	(3,015)	–	–	–
Transfer of share of post-employment benefits remeasurement from joint ventures and associates	18	–	–	–	(95)	–	95	–	–	–
Acquisition of treasury shares		–	–	(3,750)	–	–	–	–	(3,750)	(1,000)
Treasury shares issued to employees	16	–	–	1,169	78	–	(459)	–	788	210
Share-based compensation		–	–	–	(3)	–	582	–	579	154
Dividends	37	–	–	–	(465,918)	–	–	–	(465,918)	(124,245)
Dividends to non-controlling interests and other		–	–	–	–	–	203	(12,175)	(11,972)	(3,192)
Balance at December 31, 2024		90,000	26,981	(3,943)	1,342,442	6,000	(3,251)	193,126	1,651,355	440,361
Net income		**–**	**–**	**–**	**348,042**	**–**	**–**	**2,168**	**350,210**	**93,389**
Other comprehensive income		**–**	**–**	**–**	**–**	**–**	**5,808**	**712**	**6,520**	**1,739**
Total comprehensive income		**–**	**–**	**–**	**348,042**	**–**	**5,808**	**2,880**	**356,730**	**95,128**
Transfer of post-employment benefits remeasurement	18	**–**	**–**	**–**	**1,076**	**–**	**(1,076)**	**–**	**–**	**–**
Transfer of share of post-employment benefits remeasurement from joint ventures and associates	18	**–**	**–**	**–**	**103**	**–**	**(103)**	**–**	**–**	**–**
Treasury shares issued to employees	16	**–**	**–**	**1,429**	**(38)**	**–**	**(542)**	**–**	**849**	**227**
Share-based compensation		**–**	**–**	**–**	**(25)**	**–**	**636**	**–**	**611**	**163**
Sale of non-controlling equity interest in a subsidiary	34	**–**	**–**	**–**	**–**	**–**	**–**	**41,802**	**41,802**	**11,147**
Dividends	37	**–**	**–**	**–**	**(320,447)**	**–**	**–**	**–**	**(320,447)**	**(85,453)**
Dividends to non-controlling interests and other		**–**	**–**	**–**	**(1,096)**	**–**	**–**	**(8,060)**	**(9,156)**	**(2,441)**
Balance at December 31, 2025		**90,000**	**26,981**	**(2,514)**	**1,370,057**	**6,000**	**1,472**	**229,748**	**1,721,744**	**459,132**

1. Appropriated retained earnings, originally established under the 1988 Articles of the Saudi Arabian Oil Company, represent a legal reserve which is not available for distribution. This amount is maintained pursuant to the Company's existing Bylaws.

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H.E. Yasir O. Al-Rumayyan
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Executive Vice President & Chief Financial Officer

Consolidated statement of cash flows

All amounts in millions of Saudi Riyals unless otherwise stated

	Note	SAR Year ended December 31 2025	SAR Year ended December 31 2024	USD* Year ended December 31 2025	USD* Year ended December 31 2024
Income before income taxes and zakat		**702,860**	782,010	**187,429**	208,536
Adjustments to reconcile income before income taxes and zakat to net cash provided by operating activities					
Depreciation and amortization	5,6	**93,091**	91,679	**24,824**	24,448
Impairment and held for sale remeasurement losses	5,35	**32,425**	11,834	**8,646**	3,156
Exploration and evaluation costs written off	6	**3,990**	2,325	**1,064**	620
Loss on retirements and disposal of property, plant and equipment		**5,079**	1,983	**1,355**	528
Gain on disposal of assets classified as held for sale	35(b)	**(342)**	–	**(92)**	–
Inventory movement		**859**	742	**229**	198
Share of results of joint ventures and associates	7	**8,375**	4,966	**2,233**	1,324
Finance and other income	27	**(15,504)**	(22,891)	**(4,134)**	(6,104)
Finance costs	20	**11,091**	10,540	**2,958**	2,811
Change in fair value of investments through profit or loss		**(1,898)**	(39)	**(506)**	(10)
Change in joint ventures and associates inventory profit elimination	7	**228**	208	**60**	55
Other		**1,480**	(802)	**394**	(213)
Change in working capital					
Inventories		**7,902**	1,506	**2,107**	402
Trade receivables		**(9,431)**	541	**(2,514)**	144
Due from the Government		**8,959**	11,104	**2,389**	2,962
Other assets and receivables		**4,907**	(6,613)	**1,309**	(1,764)
Trade payables and other liabilities		**995**	9,110	**265**	2,429
Royalties payable		**(1,654)**	(1,819)	**(441)**	(485)
Other changes					
Other assets and receivables		**(3,772)**	(5,604)	**(1,005)**	(1,495)
Provisions and other liabilities		**(244)**	189	**(65)**	50
Post-employment benefits		**3,824**	3,629	**1,020**	967
Settlement of income, zakat and other taxes	8	**(342,422)**	(385,710)	**(91,312)**	(102,855)
Net cash provided by operating activities		**510,798**	508,888	**136,213**	135,704
Capital expenditures	4	**(190,444)**	(188,890)	**(50,785)**	(50,371)
Acquisition of affiliates, net of cash acquired	36	**(408)**	(1,533)	**(109)**	(409)
Additional investments in joint ventures and associates	7	**(11,378)**	(4,736)	**(3,034)**	(1,263)
Proceeds from sale of affiliates	35	**6,779**	1,583	**1,808**	422
Distributions from joint ventures and associates	7	**3,030**	3,165	**808**	844
Dividends from investments in securities	27	**491**	463	**131**	124
Interest received		**14,142**	22,735	**3,771**	6,063
Investments in securities - net	36(c)	**(24,657)**	(6,805)	**(6,575)**	(1,815)
Net (purchases) maturities of short-term investments		**(1,457)**	171,157	**(389)**	45,642
Net cash used in investing activities		**(203,902)**	(2,861)	**(54,374)**	(763)
Dividends paid to shareholders of the Company	37	**(320,447)**	(465,918)	**(85,453)**	(124,245)
Dividends paid to non-controlling interests in subsidiaries		**(12,206)**	(11,935)	**(3,255)**	(3,182)
Proceeds from sale of non-controlling equity interest in a subsidiary	34	**41,802**	–	**11,147**	–
Acquisition of treasury shares	16	**–**	(3,750)	**–**	(1,000)
Proceeds from issuance of treasury shares	16	**850**	788	**227**	210
Net proceeds from short-term borrowings		**6,573**	1,413	**1,753**	377
Proceeds from long-term borrowings		**51,552**	54,398	**13,747**	14,506
Repayments of long-term borrowings		**(16,683)**	(32,895)	**(4,449)**	(8,772)
Principal portion of lease payments		**(13,498)**	(15,344)	**(3,599)**	(4,092)
Interest paid		**(18,382)**	(15,115)	**(4,902)**	(4,031)
Net cash used in financing activities		**(280,439)**	(488,358)	**(74,784)**	(130,229)
Net increase in cash and cash equivalents		**26,457**	17,669	**7,055**	4,712
Cash and cash equivalents at beginning of the year		**216,642**	198,973	**57,771**	53,059
Cash and cash equivalents at end of the year		**243,099**	216,642	**64,826**	57,771

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Notes to the consolidated financial statements

All amounts in millions of Saudi Riyals unless otherwise stated

1. General information

The Saudi Arabian Oil Company (the "Company"), with headquarters located in Dhahran, Kingdom of Saudi Arabia (the "Kingdom"), is engaged in prospecting, exploring, drilling and extracting hydrocarbon substances ("Upstream") and processing, manufacturing, refining and marketing these hydrocarbon substances ("Downstream"). The Company was formed on November 13, 1988, by Royal Decree No. M/8; however, its history dates back to May 29, 1933, when the Saudi Arabian Government (the "Government") granted a concession to the Company's predecessor for the right to, among other things, explore the Kingdom for hydrocarbons.

On December 20, 2017, Royal Decree No. M/37 dated 2/4/1439H was issued approving the Hydrocarbons Law, which applies to the Kingdom's hydrocarbons and hydrocarbon operations. Under the Hydrocarbons Law, all hydrocarbon deposits, hydrocarbons and hydrocarbon resources are the property of the Kingdom until ownership is transferred at the well head or when extracted. Further, the Hydrocarbons Law codifies the Government's sole authority to set the maximum amount of hydrocarbons production by the Company and the maximum sustainable capacity that the Company must maintain.

All natural resources within the Kingdom, including hydrocarbons, are owned by the Kingdom. Through a concession in 1933, the Government granted the Company's predecessor the exclusive right to explore, develop and produce the Kingdom's hydrocarbon resources, except in certain areas. As of December 24, 2017, the original concession agreement was replaced and superseded by an amended concession agreement (the "Concession Agreement") which provides the Company the exclusive right to explore, drill, prospect, appraise, develop, extract, recover, and produce hydrocarbons in the concession area. The Company is also provided the exclusive right to market and distribute hydrocarbons, petroleum products and liquid petroleum gas ("LPG") in the Kingdom along with the non-exclusive right to manufacture, refine, and treat production and to market, sell, transport and export such production.

The initial term of the Concession Agreement is for 40 years, which shall be extended by the Government for 20 years unless the Company does not satisfy certain conditions commensurate with its then current operating practices. In addition, the Concession Agreement may be amended and extended for an additional 40 years beyond the original 60-year period, subject to the Company and the Government agreeing on the terms of such extension.

Effective January 1, 2018, the Council of Ministers Resolution No. 180, dated 1/4/1439H (December 19, 2017) converted the Company to a Saudi Joint Stock Company with new Bylaws. The Company's 1988 Articles were cancelled as of January 1, 2018, pursuant to Royal Decree No. M/36, dated 2/4/1439H (December 20, 2017). The Company's Commercial Registration Number is 2052101150. The Company's share capital was set at Saudi Riyals ("SAR" or "﷼") 60,000, divided into 200 billion fully paid ordinary shares with equal voting rights without par value. On May 12, 2022 and May 8, 2023, after obtaining necessary approvals from the competent authorities in relation to the issuance of bonus shares, the Extraordinary General Assembly ("EGA") approved the increases in the Company's share capital by ﷼ 15,000 and ﷼ 15,000, respectively, and the commensurate increase in the number of the Company's issued ordinary shares by 20 billion and 22 billion, respectively. The Company's share capital after these increases is ﷼ 90,000, divided into 242 billion fully paid ordinary shares with equal voting rights without par value.

On December 11, 2019, the Company completed its Initial Public Offering ("IPO") and its ordinary shares were listed on the Saudi Exchange. In connection with the IPO, the Government, being the sole owner of the Company's shares at such time, sold an aggregate of 3.45 billion ordinary shares, or 1.73% of the Company's share capital. In addition, concurrent with the IPO, the Company acquired 117.2 million of its ordinary shares from the Government for a cash payment of ﷼ 3,750, and classified them as treasury shares (Note 16). These shares were used by the Company for its employee share plans (Note 17).

On February 13, 2022, the Government transferred 4% of the Company's issued shares to the Public Investment Fund ("PIF"), the sovereign wealth fund of the Kingdom, followed by another transfer of 4% on April 16, 2023 to Saudi Arabian Investment Company ("Sanabil Investments"), a wholly-owned company of PIF. Further, on March 7, 2024, the Government transferred an additional 8% of the Company's issued shares to PIF's wholly-owned companies.

On June 11, 2024, the Government completed a secondary public offering of the Company's ordinary shares. In connection with this secondary offering, the Government sold an aggregate of approximately 1.7 billion shares, representing 0.7% of the Company's issued shares. This includes 137.6 million ordinary shares acquired by the Company from the Government for a cash payment of ﷼ 3,750, which have been classified as treasury shares. These treasury shares are being used by the Company for its employee share plans. As at December 31, 2025, the Government remains the Company's largest shareholder, retaining an 81.48% direct shareholding.

The consolidated financial statements of the Company and its subsidiaries (together "Saudi Aramco") were approved by the Board of Directors on March 9, 2026.

2. Material accounting policy information and significant judgments and estimates

The material accounting policies applied in the preparation of these consolidated financial statements are set out below.

(a) Basis of preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"), that are endorsed in the Kingdom, and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA"). The consolidated financial statements are also in compliance with IFRS as issued by the International Accounting Standards Board ("IASB").

The consolidated financial statements have been prepared under the historical cost convention except for certain items measured at fair value, which are primarily investments in securities, derivatives, certain trade receivables and payables, and post-employment benefit plan assets. Further, assets classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell. The accounting policies that follow have been consistently applied to all years presented, unless otherwise stated.

(b) Significant accounting judgments and estimates

The preparation of the consolidated financial statements in conformity with IFRS requires management to exercise judgment in applying Saudi Aramco's accounting policies and in the use of certain critical accounting estimates and assumptions concerning the future. Management has made various judgments that may significantly impact the valuation and presentation of assets and liabilities. In addition, management also applies judgment when undertaking the estimation procedures necessary to calculate assets, liabilities, revenue and expenses. Accounting estimates, by definition, may not equal the related actual results and are subject to change based on experience and new information.

The areas requiring the most significant judgments, estimates and assumptions in the preparation of the consolidated financial statements are: accounting for interests in subsidiaries, joint arrangements and associates, fair values of assets acquired and liabilities assumed on acquisition, recoverability of asset carrying amounts, determining the lease term, taxation, provisions, post-employment benefit obligations and determination of functional currency and are set out in the individual accounting policies below.

Net zero ambition and the energy transition

Saudi Aramco's ambition is to achieve net-zero Scope 1 and Scope 2 greenhouse gas emissions by 2050 across its wholly-owned operated assets. Low lifting costs and lower upstream carbon intensity, associated with the production of both oil and gas, compared to its peers, facilitates Saudi Aramco to continuously supply hydrocarbon products through the energy transition for the foreseeable future. Saudi Aramco's greenhouse gas emissions mitigation targets are to be achieved through: further improving energy efficiency and managing flaring and methane emissions; investing in renewable energy projects and certificates; carbon capture and storage; and developing an offsetting program that includes planting mangroves and purchasing carbon offsets through voluntary markets.

Climate change considerations are key elements of Saudi Aramco's strategic planning processes, which include judgments and estimates relating to the pace of the energy transition and associated demand forecasts, and their impact on commodity prices, margins, and growth rates. Such judgments and estimates, used in the preparation of the 2025 consolidated financial statements, are consistent with Saudi Aramco's long-term strategy and the profile of its operations, and are subject to change as market factors, policies and regulations evolve. Saudi Aramco will continue to assess its financial plans, estimates, and assumptions concerning the economic environment and the pace of the energy transition to update any impacts on the financial statements in future periods.

(c) New or amended standards

(i) There are no amendments or interpretations that are effective for annual periods beginning on or after January 1, 2025 that have a material impact on the consolidated financial statements.

(ii) The following IASB pronouncement that is endorsed in the Kingdom will become effective for annual periods beginning on or after January 1, 2027 and has not been early adopted by Saudi Aramco.

IFRS 18, Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, Presentation and Disclosure in Financial Statements, which will replace IAS 1, Presentation of Financial Statements. IFRS 18 introduces new requirements that will change the structure of the statement of profit or loss by including specified totals and subtotals, while carrying forward many of the IAS 1 requirements. In addition, the standard also requires disclosure of management-defined performance measures and includes new requirements for aggregation and disaggregation of financial information. Saudi Aramco is currently evaluating the impact of adopting IFRS 18 on its financial statements. The adoption of IFRS 18 may result in the reclassification of certain income and expense items, as well as certain changes to the presentation of the income statement and related notes. In addition, management-defined performance measures are also anticipated to be disclosed in the financial statements. Saudi Aramco will adopt IFRS 18 on its mandatory effective date of January 1, 2027.

There are no other standards, amendments and interpretations that are not yet effective that are expected to have a material impact in the current or future reporting periods or on foreseeable future transactions.

All amounts in millions of Saudi Riyals unless otherwise stated

2. Material accounting policy information and significant judgments and estimates continued

(d) Principles of consolidation, acquisition and equity accounting

(i) Subsidiaries

The consolidated financial statements reflect the assets, liabilities and operations of the Company and its subsidiaries. Subsidiaries are entities over which the Company has control. The Company controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which the Company obtains control, and continue to be consolidated until the date that such control ceases.

Intercompany balances and transactions, including unrealized profits and losses arising from intragroup transactions, have been eliminated. Where necessary, adjustments are made to the financial statements of subsidiaries to align the accounting policies with those used by the Company.

The acquisition method of accounting is used to account for business combinations, including those acquisitions of businesses under common control that have commercial substance. Acquisition related costs are expensed as incurred. The consideration transferred to acquire a subsidiary comprises the fair value of the assets transferred, liabilities incurred to the former owners of the acquired business, equity interests issued by Saudi Aramco, the fair value of any asset or liability resulting from a contingent consideration arrangement, and the fair value of any pre-existing equity interest in the subsidiary. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at fair value at the date the assets and liabilities are exchanged, irrespective of the extent of any non-controlling interests. The excess of the consideration transferred and the amount of any non-controlling interest in the acquired entity over the fair value of the acquired identifiable net assets is recorded as goodwill. Where settlement of any part of the cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained under comparable terms and conditions. Any goodwill arising on acquisition is allocated to each of the cash-generating units, or groups of cash-generating units, expected to benefit from the business combination's synergies.

Non-controlling interests represent the equity in subsidiaries that is not attributable, directly or indirectly, to Saudi Aramco. Saudi Aramco recognizes any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets. Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of income, the consolidated statement of comprehensive income, the consolidated statement of changes in equity, and the consolidated balance sheet, respectively.

Saudi Aramco treats transactions with non-controlling interests that do not result in a loss of control as transactions between equity owners of the group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognized in equity.

If the business combination is achieved in stages, the acquisition date carrying value of the previously held equity interest is remeasured to fair value at the acquisition date with any gains or losses arising from such remeasurement recognized in net income or other comprehensive income, as appropriate.

(ii) Joint arrangements

Under IFRS 11, Joint Arrangements, an arrangement in which two or more parties have joint control is a joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control. Investments in joint arrangements are classified as either joint operations or joint ventures. The classification depends on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement. Saudi Aramco has interests in both joint operations and joint ventures.

1) Joint operations

Joint operations arise where the investors have rights to the assets and obligations for the liabilities of a joint arrangement. Saudi Aramco recognizes its direct right to the assets, liabilities, revenues and expenses of joint operations and its share of any jointly held or incurred assets, liabilities, revenues and expenses.

2. Material accounting policy information and significant judgments and estimates continued

(d) Principles of consolidation, acquisition and equity accounting continued

2) Joint ventures

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. Investments in joint ventures are accounted for using the equity method of accounting and are initially recognized at cost.

Saudi Aramco's share of results of its joint ventures is recognized within net income, while its share of post-acquisition movements in other comprehensive income is recognized within other comprehensive income. The cumulative effect of these changes is adjusted against the carrying amount of Saudi Aramco's investments in joint ventures, which is presented separately in the consolidated balance sheet. When Saudi Aramco's share of losses in a joint venture equals or exceeds its interest in the joint venture, including any other unsecured non-current receivables, Saudi Aramco does not recognize further losses, unless it has incurred obligations or made payments on behalf of the joint venture.

If the ownership interest in a joint venture or an associate is reduced but joint control or significant influence is retained, the difference between the carrying amount derecognized and the proceeds received is recognized in the consolidated statement of income.

Gains and losses on transactions between Saudi Aramco and joint ventures not realized through a sale to a third party are eliminated to the extent of Saudi Aramco's interest in the joint ventures. Where necessary, adjustments are made to the financial statements of joint ventures to align their accounting policies with those used by Saudi Aramco.

Saudi Aramco's investments in joint ventures includes, when applicable, goodwill identified on acquisition, net of any accumulated impairment loss. Goodwill represents the excess of the cost of an acquisition over the fair value of Saudi Aramco's share of the net identifiable assets of the acquired joint venture at the date of acquisition.

Dividends received or receivable from joint ventures are recognized as a reduction in the carrying amount of the investment.

(iii) Associates

Associates are entities over which Saudi Aramco has significant influence. Significant influence is the power to participate in financial and operating policy decisions, but without control or joint control over those policies, and is generally reflected by a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting and are initially recognized at cost. The accounting policies for joint ventures detailed in Note 2(d)(ii)(2) above are also applied by Saudi Aramco to its associates.

Significant accounting judgments and estimates

The acquisition of subsidiaries, joint arrangements and associates requires management to estimate the fair values of the assets acquired and liabilities assumed. In addition, judgments are applied in the determination of whether control, joint control or significant influence is present with respect to investments in subsidiaries, joint arrangements or associates. Judgment is applied when determining if an entity is controlled by voting rights, potential voting rights or other rights granted through contractual arrangements. Consideration is given to the ability to pass resolutions in Board or Shareholders' meetings based on provisions in the constitutive documents. Consideration is also given to an entity's purpose and design, significant exposure to variable returns and economic dependence on Saudi Aramco, among other factors. Judgment is applied when assessing whether an arrangement is jointly controlled by all of its parties or by a group of the parties by taking decisions about relevant activities through unanimous consent of the parties sharing control. Judgment is applied as to whether a joint arrangement is classified as a joint venture or joint operation taking into account specific facts and circumstances, such as the purpose and design of the arrangement, including with respect to its output, its relationship to the parties and its source of cash flows. Judgment is applied in determining whether significant influence is held by assessing factors such as representation on the board of directors, participation in policy-making processes, material transactions with the entity, interchange of managerial personnel, and provision of essential technical information. Judgment is also applied in the recognition of non-controlling interests in equity by considering contractual arrangements, including the discretionary nature of distribution of dividends to shareholders. This relates to certain of Saudi Aramco's non-wholly owned subsidiaries, which are required to distribute their available cash to shareholders unless the Company has not paid dividends to its own shareholders. Refer to Notes 7, 19, 34, 35, 36, 39, 40 and 41.

(e) Intangible assets

Goodwill on the acquisition of subsidiaries is included in intangible assets. Goodwill is not amortized but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired. Goodwill is carried at cost less accumulated impairment losses. For the purpose of impairment testing, goodwill is allocated to cash-generating units or groups of cash-generating units that are expected to benefit from the acquisition in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes.

Other than exploration and evaluation costs (Note 2(f)) and those with indefinite useful lives such as goodwill and brands acquired on acquisition of certain subsidiaries, intangible assets consist primarily of brands and trademarks, franchise/customer relationships and computer software. If acquired in a business combination, these intangible assets are recognized at their fair value at the date of acquisition and, if acquired separately, these intangible assets are recognized at cost. All these intangible assets are subsequently amortized on a straight-line basis over their estimated useful lives.

All amounts in millions of Saudi Riyals unless otherwise stated

2. Material accounting policy information and significant judgments and estimates continued

(e) Intangible assets continued

The following table sets forth the estimated useful lives, in years, of the principal groups of these intangible assets:

Brands and trademarks	10 to 22
Franchise/customer relationships	5 to 25
Computer software	3 to 15

Amortization is recorded in depreciation and amortization in the consolidated statement of income.

(f) Exploration and evaluation

Exploration and evaluation costs are recorded under the successful efforts method. Under the successful efforts method, geological and geophysical costs are recognized as an expense when incurred and exploration costs associated with exploratory wells are initially capitalized on the consolidated balance sheet as an intangible asset until the drilling of the well is complete and the results have been evaluated. If potential commercial quantities of hydrocarbons are found, these costs continue to be capitalized subject to further appraisal activities that would determine the commercial viability and technical feasibility of the reserves. If potentially commercial quantities of hydrocarbons have not been found, and no alternative use of the well is determined, the previously capitalized costs are written off to exploration in the consolidated statement of income.

Exploratory wells remain capitalized while additional appraisal drilling on the potential oil and/or gas field is performed or while optimum development plans are established. All such capitalized costs are not subject to amortization, but at each reporting date are subject to regular technical and management review to confirm the continued intent to develop, or otherwise extract value from the well. Where such intent no longer exists, the costs are written off to exploration in the consolidated statement of income. Capitalized exploratory expenditures are, at each reporting date, subject to review for impairment indicators.

When proved reserves of hydrocarbons are determined and there is a firm plan for development approved by management, the relevant capitalized costs are transferred to property, plant and equipment.

(g) Property, plant and equipment

Property, plant and equipment is stated on the consolidated balance sheet at cost less accumulated depreciation and impairment losses, if any. Cost includes expenditures directly attributable to the construction and/or acquisition of the asset (Note 2(s)). Land and construction-in-progress are not depreciated. When a construction-in-progress asset is deemed available for use as intended by management, depreciation commences.

Subsequent expenditures including major renovations are included in an asset's carrying amount, or recognized as a separate asset only when it is probable that future economic benefits associated with the item will flow to Saudi Aramco and the cost of the item can be measured reliably. The carrying amount of the replaced item is derecognized. All other repair and maintenance expenditures are expensed as incurred. The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met (Note 2(v)).

Where the life of expected hydrocarbon reserves substantially exceeds the economic or technical lives of the underlying assets, the straight-line method of depreciation is used. The unit of production method is used for fields where the expected reserve life is approximately equal to or less than the estimated useful lives of the underlying assets. Depletion rates are calculated on the basis of a group of wells or fields with similar characteristics based on proved developed reserves. The estimation of expected reserve lives reflects management's assessment of proved developed reserves and the related depletion strategy on a field-by-field basis. Depreciation expense on all other assets is calculated using the straight-line method to allocate the cost less residual values over the estimated useful lives. Depreciation expense is recorded in the consolidated statement of income.

Depreciation expense is calculated after determining an estimate of an asset's expected useful life and the expected residual value at the end of its useful life. The useful lives and residual values are determined by management at the time the asset is initially recognized and are reviewed annually for appropriateness or when events or conditions occur that impact capitalized costs, hydrocarbon reserves, residual values or estimated useful lives.

2. Material accounting policy information and significant judgments and estimates continued

(g) Property, plant and equipment continued

The estimated useful lives or, for right-of-use assets the lease term, if shorter (Note 2(i)), in years, of principal groups of depreciable assets is as follows:

Land and land improvements	3 to 54
Buildings	5 to 50
Oil and gas properties	15 to 35
Plant, machinery and equipment	2 to 52
Depots, storage tanks and pipelines	4 to 30
Fixtures, IT and office equipment	2 to 20

Gains and losses on disposals of depreciable assets are recognized in net income.

(h) Impairment of non-financial assets

At each reporting date, Saudi Aramco assesses, whether there are any indications that a non-financial asset with a definite life might be impaired. Assets with indefinite useful lives, such as goodwill and brands acquired on acquisition of certain subsidiaries, are reviewed for impairment on an annual basis. If an indication of impairment exists, or when annual impairment testing for an asset is required, the asset's recoverable amount is estimated. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal or value in use ("VIU"). The fair value less costs of disposal calculation is based on either, post-tax discounted cash flow models or available data from binding arm's length sales transactions for similar assets, or observable market prices less incremental costs of disposing of the asset. The VIU calculation is based on a post-tax risk adjusted discounted cash flow model. The use of post-tax discount rates in determining VIU does not result in a materially different determination of the need for, or the amount of, impairment that would be required if pre-tax discount rates had been used.

Impairment losses are recognized as a component of net income and are presented within impairment and held for sale remeasurement losses in the consolidated statement of income. Impairment losses for 2024, previously recognized within depreciation and amortization, have been reclassified to conform to the current year presentation. If, in a subsequent period, the amount of a non-goodwill impairment loss decreases, a reversal of the previously recognized impairment loss is recognized in net income.

Significant accounting judgments and estimates

Impairment tests are undertaken on the basis of the smallest identifiable group of assets (cash-generating unit), or individual assets, for which there are largely independent cash inflows. The key assumptions used to determine the different cash-generating units involves significant judgment by management.

For the purposes of determining whether impairment of non-financial assets has occurred, and the extent of any impairment or its reversal, the key assumptions management uses in estimating future cash flows for its VIU calculations are forecasted future oil, gas, refined product and chemical prices, expected production volumes, future operating and development costs, refining and petrochemical margins and changes to the discount rate used for the discounted cash flow model. There is an inherent uncertainty over forecasted information and assumptions. Changes in these assumptions and forecasts could impact the recoverable amounts of assets and any calculated impairment and reversals thereof.

(i) Leases

Saudi Aramco's portfolio of leased assets mainly comprises land and buildings, drilling rigs, marine vessels, industrial facilities, equipment, storage and tanks, aircraft and vehicles. The determination of whether the contract is, or contains, a lease is based on the substance of the contract at the inception of the lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Saudi Aramco recognizes right-of-use assets and lease liabilities at the lease commencement date. Right-of-use assets are initially measured at cost, which comprises lease liabilities at initial measurement, any initial direct costs incurred, any lease payments made at or before the commencement date, and restoration costs less any lease incentives received. Subsequent to initial recognition the right-of-use assets are measured at cost less accumulated depreciation and accumulated impairment losses, if any, and adjusted for any remeasurement of the lease liability. Right-of-use assets are depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis unless the lease transfers ownership of the underlying asset by the end of the lease term or if the cost of the asset reflects the exercise of the purchase option, in which case right-of-use assets are depreciated over the useful life of the underlying asset. Depreciation expense is recorded in the consolidated statement of income. Right-of-use assets are included under property, plant and equipment (Note 5).

All amounts in millions of Saudi Riyals unless otherwise stated

2. Material accounting policy information and significant judgments and estimates continued

(i) Leases continued

Lease liabilities are initially measured at the present value of lease payments. Lease payments include fixed lease payments, variable lease payments that depend on an index or rate, amounts payable for guaranteed residual values and payments to be made under extension or purchase or termination options, where applicable. The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions. Subsequent to initial recognition, the lease liabilities are measured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made and adjusted for remeasurement to reflect any reassessments or lease modifications. Lease liabilities are included under borrowings (Note 20). Lease payments are allocated between the principal and finance costs. Finance costs are recorded as an expense in the consolidated statement of income over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Saudi Aramco has elected not to recognize right-of-use assets and lease liabilities for short-term and low-value leases. Lease payments under short-term and low-value leases are recorded as an expense in the consolidated statement of income on a straight-line basis over the lease term.

Significant accounting judgments and estimates

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options are only included in the lease term if the lease is reasonably certain to not be terminated or to be extended. The assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and is within the control of the lessee.

(j) Investments and other financial assets

(i) Classification

Management determines the classification of its financial assets based on its business model for managing the financial assets and the contractual terms of the cash flows. Saudi Aramco's financial assets are classified into the following categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss). These include equity securities at fair value through profit or loss ("FVPL"), equity securities at fair value through other comprehensive income ("FVOCI"), debt securities at FVPL, and debt securities at FVOCI. In addition, certain revenue contracts provide for provisional pricing at the time of shipment with the final pricing based on an average market price for a particular future period. Such trade receivables are measured at fair value because the contractual cash flows are not solely payments of principal and interest; and
- those to be measured subsequently at amortized cost. These comprise debt securities at amortized cost, cash and cash equivalents, short-term investments, other assets and receivables, due from the Government, and trade receivables other than those subsequently measured at FVPL, as described above.

(ii) Recognition and derecognition

Regular purchases and sales of financial assets are recognized on the trade-date, which is the date on which Saudi Aramco commits to purchase or sell the asset. Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and Saudi Aramco has transferred substantially all the risks and rewards of ownership.

(iii) Measurement

At initial recognition, Saudi Aramco measures a financial asset at its fair value plus, in the case of a financial asset not subsequently measured at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed as a component of net income.

Assets that are held for collection of contractual cash flows, where those cash flows represent solely payments of principal and interest, are subsequently measured at amortized cost using the effective interest method. A gain or loss on a debt investment that is subsequently measured at amortized cost and is not part of a hedging relationship is recognized as a component of net income when the asset is derecognized or impaired. Interest income from these financial assets is included in finance income using the effective interest method.

All equity investments and certain debt instruments are subsequently measured at fair value. Gains and losses on these financial assets are recorded either in profit or loss, or in other comprehensive income. For investments in debt securities, this depends on the business model within which the investment is held. Saudi Aramco reclassifies debt securities, when and only when, its business model for managing those assets changes. For investments in equity securities that are not held for trading, this depends on whether Saudi Aramco has made an irrevocable election at the time of initial recognition to account for such strategic investments at FVOCI, in which case, gains and losses are recognized in other comprehensive income. Otherwise gains and losses on equity securities are recorded in profit or loss.

2. Material accounting policy information and significant judgments and estimates continued

(j) Investments and other financial assets continued

(iv) Impairment

Saudi Aramco assesses, on a forward-looking basis, the expected credit losses associated with debt securities carried at either amortized cost or FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk. For trade receivables, measured at amortized cost, Saudi Aramco applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognized from initial recognition of the receivables.

(k) Derivative instruments and hedging activities

Saudi Aramco uses commodity derivative financial instruments to manage exposure to price fluctuations, which arise on purchase and sale transactions for physical deliveries of crude, natural gas liquids and various refined and bulk petrochemical products. The derivatives are initially recognized, and subsequently remeasured at fair value and recorded as an asset, when the fair value is positive, or as a liability, when the fair value is negative, under other assets and receivables or trade payables and other liabilities in the consolidated balance sheet, respectively.

Contracts to buy or sell non-financial items, such as crude oil or refined products, that can be settled net in cash are accounted for as financial instruments, unless they are entered into and held for the purpose of receiving or delivering these items in accordance with Saudi Aramco's expected purchase, sale, or usage requirements.

The fair value of the derivatives is determined in accordance with Saudi Aramco's derivative valuation policy by reference to the traded price of that instrument on the relevant exchange or over-the-counter markets, or based on valuation techniques that use observable and unobservable inputs as at the consolidated balance sheet date. The gain or loss from the changes in the fair value of the derivatives from its value at inception is recognized in net income.

Saudi Aramco also uses interest rate swaps and currency forward contracts as derivative financial instruments to manage its exposure to fluctuations in interest rates and foreign exchange rates. These derivative financial instruments, designated as either fair value or cash flow hedges, are purchased from counterparties of high credit standing and are initially recognized, and subsequently remeasured, at fair value.

At the inception of the hedging transaction, for hedge accounting purposes, Saudi Aramco documents the economic relationship between the hedging instrument and the hedged item, as well as its risk management objectives and strategy for undertaking the hedge transaction.

The fair value of a derivative financial instrument used for hedging purposes is classified as a current asset or liability when the remaining maturity of the derivative is less than 12 months; otherwise, it is classified as a non-current asset or liability.

(l) Income tax and zakat

Income tax expense for the period comprises current and deferred income tax expense. Income tax expense is recognized in net income, except to the extent that it relates to items recognized in other comprehensive income. In this case, the related income tax is also recognized in other comprehensive income.

Current income tax expense is calculated primarily on the basis of the Saudi Arabian Income Tax Law of 2004 and its amendments (the "Tax Law"). In addition, income tax expense results from taxable income generated by foreign affiliates.

Deferred income tax is provided in full, using the liability method at tax rates enacted or substantively enacted at the end of the reporting period and expected to apply when the related deferred income tax is realized or settled on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. In estimating such tax consequences, consideration is given to expected future events. Deferred income tax is not provided on initial recognition of an asset or liability in a transaction, other than a business combination that at the time of the transaction, does not affect either the accounting profit or the taxable profit. As required by the amendment to IAS 12, Saudi Aramco continues to apply the mandatory temporary exception to recognizing and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes (Note 8(f)).

Deferred income tax assets are recognized where future recovery is probable. Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. Deferred income tax is not provided for taxes on possible future distributions of retained earnings of subsidiaries where the timing of the distribution can be controlled and it is probable that the retained earnings will be substantially reinvested by the entities.

Zakat is levied at the higher of adjusted income subject to zakat or the zakat base in accordance with the Regulations of the Zakat, Tax and Customs Authority ("ZATCA") in the Kingdom. Zakat is computed using the zakat base. The zakat provision is charged to the consolidated statement of income.

All amounts in millions of Saudi Riyals unless otherwise stated

2. Material accounting policy information and significant judgments and estimates continued

(l) Income tax and zakat continued

Significant accounting judgments and estimates

Saudi Aramco establishes provisions, based on reasonable estimates, for potential claims by the tax authorities of the respective countries in which it operates. The amount of such provisions is based on various factors, such as different interpretations of tax regulations by the taxable entity and the responsible tax authority and the outcome of previous negotiations. This requires the application of judgment as to the ultimate outcome, which can change over time depending on facts and circumstances. A change in estimate of the likelihood of a future outflow and/or in the expected amount to be settled would be recognized in net income in the period in which the change occurs. Deferred income tax assets are recognized only to the extent it is considered probable that those assets are recoverable. This includes an assessment of when those assets are likely to reverse, and a judgment as to whether or not there will be sufficient taxable income available to offset the assets when they do reverse. This requires assumptions regarding future profitability. To the extent assumptions regarding future profitability change, there can be an increase or decrease in the amounts recognized in respect of deferred income tax assets as well as in the amounts recognized in net income in the period in which the change occurs.

Detailed taxation information, including current expense and deferred income tax assets and liabilities, is presented in Note 8.

(m) Inventories

Inventories are stated at the lower of cost or estimated net realizable value. Cost comprises all expenses incurred to bring inventories to their present location and condition and, for hydrocarbon and chemical inventories, is determined using the first-in, first-out ("FIFO") method. For materials and supplies inventories, cost is determined using the weighted average method, less an allowance for disposal of obsolete and/or surplus materials and supplies. Net realizable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

(n) Due from the Government

The Government compensates the Company through price equalization (Note 2(y)) and for past due trade receivables of specified Government, semi-Government and other entities with Government ownership or control to whom the Company supplies specified products and services.

Revenue on sales to these specified Government, semi-Government and other entities with Government ownership or control is recognized upon the satisfaction of performance obligations, which occurs when control transfers to these customers. Control of the products is determined to be transferred when the title of products passes, which typically takes place when product is physically transferred to these customers. Once receivables from these customers are past due, these trade receivables are reclassified as a due from the Government current receivable. In cases where any of these customers settle past due amounts, the Government guarantee receivable is credited with the amounts received. The balance is presented within due from the Government even if it is payable to the Government based on the Company's expectation to settle the balance on a net basis with other amounts due from the Government.

Implementing regulations issued by the Government allow the Company to offset any amounts due from the Government against payment of taxes, and in the event of insufficiency of tax balances, offset against any other amounts due and payable by the Company to the Government. Balances due from the Government at December 31 represent amounts to be settled through offset against tax payments.

(o) Cash and cash equivalents

Cash and cash equivalents include cash on hand and in banks, together with highly liquid investments purchased with original maturities of three months or less, that are held for the purpose of meeting short-term cash commitments.

(p) Assets classified as held for sale

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable.

Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell, and are not depreciated, or amortized. A remeasurement loss is recognized for any initial or subsequent write-down of the asset to fair value less costs to sell. Non-current assets and disposal groups classified as held for sale are presented separately from the other assets in the statement of financial position. The liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the statement of financial position.

(q) Treasury shares

Treasury shares are recognized as a deduction from equity at the amount of consideration paid by the Company for their acquisition, including any directly attributable transaction costs incurred.

2. Material accounting policy information and significant judgments and estimates continued

(r) Financial liabilities

Saudi Aramco initially recognizes a financial liability at fair value when it becomes party to the contractual provisions of an instrument. A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires.

Saudi Aramco's financial liabilities are classified into the following categories:

- those to be measured subsequently at FVPL, which mainly include derivative financial liabilities categorized as held for trading unless they are designated as hedges (Note 2(k)). Derivative financial liabilities held for trading are included in current liabilities under trade payables and other liabilities with gains or losses recognized in net income. In addition, trade payables related to contracts with provisional pricing arrangements are subsequently measured at FVPL; and
- those to be measured subsequently at amortized cost using the effective interest method, which mainly include borrowings, trade payables, excluding those with provisional pricing arrangements, and other liabilities.

(s) Borrowing costs

Any difference between borrowing proceeds and the redemption value is recognized as finance costs in the consolidated statement of income over the term of the borrowing using the effective interest method.

Borrowing costs are expensed as incurred except for those costs directly attributable to the acquisition, construction or production of a qualifying asset which are capitalized as part of the cost of that asset until the asset is complete for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for intended use or sale.

(t) Post-employment benefit plans

(i) Pension plans

Funded pension plans are non-contributory plans for the majority of employees and are generally funded by payments by Saudi Aramco and where applicable by group companies to independent trusts or other separate entities. Assets held by the independent trusts and other separate entities are held at their fair value. Valuations of both funded and unfunded plans are performed annually by independent actuaries using the projected unit credit method. The valuations take into account employees' years of service, average or final pensionable remuneration, and are discounted to their present value using interest rates of high-quality corporate bonds that have terms to maturity approximating the terms of the related defined benefit obligation.

The amount recognized in the consolidated balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The periodic pension cost included in operating costs in the consolidated statement of income in respect of defined benefit pension plans primarily represents the increase in the actuarially assessed present value of the obligation for pension benefits based on employee service during the year and the net interest on the net defined benefit liability or asset. Net interest is calculated by multiplying the defined benefit liability and plan assets by the discount rate applied to each plan at the beginning of each year, amended for changes to the defined benefit liability and plan assets as a result of benefit payments or contributions.

Past service costs, representing plan amendments, are recognized immediately as pension costs in the consolidated statement of income, regardless of the remaining vesting period.

Remeasurements representing actuarial gains and losses, arising from experience adjustments and changes in actuarial assumptions, and the actual returns on plan assets excluding interest on plan assets, are credited or charged to equity, net of tax, through other comprehensive income.

For defined contribution plans where benefits depend solely on the amount contributed to or due to the employee's account and the returns earned from the investment of those contributions, plan cost is the amount contributed by or due from Saudi Aramco and is recognized as an expense in the consolidated statement of income.

(ii) Other post-employment benefits

Saudi Aramco provides certain post-employment healthcare, life insurance and other benefits to retirees and certain former employees. The entitlement is usually based on the employee remaining in service up to retirement age and the completion of a minimum service period. To the extent these plans are not fully funded, a liability is recognized in the consolidated balance sheet. Valuations of benefits are performed by independent actuaries.

Such plans follow the same accounting methodology as used for defined benefit pension plans.

All amounts in millions of Saudi Riyals unless otherwise stated

2. Material accounting policy information and significant judgments and estimates continued

(t) Post-employment benefit plans continued

Significant accounting judgments and estimates

The costs of defined benefit pension plans and post-employment medical benefits are determined using actuarial valuations. The actuarial valuation involves making assumptions, which are reviewed annually. Key assumptions include discount rates, future salary increases, future healthcare costs, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and the long-term nature of these plans, such estimates are subject to significant uncertainty. Information about amounts reported in respect of defined benefit plans, assumptions applicable to the plans and their sensitivity to changes are presented in Note 21.

(u) Share-based compensation

The cost of an equity-settled award granted to employees is measured by reference to the fair value of the equity instrument on the date the award is granted. This cost is recognized as an employee benefit expense in the consolidated statement of income with a corresponding increase in equity.

The cost of a cash-settled award granted to employees is measured by reference to the fair value of the liability at each consolidated balance sheet date until settlement. This cost is recognized as an employee benefit expense in the consolidated statement of income with the corresponding recognition of a liability on the consolidated balance sheet.

The cost of both the equity-settled and cash-settled awards is recognized over the vesting period, which is the period over which the employees render the required service for the award and any non-market performance condition attached to the award is required to be met. Additionally, for a cash-settled award, any changes in the fair value of the liability between the vesting date and the date of its settlement are also recognized in the consolidated statement of income within employee benefit expense.

In determining the fair value of an equity-settled or cash-settled award, an appropriate valuation method is applied. Service and non-market performance conditions are not taken into account in determining the fair value of the award, but during the vesting period the likelihood of the conditions being met is assessed as part of the Company's best estimate of the number of awards that are expected to vest. Any market performance conditions and non-vesting conditions are taken into account in determining the award's fair value.

(v) Provisions and contingencies

Saudi Aramco records a provision, and a corresponding asset, for decommissioning activities in Upstream operations for well plugging and abandonment. The decommissioning obligation for a well is recognized when it is drilled. Decommissioning provisions associated with Downstream facilities are generally not recognized, as the potential obligations cannot be measured, given their indeterminate settlement dates. The decommissioning obligations will be recognized in the period when sufficient information becomes available to estimate a range of potential settlement dates. Decommissioning costs are provided for at the present value of expected costs to settle the obligation using estimated cash flows. The value of the obligation is added to the carrying amount of the related asset and amortized over the useful life of the asset. The increase in the provision due to the passage of time is recognized as finance costs in the consolidated statement of income. Changes in future cash flow estimates resulting from revisions to the estimated timing or amount of undiscounted cash flows are recognized as a change in provision and related asset.

A contingent liability is disclosed where the existence of a possible obligation will only be confirmed by future events or where the amount of a present obligation cannot be measured with reasonable reliability or it is not probable that there will be an outflow of resources to settle that obligation. Contingent assets are not recognized, but are disclosed where the inflow of economic benefits is probable.

Significant accounting judgments and estimates

Most of Saudi Aramco's well plugging and abandonment activities are many years into the future with technology and costs constantly changing. Estimates of the amounts of a provision are recognized based on current legal and constructive requirements and costs associated to abandon using existing technologies. Actual costs are uncertain and estimates can vary as a result of changes in the scope of the project and/or relevant laws and regulation. The estimated timing of decommissioning may change due to certain factors, such as reserve life, a decision to terminate operations, or changes in legislation. Changes to estimates related to future expected costs, discount rates and timing may have a material impact on the amounts presented. As a result, significant judgment is applied in the initial recognition and subsequent adjustment of the provision and the capitalized cost associated with decommissioning, plugging and abandonment obligations. Any subsequent adjustments to the provision are made prospectively. Details of the particular assumptions applied when making certain non-current provisions are included in Note 22.

2. Material accounting policy information and significant judgments and estimates continued

(w) Functional and presentation currency

The U.S. dollar ("USD" or "$") is the functional currency of the Company. Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign currency monetary assets or liabilities are translated at each reporting date using the prevailing reporting date exchange rate. Non-monetary assets or liabilities measured at fair value are translated at the exchange rate on the date when fair value was last measured. Non-monetary assets or liabilities, other than those measured at fair value, are translated into the functional currency using the exchange relevant spot rates at the dates of the transactions. Foreign exchange gains and losses from these translations are recognized as a component of net income.

The consolidated financial statements are presented in Saudi Riyals ("SAR" or "﷼"). The financial position and results of the operations of the Company, subsidiaries, joint arrangements and associates that have a functional currency which is different from the presentation currency are translated to the presentation currency at reporting date exchange rates and the average exchange rates that approximate the cumulative effect of rates prevailing at the transaction dates, respectively. All resulting exchange differences are recognized through other comprehensive income.

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operation and translated at the reporting date exchange rate.

Translations from SAR to USD presented as supplementary information in the consolidated statement of income, consolidated statement of comprehensive income, consolidated balance sheet, consolidated statement of changes in equity, and consolidated statement of cash flows at December 31, 2025 and 2024, are for convenience and were calculated at the rate of USD 1.00 = SAR 3.75 representing the exchange rate at the consolidated balance sheet dates.

Significant accounting judgments and estimates

The Company has determined that USD is the functional currency as a substantial amount of its products are traded in USD in international markets. However, a substantial amount of costs of the Company are denominated in SAR, which has been exchanged at a fixed rate to USD since 1986. A change in the fixed exchange rate could impact the recorded revenue, expenses, assets and liabilities of the Company.

(x) Revenue recognition and sales prices

Revenue from sales of crude oil and related products is recognized upon the satisfaction of performance obligations, which occurs when control transfers to the customer. Control of the products is determined to be transferred to the customer when the title of crude oil and related products passes to the customer, which typically takes place when product is physically transferred into a vessel, pipe or other delivery mechanism.

Revenue contracts for crude oil and certain related products provide for provisional pricing at the time of shipment, with final pricing based on the average market price for a particular future period. Revenue on these contracts is recorded based on the estimate of the final price at the time control is transferred to the customer. Any difference between the estimate and the final price is recorded as a change in fair value of the related receivable, as part of revenue, in the consolidated statement of income. Where applicable the transaction price is allocated to the individual performance obligations of a contract based on their relative stand-alone selling prices.

(y) Other income related to sales

The Government compensates the Company through price equalization for revenue directly forgone as a result of the Company's compliance with local regulations governing domestic sales and distribution of certain liquid products, LPGs and certain other products. The compensation reflected in these consolidated financial statements is calculated by the Company as the difference between the product's equalization price and the corresponding domestic regulated price, net of Government fees, in accordance with the implementing regulations issued by the Government in 2017 and 2019.

This compensation is recorded as other income related to sales, that is taxable, when the Company has satisfied its performance obligations through transfer of the title to the buyer, which occurs when product is physically transferred. The compensation due from the Government is characterized as a due from the Government (Note 2(n)) current receivable and is recognized initially at fair value and subsequently measured at amortized cost using the effective interest method less impairment losses, if any.

The implementing regulations allow the Company to offset any amounts due from the Government against payment of taxes, and in the event of insufficiency of tax balances, offsetting may extend against any other amounts due and payable by the Company to the Government.

All amounts in millions of Saudi Riyals unless otherwise stated

2. Material accounting policy information and significant judgments and estimates continued

(z) Production royalties

Royalties to the Government are calculated based on a progressive scheme applied to crude oil production. An effective royalty rate is applied to production based on the Company's official selling prices. The effective royalty rate is determined based on a baseline marginal rate of 15% applied to prices up to $70 per barrel, increasing to 45% applied to prices above $70 per barrel and 80% applied to prices above $100 per barrel. All such royalties are accounted for as an expense in the consolidated statement of income based on volumes sold during the year and are deductible costs for the Government income tax calculations.

(aa) Research and development

Development costs that are expected to generate probable future economic benefits are capitalized as intangible assets and amortized over their estimated useful life. During the period of development, the asset is tested for impairment annually. All other research and development costs are recognized in net income as incurred.

(bb) Dividends

Provision is made for the amount of any dividend declared, being appropriately authorized and no longer at the discretion of the Company, on or before the end of the reporting period but not distributed at the end of the reporting period.

(cc) Earnings per share

(i) Basic earnings per share

Basic earnings per share is calculated by dividing:

- the net income attributable to the ordinary shareholders of the Company
- by the weighted average number of ordinary shares outstanding during the reporting period, adjusted for bonus elements in ordinary shares issued during the period and excluding treasury shares.

(ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after-income tax effect of interest and other financing costs associated with dilutive potential ordinary shares; and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

(dd) Reclassifications

Certain comparative amounts for 2024 have been reclassified to conform to the current year presentation.

3. Financial risk management

Financial risks include market risk (including foreign currency exchange risk, price risk, and interest rate risk), credit risk, and liquidity risk. Financial risk management is carried out primarily by a central treasury department. The adequacy of financial risk management policies is regularly reviewed with consideration of current activities and market conditions on a consolidated basis. Saudi Aramco uses derivative financial instruments with limited complexity to manage certain risk exposures and does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

(a) Financial risk factors

(i) Market risk

1) Foreign currency exchange risk – The risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in foreign currency exchange rates.

Saudi Aramco operates internationally but has limited exposure to foreign currency exchange risk as most significant transactions are denominated in its functional currency (Note 2(w)), are linked to its functional currency or are hedged. Saudi Aramco's limited foreign currency exchange risk arises from future commercial transactions or recognized assets or liabilities denominated in a currency that is not Saudi Aramco's functional currency. In addition, a substantial amount of costs of Saudi Aramco are denominated in SAR which has been at a fixed rate to USD since 1986. A change in the fixed exchange rate would result in foreign exchange differences being recognized in the consolidated financial statements.

Saudi Aramco engages in foreign currency hedging activities through the use of currency forward contracts to manage its exposure from significant transactions denominated in a foreign currency. The hedge ratio considers variability in potential outcomes, spot rates, as well as interest rates on a transaction-by-transaction basis.

The notional amounts of outstanding currency forward contracts designated as hedging instruments are included in Note 30.

3. Financial risk management continued

(a) Financial risk factors continued

2) Price risk – The risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Price risk primarily stems from investments in securities and commodity trading.

a) Investments in securities

Saudi Aramco has limited exposure to price risk with such risk mainly arising from investments in securities carried at fair value.

Saudi Aramco regularly reviews its positions in investments in securities considering current and expected future economic trends.

At December 31, 2025 and 2024, a change in fair value due to a movement of 5% in the price of listed equity securities would result in a change in other comprehensive income before income taxes and zakat of ﷼ 685 and ﷼ 622, respectively.

At December 31, 2025 and 2024, a change in fair value due to a movement of 5% in the unit price of equities and mutual and hedge funds would result in a change in income before income taxes and zakat of ﷼ 83 and ﷼ 31, respectively.

b) Commodity derivative contracts

Saudi Aramco trades crude, natural gas liquids and various refined and bulk petrochemical products and uses commodity derivatives as a means of managing price and timing of risks arising from this trading. In effecting these transactions, Saudi Aramco operates within policies and procedures designed to ensure that risks, including those related to the default of counterparties, are managed within authorized limits.

3) Interest rate risk – The risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Saudi Aramco is exposed to interest rate risk from changes in interest rates that affect the fair value or future cash flows of financial instruments, principally borrowings, issued at variable and fixed rates. Borrowings issued at variable rates expose Saudi Aramco to cash flow interest rate risk, which is partially offset by short-term time deposits and debt securities held at variable rates. Borrowings issued at fixed rates expose Saudi Aramco to fair value interest rate risk. Saudi Aramco may enter into interest rate swap agreements as part of its overall strategy to manage the interest rate risk on its debt. The notional amounts of interest rate swap contracts are included in Note 30.

At December 31, 2025 and 2024, a change of one percentage point in market interest rates, with all other variables held constant, would result in a net change of ﷼ 407 and ﷼ 605, respectively, in Saudi Aramco's income before income taxes and zakat as a result of the effect of higher or lower market interest rates.

(ii) Credit risk

Credit risk is the risk that counterparties might not fulfill their contractual payment obligations towards an entity.

Saudi Aramco is exposed to credit risk related to its counterparties not performing or honoring their obligations, which could result in financial loss. Credit risk arises from credit exposures on trade and other receivables as well as from cash and cash equivalents, short-term investments, debt securities, and derivatives with financial institutions. The maximum exposure to credit risk is the carrying value of these assets.

Saudi Aramco's trade receivables arise from a global customer base, which limits geographic concentrations of credit risk. Moreover, credit risk management practices are employed to ensure credit limits are extended to creditworthy counterparties and risk mitigation measures are defined and implemented accordingly. Saudi Aramco performs ongoing evaluations of its counterparties' financial standing and takes additional measures to mitigate credit risk when considered appropriate, including but not limited to letters of credits, bank guarantees or parent company guarantees.

In addition, Saudi Aramco limits the amount of credit exposure to any individual counterparty based on their credit rating as well as other factors. Moreover, Saudi Aramco's investment policy limits exposure to credit risk arising from investment activities. The policy requires that cash and cash equivalents and short-term investments be invested with a diversified group of financial institutions with acceptable credit ratings. Saudi Aramco ensures that each counterparty is of an acceptable credit quality by relying on quantitative and qualitative measures compiled from internal and third-party rating models. At December 31, 2025, all short-term investments were with financial institutions assigned a long-term credit rating of "BBB" (2024: "BBB") or above.

Employee home loans (Note 9) and debt securities are generally considered to have low credit risk based on history of default and thus the impairment provision recognized during the year based on the general approach allowed by IFRS 9, where applicable, was substantially limited to 12-month expected losses.

Saudi Aramco applies the simplified approach allowed by IFRS 9 in providing for expected credit losses for trade receivables, measured at amortized cost, which uses the lifetime expected credit loss provision for these trade receivables. Such credit losses have historically been nominal and the loss allowance for trade receivables (Note 12) is not material.

All amounts in millions of Saudi Riyals unless otherwise stated

3. Financial risk management continued

(a) Financial risk factors continued

(iii) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

Saudi Aramco's liquidity risk management includes maintaining sufficient cash and cash equivalents and ensuring the availability of incremental funding through credit facilities (Note 20). Management also monitors and forecasts Saudi Aramco's liquidity requirements based on current and non-current expected cash flows.

Saudi Aramco invests surplus cash in current accounts, time deposits, money market instruments, government repurchase agreements, and marketable securities, choosing instruments with appropriate maturities or sufficient liquidity to meet forecasted cash flow requirements. Saudi Aramco prioritizes security and liquidity over yield.

Note 20 analyzes Saudi Aramco's borrowings into relevant maturity groupings based on the balances associated with each contractual maturity date at the end of the reporting period.

Saudi Aramco's derivative liabilities relate to contracts that mature within 12 months from the balance sheet date, except for certain interest rate swaps and financial liabilities - options and forward contracts that have maturity dates of more than five years.

Saudi Aramco has financial guarantees arising in the ordinary course of business. The earliest period in which such guarantees can be called is the effective date as defined in the related agreements. The maximum exposure is limited to the gross value of such guarantees.

(b) Capital structure management

Saudi Aramco seeks to maintain a prudent capital structure, comprised of borrowings and shareholders' equity, to support its capital investment plans and maintain a sustainable dividend profile. Maintaining sufficient financial flexibility is considered strategically important to mitigate industry cyclicality, while also enabling the pursuit of organic and inorganic investment opportunities. Borrowings or dividends will result in an adjustment to Saudi Aramco's capital structure.

Gearing is a measure of the degree to which Saudi Aramco's operations are financed by debt. Saudi Aramco defines gearing as the ratio of net debt / (cash) (total borrowings less cash and cash equivalents, short-term investments, investments in debt securities (current and non-current), and non-current cash investments) to total equity and net debt / (cash). Saudi Aramco's gearing ratios at December 31, 2025 and 2024, were as follows:

	2025	2024
Total borrowings (current and non-current)	**363,617**	319,290
Cash and cash equivalents	**(243,099)**	(216,642)
Short-term investments	**(14,643)**	(13,186)
Investments in debt securities (current and non-current) (Note 10)	**(37,364)**	(11,384)
Non-current cash investments	**–**	–
Net debt	**68,511**	78,078
Total equity	**1,721,744**	1,651,355
Total equity and net debt	**1,790,255**	1,729,433
Gearing	**3.8%**	4.5%

(c) Casualty loss risk retention

Saudi Aramco's casualty loss risk strategy includes a risk retention and insurance program, including providing coverage to certain joint arrangements and associates limited to Saudi Aramco's percentage interest in the relevant entity. Current maximum risk retention is ﷼ 3,301 per loss event (2024: ﷼ 3,301) and various insurance limits apply, of which the risk retention forms a part. Should a credible loss event occur, the maximum insurance limit above retention is ﷼ 4,388 (2024: ﷼ 4,388) per event dependent on the circumstances.

(d) Fair value estimation

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability or, in the absence of a principal market, in the most advantageous market for the asset or liability. Management believes that the fair values of Saudi Aramco's financial assets and liabilities that are measured and recognized at amortized cost are not materially different from their carrying amounts at the end of the reporting period.

3. Financial risk management continued

(d) Fair value estimation continued

Saudi Aramco measures financial instruments such as derivatives, equity investments and debt securities classified as FVPL, and equity investments and debt securities classified as FVOCI, at fair value at each consolidated balance sheet date. Saudi Aramco uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and
- Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

The following table presents Saudi Aramco's financial assets and financial liabilities measured and recognized at fair value at December 31, 2025 and 2024, based on the prescribed fair value measurement hierarchy on a recurring basis. Saudi Aramco did not measure any financial assets or financial liabilities at fair value on a non-recurring basis at December 31, 2025 and 2024.

Assets	**Level 1**	**Level 2**	**Level 3**	**Total**
At December 31, 2025				
Investments in securities:				
Equity securities at FVOCI	**13,690**	**43**	**4,996**	**18,729**
Debt securities at FVOCI	**–**	**9,398**	**–**	**9,398**
Equity securities at FVPL	**1,669**	**2**	**11,660**	**13,331**
Debt securities at FVPL	**18**	**26,742**	**776**	**27,536**
	15,377	**36,185**	**17,432**	**68,994**
Other assets and receivables:				
Interest rate swaps	**–**	**403**	**–**	**403**
Commodity derivative contracts	**–**	**2,459**	**–**	**2,459**
Currency forward contracts	**–**	**195**	**–**	**195**
Financial assets - option rights	**–**	**188**	**2,422**	**2,610**
	–	**3,245**	**2,422**	**5,667**
Trade receivables related to contracts with provisional pricing arrangements	**–**	**–**	**118,404**	**118,404**
Total assets	**15,377**	**39,430**	**138,258**	**193,065**
At December 31, 2024				
Investments in securities:				
Equity securities at FVOCI	12,443	38	4,702	17,183
Debt securities at FVOCI	71	10,300	–	10,371
Equity securities at FVPL	622	1,853	9,822	12,297
Debt securities at FVPL	–	–	569	569
	13,136	12,191	15,093	40,420
Other assets and receivables:				
Interest rate swaps	–	663	–	663
Commodity derivative contracts	–	2,395	–	2,395
Currency forward contracts	–	174	–	174
Financial assets - option rights	–	–	3,670	3,670
	–	3,232	3,670	6,902
Trade receivables related to contracts with provisional pricing arrangements	–	–	128,101	128,101
Total assets	13,136	15,423	146,864	175,423

All amounts in millions of Saudi Riyals unless otherwise stated

3. Financial risk management continued

(d) Fair value estimation continued

Liabilities	**Level 1**	**Level 2**	**Level 3**	**Total**
At December 31, 2025				
Trade payables and other liabilities:				
Commodity derivative contracts	**–**	**1,289**	**–**	**1,289**
Currency forward contracts	**–**	**102**	**–**	**102**
Trade payables related to contracts with provisional pricing arrangements	**–**	**–**	**34,808**	**34,808**
	–	**1,391**	**34,808**	**36,199**
Provisions and other liabilities:				
Interest rate swaps	**–**	**28**	**–**	**28**
Financial liabilities - options and forward contracts	**–**	**–**	**1,811**	**1,811**
Total liabilities	**–**	**1,419**	**36,619**	**38,038**
At December 31, 2024				
Trade payables and other liabilities:				
Interest rate swaps	–	6	–	6
Commodity derivative contracts	–	1,581	–	1,581
Currency forward contracts	–	93	–	93
Trade payables related to contracts with provisional pricing arrangements	–	–	37,308	37,308
	–	1,680	37,308	38,988
Provisions and other liabilities:				
Financial liabilities - options and forward contracts	–	–	1,980	1,980
Total liabilities	–	1,680	39,288	40,968

The valuation techniques for Saudi Aramco's investments in securities are described in Note 10. The changes in Level 3 investments in securities for the years ended December 31, 2025 and 2024, are as follows:

	2025	2024
January 1	**15,093**	10,051
Net additions	**1,034**	5,079
Net unrealized fair value gain	**1,167**	8
Realized gain (loss)	**138**	(45)
December 31	**17,432**	15,093

The movement in trade receivables and trade payables related to contracts with provisional pricing arrangements mainly arises from sales and purchase transactions made during the year, net of settlements (Notes 12 and 23). Unrealized fair value movements on these trade receivables and trade payables are not significant.

The change in the carrying amount of commodity derivative contracts primarily relates to purchase and sales of derivative contracts, including recognition of a gain or loss that results from adjusting a derivative to fair value. Fair value movements on commodity derivative contracts are not significant.

The movements in financial assets - option rights, and financial liabilities - options and forward contracts, being put, call and forward contracts on equity instruments of certain non-wholly-owned subsidiaries, are mainly due to changes in the unrealized fair values of those contracts during the period.

4. Operating segments

Saudi Aramco is engaged in prospecting, exploring, drilling, extracting, processing, manufacturing, refining and marketing hydrocarbon substances within the Kingdom and has interests in refining, petrochemical, distribution, marketing and storage facilities outside the Kingdom.

Saudi Aramco's operating segments are established on the basis of those components that are evaluated regularly by the President & CEO, considered to be the Chief Operating Decision Maker. The Chief Operating Decision Maker monitors the operating results of Saudi Aramco's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on revenues, costs and a broad range of key performance indicators in addition to segment profitability.

For management purposes, Saudi Aramco is organized into business units based on the main types of activities. At December 31, 2025, Saudi Aramco had two reportable segments, Upstream and Downstream, with all other supporting functions aggregated into a Corporate segment. Upstream activities include crude oil, natural gas and natural gas liquids exploration, field development and production. Downstream activities consist primarily of refining and petrochemical manufacturing, supply and trading, base oils and lubricants, retail, distribution and power generation, logistics, and marketing of crude oil and related services to international and domestic customers. Corporate activities include primarily supporting services including Human Resources, Finance and IT, that are not allocated to Upstream and Downstream. Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

The accounting policies used by Saudi Aramco in reporting segments internally are the same as those described in Note 2 of the consolidated financial statements. Effective October 1, 2024, certain changes were made to the pricing basis of inter-segment transactions. Since that date, there were no differences in the basis of segmentation or in the basis of measurement of segment earnings before interest, income taxes and zakat.

Information by segments is as follows:

	Upstream	Downstream	Corporate	Eliminations	Consolidated
2025					
External revenue	**659,011**	**897,712**	**2,619**	**–**	**1,559,342**
Other income related to sales	**40,262**	**71,600**	**–**	**–**	**111,862**
Inter-segment revenue	**334,453**	**37,306**	**539**	**(372,298)**	**–**
Share of results of joint ventures and associates	**104**	**(7,470)**	**(1,009)**	**–**	**(8,375)**
Depreciation and amortization	**(48,925)**	**(39,060)**	**(5,106)**	**–**	**(93,091)**
Impairment and held for sale remeasurement losses (Notes 5, 35(a))	**–**	**(32,357)**	**(68)**	**–**	**(32,425)**
Dividends and other income	**–**	**2,185**	**32**	**–**	**2,217**
Earnings (losses) before interest, income taxes and zakat ("EBIT")[1]	**731,850**	**(9,552)**	**(18,539)**	**(3,095)**	**700,664**
Finance income					**13,287**
Finance costs					**(11,091)**
Income before income taxes and zakat					**702,860**
Capital expenditures - cash basis	**141,635**	**43,831**	**4,978**	**–**	**190,444**
2024					
External revenue	719,157	917,044	1,098	–	1,637,299
Other income related to sales	54,972	109,403	–	–	164,375
Inter-segment revenue	367,027	36,811	433	(404,271)	–
Share of results of joint ventures and associates	19	(4,409)	(576)	–	(4,966)
Depreciation and amortization	(48,750)	(38,102)	(4,827)	–	(91,679)
Impairment and held for sale remeasurement losses (Notes 5, 35(d))	–	(11,811)	(23)	–	(11,834)
Dividends and other income	–	2,622	15	–	2,637
Earnings (losses) before interest, income taxes and zakat ("EBIT")[1]	801,047	(10,998)	(21,830)	4,077	772,296
Finance income					20,254
Finance costs					(10,540)
Income before income taxes and zakat					782,010
Capital expenditures - cash basis	147,135	38,989	2,766	–	188,890

1. Downstream EBIT includes an amount of ﷼ 20,363 (2024: ﷼ 3,544) relating to assets held for sale (Note 35(a)), comprising impairment of ﷼ 3,540 (2024: nil), fair value remeasurement losses of ﷼ 13,395 (2024: nil) and other operational losses of ﷼ 3,428 (2024: ﷼ 3,544).

All amounts in millions of Saudi Riyals unless otherwise stated

4. Operating segments continued

Information by geographical area is as follows:

	In-Kingdom	Out-of-Kingdom	Total
2025			
External revenue	**893,705**	**665,637**	**1,559,342**
Property, plant and equipment, intangible assets, investments in joint ventures and associates	**1,626,009**	**199,818**	**1,825,827**
2024			
External revenue	954,139	683,160	1,637,299
Property, plant and equipment, intangible assets, investments in joint ventures and associates	1,500,218	223,942	1,724,160

Revenue from sales to external customers by region is based on the location of the Saudi Aramco entity, which made the sale. Out-of-Kingdom revenue includes sales of ﷼ 184,474 originating from the United States of America ("USA") (2024: ﷼ 190,011).

Property, plant and equipment, intangible assets and investments in joint ventures and associates by region are based on the location of the Saudi Aramco entity holding the assets.

5. Property, plant and equipment

	Land and land improvements	Buildings	Oil and gas properties	Plant, machinery and equipment	Depots, storage tanks and pipelines	Fixtures, IT and office equipment	Construction-in-progress	Total
Cost								
January 1, 2025	**54,410**	**96,628**	**751,970**	**1,067,941**	**117,164**	**22,448**	**346,603**	**2,457,164**
Additions[1]	**205**	**958**	**403**	**20,504**	**142**	**794**	**209,070**	**232,076**
Construction completed	**1,112**	**2,960**	**60,047**	**61,775**	**11,567**	**1,250**	**(138,711)**	**–**
Impairment	**–**	**–**	**–**	**–**	**–**	**–**	**(2,164)**	**(2,164)**
Currency translation differences	**456**	**965**	**–**	**5,642**	**136**	**146**	**501**	**7,846**
Transfers and adjustments	**(1,044)**	**(7)**	**(1,098)**	**5,557**	**1,494**	**689**	**(5,291)**	**300**
Transfer of exploration and evaluation assets	**–**	**–**	**–**	**–**	**–**	**–**	**1,477**	**1,477**
Transfer to assets held for sale	**(1,116)**	**(2,784)**	**–**	**(21,332)**	**–**	**(295)**	**(2,362)**	**(27,889)**
Retirements and sales	**(554)**	**(1,397)**	**(158)**	**(23,351)**	**(596)**	**(717)**	**(4,153)**	**(30,926)**
December 31, 2025	**53,469**	**97,323**	**811,164**	**1,116,736**	**129,907**	**24,315**	**404,970**	**2,637,884**
Accumulated depreciation								
January 1, 2025	**(22,928)**	**(46,137)**	**(292,224)**	**(535,055)**	**(51,700)**	**(14,802)**	**–**	**(962,846)**
Charge for the year	**(1,728)**	**(3,510)**	**(25,393)**	**(54,224)**	**(3,462)**	**(2,730)**	**–**	**(91,047)**
Impairment	**(83)**	**(502)**	**–**	**(16,254)**	**(8)**	**(10)**	**–**	**(16,857)**
Currency translation differences	**(91)**	**(696)**	**–**	**(4,652)**	**(66)**	**(105)**	**–**	**(5,610)**
Transfers and adjustments	**(95)**	**(226)**	**1,043**	**(8,172)**	**(542)**	**(578)**	**–**	**(8,570)**
Transfer to assets held for sale	**181**	**1,196**	**–**	**11,293**	**–**	**190**	**–**	**12,860**
Retirements and sales	**139**	**1,078**	**149**	**22,355**	**510**	**703**	**–**	**24,934**
December 31, 2025	**(24,605)**	**(48,797)**	**(316,425)**	**(584,709)**	**(55,268)**	**(17,332)**	**–**	**(1,047,136)**
Property, plant and equipment - net, December 31, 2025	**28,864**	**48,526**	**494,739**	**532,027**	**74,639**	**6,983**	**404,970**	**1,590,748**

5. Property, plant and equipment continued

	Land and land improvements	Buildings	Oil and gas properties	Plant, machinery and equipment	Depots, storage tanks and pipelines	Fixtures, IT and office equipment	Construction-in-progress	Total
Cost								
January 1, 2024	52,179	91,438	693,089	979,354	109,506	20,935	305,724	2,252,225
Additions[1]	991	1,344	356	21,389	1,112	403	197,294	222,889
Acquisition (Note 36(a))	1,187	148	–	439	–	31	72	1,877
Construction completed	1,161	5,426	61,072	83,220	7,640	1,792	(160,311)	–
Impairment	–	–	–	–	–	–	(769)	(769)
Currency translation differences	(845)	(754)	–	(6,553)	(777)	(165)	(1,667)	(10,761)
Transfers and adjustments	(28)	(649)	(2,369)	(3,081)	64	(53)	874	(5,242)
Transfer of exploration and evaluation assets	–	–	–	–	–	–	5,433	5,433
Retirements and sales	(235)	(325)	(178)	(6,827)	(381)	(495)	(47)	(8,488)
December 31, 2024	54,410	96,628	751,970	1,067,941	117,164	22,448	346,603	2,457,164
Accumulated depreciation								
January 1, 2024	(21,148)	(43,341)	(266,274)	(474,771)	(48,597)	(13,377)	–	(867,508)
Charge for the year	(1,621)	(3,436)	(26,006)	(52,847)	(3,696)	(2,083)	–	(89,689)
Impairment	–	(220)	–	(10,451)	–	–	–	(10,671)
Currency translation differences	31	441	–	4,027	376	122	–	4,997
Transfers and adjustments	(220)	177	(57)	(6,247)	(22)	68	–	(6,301)
Retirements and sales	30	242	113	5,234	239	468	–	6,326
December 31, 2024	(22,928)	(46,137)	(292,224)	(535,055)	(51,700)	(14,802)	–	(962,846)
Property, plant and equipment - net, December 31, 2024	31,482	50,491	459,746	532,886	65,464	7,646	346,603	1,494,318

1. Additions include borrowing costs capitalized during the year ended December 31, 2025, amounting to ﷼ 10,704 (2024: ﷼ 8,692), which were calculated using an average annualized capitalization rate of 5.27% (2024: 5.36%).

During the year, an impairment charge of ﷼ 14,569 was recognized, mainly relating to certain domestic and international downstream facilities (2024: ﷼ 10,370). The impairment was recognized as a result of revised cash flow projections due to changes in market conditions and operational plans. The impairment was calculated based on the recoverable amount of ﷼ 21,408, which was determined using VIU calculations. The pre-tax discount rates used in the calculations ranged from 9.0% to 11.7%. In addition, a write-down of ﷼ 4,452, primarily related to the closure of an international downstream facility, was recognized in the impairment charge for the year (2024: ﷼ 1,070).

Property, plant and equipment include assets leased out by Saudi Aramco to other parties as operating lease with a carrying amount of ﷼ 2,310 (2024: ﷼ 2,475).

Additions to right-of-use assets during the year ended December 31, 2025, were ﷼ 18,964 (2024: ﷼ 20,989). Acquisition of right-of-use assets during the year ended December 31, 2025, amounted to nil (2024: ﷼ 1,039). The following table presents depreciation expense and net carrying amounts of right-of-use assets by class of assets. Information on lease liabilities and related finance costs is provided in Note 20.

	Depreciation expense for the year ended December 31, 2025	**Net carrying amount at December 31, 2025**	Depreciation expense for the year ended December 31, 2024	Net carrying amount at December 31, 2024
Land and land improvements	**427**	**6,046**	274	6,581
Buildings	**589**	**3,438**	533	3,506
Oil and gas properties	**–**	**–**	11	–
Plant, machinery and equipment	**9,429**	**60,970**	6,299	55,785
Depots, storage tanks and pipelines	**276**	**2,134**	514	2,633
Fixtures, IT and office equipment	**155**	**235**	135	330
	10,876	**72,823**	7,766	68,835

All amounts in millions of Saudi Riyals unless otherwise stated

6. Intangible assets

	Goodwill	Exploration and evaluation[1]	Brands and trademarks	Franchise/ customer relationships	Computer software	Other[2]	Total
Cost							
January 1, 2025	**101,225**	**20,904**	**24,731**	**21,625**	**3,581**	**4,408**	**176,474**
Additions	**–**	**6,025**	**–**	**–**	**453**	**523**	**7,001**
Currency translation differences	**4**	**–**	**47**	**24**	**60**	**343**	**478**
Transfers and adjustments	**–**	**–**	**–**	**–**	**1,890**	**498**	**2,388**
Transfer of exploration and evaluation assets	**–**	**(1,477)**	**–**	**–**	**–**	**–**	**(1,477)**
Transfer to assets held for sale	**–**	**–**	**–**	**–**	**(942)**	**(130)**	**(1,072)**
Retirements and write-offs	**–**	**(3,990)**	**–**	**–**	**(485)**	**(199)**	**(4,674)**
December 31, 2025	**101,229**	**21,462**	**24,778**	**21,649**	**4,557**	**5,443**	**179,118**
Accumulated amortization							
January 1, 2025	**–**	**–**	**(2,805)**	**(5,480)**	**(2,065)**	**(1,543)**	**(11,893)**
Charge for the year	**–**	**–**	**(162)**	**(1,106)**	**(364)**	**(412)**	**(2,044)**
Currency translation differences	**–**	**–**	**(33)**	**(23)**	**(50)**	**(161)**	**(267)**
Transfers and adjustments	**–**	**–**	**–**	**–**	**(1,304)**	**(353)**	**(1,657)**
Transfer to assets held for sale	**–**	**–**	**–**	**–**	**912**	**43**	**955**
Retirements and write-offs	**–**	**–**	**–**	**–**	**455**	**158**	**613**
December 31, 2025	**–**	**–**	**(3,000)**	**(6,609)**	**(2,416)**	**(2,268)**	**(14,293)**
Intangible assets - net, December 31, 2025	**101,229**	**21,462**	**21,778**	**15,040**	**2,141**	**3,175**	**164,825**
Cost							
January 1, 2024	101,010	20,013	24,982	21,701	4,233	3,876	175,815
Additions	–	8,649	–	–	291	640	9,580
Acquisition (Note 36(a))	255	–	–	58	4	24	341
Currency translation differences	(20)	–	(251)	(134)	(30)	48	(387)
Transfers and adjustments	(20)	–	–	–	2	(73)	(91)
Transfer of exploration and evaluation assets	–	(5,433)	–	–	–	–	(5,433)
Retirements and write-offs	–	(2,325)	–	–	(919)	(107)	(3,351)
December 31, 2024	101,225	20,904	24,731	21,625	3,581	4,408	176,474
Accumulated amortization							
January 1, 2024	–	–	(2,795)	(4,465)	(2,681)	(1,320)	(11,261)
Charge for the year	–	–	(182)	(1,146)	(307)	(355)	(1,990)
Currency translation differences	–	–	172	131	23	106	432
Transfers and adjustments	–	–	–	–	22	(71)	(49)
Retirements and write-offs	–	–	–	–	878	97	975
December 31, 2024	–	–	(2,805)	(5,480)	(2,065)	(1,543)	(11,893)
Intangible assets - net, December 31, 2024	101,225	20,904	21,926	16,145	1,516	2,865	164,581

1. Cash used for exploration and evaluation operating activities in 2025 was ﷼ 6,151 (2024: ﷼ 6,227) and expenditures for investing activities were ﷼ 6,025 (2024: ﷼ 8,649).
2. Other intangible assets with a net book value of ﷼ 3,175 as at December 31, 2025 (2024: ﷼ 2,865) comprise processing and offtake agreements, licenses, technology, usage rights, patents and intellectual property.

6. Intangible assets continued

Saudi Aramco performed an annual impairment test for the goodwill of ﷼ 99,116 at December 31, 2025 and 2024, which was acquired as part of the Saudi Basic Industries Corporation ("SABIC") acquisition and allocated to the Downstream segment. The recoverable amount of the Downstream segment was determined based on VIU calculations which require use of certain assumptions. The calculations used cash flow projections for a period of 10 years based on financial plans approved by management. Cash flows were discounted and aggregated with a terminal value. Management's estimate for the cash flows is based on past performance and management's expectation of the future. This includes management's forecast for prices and margins for the downstream operations. The growth rate of 2.25% (2024: 2.25%) used in the terminal value calculation represents the long-term inflation forecast. The pre-tax discount rate for the VIU calculations was 10.5% (2024: 11.0%). As a result of the analysis, management did not identify any impairment of goodwill related to the SABIC acquisition.

Saudi Aramco also performed an annual impairment test for the brand acquired as part of the SABIC acquisition, which has been determined to have an indefinite useful life, amounting to ﷼ 18,140 at December 31, 2025 and 2024. The impairment test was performed by aggregating the relevant cash-generating units. Cash flows were calculated in the same way as for the goodwill impairment test. The pre-tax discount rate for the VIU calculations was 10.1% (2024: 10.1%). As a result of the analysis, management did not identify any impairment.

Pre-tax discount rates of 12.3% and 12.6% in the VIU calculations for the goodwill and the brand, respectively, would result in the recoverable amounts to be equal to the carrying amounts used in the annual impairment tests. Further, management believes that a 1% decrease in the growth rate, or a reasonable range of increase or decrease in any of the other assumptions used for cash flow projections, individually, would not change the outcome of the impairment analysis for the goodwill or the brand.

7. Investments in joint ventures and associates

Company	Equity ownership 2025/2024	Principal place of business	Nature of activities	Carrying amount at December 31, 2025	Carrying amount at December 31, 2024
Joint ventures					
Saudi Yanbu Petrochemical Company ("Yanpet")[1]	50%	Saudi Arabia	Petrochemicals	**8,514**	9,320
Al-Jubail Petrochemical Company ("Kemya")[1]	50%	Saudi Arabia	Petrochemicals	**5,221**	5,575
Eastern Petrochemical Company ("Sharq")[1]	50%	Saudi Arabia	Petrochemicals	**4,131**	4,364
Sinopec SABIC Tianjin Petrochemical Company Limited ("SSTPC")[1]	50%	China	Petrochemicals	**3,747**	4,658
Other				**11,627**	7,712
				33,240	31,629
Associates					
Rabigh Refining and Petrochemical Company ("Petro Rabigh")[2,3,4,5] (Note 36(b)(i))	57.6%/37.5%	Saudi Arabia	Refining/petrochemicals	**6,807**	2,649
Clariant AG ("Clariant")[1,4]	31.5%	Switzerland	Specialty chemical	**4,607**	5,690
Huajin Aramco Petrochemical Co., Ltd. (HAPCO)	30%	China	Refining/petrochemicals	**4,043**	3,410
Ma'aden Phosphate Company ("MPC")[1]	30%	Saudi Arabia	Agri-nutrients	**3,533**	3,550
Hyundai Oilbank Co., Ltd. ("Hyundai Oilbank")[6]	17%	South Korea	Refining/marketing/ petrochemicals	**3,159**	3,385
The National Shipping Company of Saudi Arabia ("Bahri")[4]	20%	Saudi Arabia	Global logistics services	**3,136**	2,903
Ma'aden Wa'ad Al Shamal Phosphate Company ("MWSPC")[1,6]	15%	Saudi Arabia	Agri-nutrients	**2,612**	2,284
Power and Water Utility Company for Jubail and Yanbu ("Marafiq")[4]	35%	Saudi Arabia	Utilities	**2,099**	3,019
Fujian Refining and Petrochemical Company Limited ("FREP")	25%	China	Refining/petrochemicals	**1,083**	1,139
Other				**5,935**	5,603
				37,014	33,632
				70,254	65,261

1. Equity ownership represents shareholding by SABIC, which is 70% owned by Saudi Aramco.
2. Agreements and constitutive documents do not give a single shareholder control; therefore, the entity does not qualify as a subsidiary and has not been consolidated.
3. Saudi Aramco has provided guarantees as described in Note 33.
4. Listed company.
5. Saudi Aramco's ownership percentage in Petro Rabigh as at December 31, 2025, represents its total equity interest in Class A and Class B Shares ((Note 36(b)(i)).
6. Agreements and constitutive documents provide Saudi Aramco significant influence over this entity.

All amounts in millions of Saudi Riyals unless otherwise stated

7. Investments in joint ventures and associates continued

The components of the change in the investments in joint ventures and associates for the years ended December 31 are as follows:

	Joint ventures		Associates	
	2025	2024	**2025**	2024
January 1	**31,629**	34,240	**33,632**	35,234
Acquisitions (Note 36(b))	**113**	273	**295**	196
Share of results of joint ventures and associates	**(5,564)**	(3,402)	**(2,811)**	(1,564)
Additional investment	**5,886**	1,734	**6,695**	4,937
Transfer to assets held for sale (Note 35)	**(387)**	–	**(182)**	(3,294)
Distributions	**(1,469)**	(2,002)	**(1,561)**	(1,163)
Change in elimination of profit in inventory	**51**	(140)	**(279)**	(68)
Share of other comprehensive income (loss)	**14**	(54)	**329**	192
Other	**2,967**	980	**896**	(838)
December 31	**33,240**	31,629	**37,014**	33,632

Summarized financial information (100%) for joint ventures and associates and reconciliation with the carrying amount of the investments in the consolidated financial statements at December 31, 2025, are set out below:

Summarized balance sheet
At December 31, 2025

	Yanpet	Petro Rabigh[1]	Kemya	Clariant	Sharq	HAPCO	SSTPC	MPC[2]	Hyundai Oilbank[2]	Bahri	MWSPC[2]	Marafiq	FREP	Sadara[1]
Current assets:														
Cash and cash equivalents	**269**	**833**	**74**	**1,936**	**168**	**1,482**	**540**	**2,349**	**1,256**	**1,083**	**1,580**	**1,047**	**1,220**	**860**
Other	**3,353**	**8,461**	**3,738**	**8,567**	**3,622**	**2,574**	**1,125**	**3,937**	**15,556**	**5,140**	**3,839**	**2,464**	**4,835**	**5,943**
Total current assets	**3,622**	**9,294**	**3,812**	**10,503**	**3,790**	**4,056**	**1,665**	**6,286**	**16,812**	**6,223**	**5,419**	**3,511**	**6,055**	**6,803**
Non-current assets	**4,352**	**49,255**	**8,862**	**17,147**	**8,685**	**26,092**	**8,417**	**11,851**	**37,982**	**24,761**	**22,833**	**18,642**	**6,090**	**41,522**
Current liabilities:														
Financial liabilities (excluding trade payables and other liabilities)	**32**	**5,307**	**84**	**3,419**	**55**	**15**	**1,369**	**3,272**	**7,061**	**1,239**	**2,929**	**1,397**	**2,754**	**3,427**
Other	**1,656**	**17,718**	**1,556**	**2,995**	**1,828**	**1,935**	**1,317**	**613**	**12,245**	**2,332**	**1,173**	**1,734**	**3,127**	**5,556**
Total current liabilities	**1,688**	**23,025**	**1,640**	**6,414**	**1,883**	**1,950**	**2,686**	**3,885**	**19,306**	**3,571**	**4,102**	**3,131**	**5,881**	**8,983**
Non-current liabilities	**1,216**	**22,495**	**1,345**	**10,959**	**2,146**	**15,045**	**3,210**	**1,020**	**18,723**	**11,175**	**10,615**	**13,412**	**1,930**	**47,084**
Net assets	**5,070**	**13,029**	**9,689**	**10,277**	**8,446**	**13,153**	**4,186**	**13,232**	**16,765**	**16,238**	**13,535**	**5,610**	**4,334**	**(7,742)**
Saudi Aramco interest	**50%**	**57.6%**	**50%**	**31.5%**	**50%**	**30%**	**50%**	**30%**	**17%**	**20%**	**15%**	**35%**	**25%**	**65%**
Saudi Aramco share	**2,535**	**7,505**	**4,845**	**3,237**	**4,223**	**3,946**	**2,093**	**3,970**	**2,850**	**3,248**	**2,030**	**1,964**	**1,084**	**(5,032)**
Fair value and other adjustments at Saudi Aramco level	**5,979**	**(698)**	**376**	**1,370**	**(92)**	**97**	**1,654**	**(437)**	**309**	**(112)**	**582**	**135**	**(1)**	**5,032**
Investment balance at December 31	**8,514**	**6,807**	**5,221**	**4,607**	**4,131**	**4,043**	**3,747**	**3,533**	**3,159**	**3,136**	**2,612**	**2,099**	**1,083**	**–**

1. The information disclosed reflects estimated amounts.
2. The information provided for MPC, Hyundai Oilbank and MWSPC is as at September 30, 2025.

7. Investments in joint ventures and associates continued

Summarized statement of comprehensive income
Year ended December 31, 2025

	Yanpet	Petro Rabigh[1]	Kemya	Clariant	Sharq	HAPCO	SSTPC	MPC[2]	Hyundai Oilbank[2]	Bahri	MWSPC[2]	Marafiq	FREP	Sadara[1]
Revenue	**5,396**	**35,008**	**8,656**	**18,438**	**7,932**	**–**	**8,238**	**7,004**	**55,725**	**10,347**	**7,062**	**6,946**	**27,643**	**9,872**
Depreciation and amortization	**576**	**3,160**	**800**	**1,187**	**1,155**	**–**	**699**	**675**	**1,429**	**1,941**	**880**	**1,532**	**527**	**3,069**
Conventional interest income	**7**	**50**	**5**	**85**	**1**	**1**	**8**	**84**	**439**	**–**	**105**	**79**	**71**	**13**
Interest expense	**68**	**1,468**	**54**	**1,573**	**45**	**–**	**74**	**63**	**1,052**	**708**	**619**	**942**	**151**	**2,729**
Income tax expense (benefit)	**67**	**6**	**122**	**410**	**(42)**	**22**	**–**	**75**	**(174)**	**92**	**46**	**7**	**94**	**62**
Net income (loss)	**543**	**(3,899)**	**800**	**(193)**	**(591)**	**66**	**(1,495)**	**1,859**	**(471)**	**2,559**	**1,776**	**449**	**(322)**	**(5,622)**
Other comprehensive (loss) income	**(14)**	**(3)**	**(14)**	**(626)**	**(14)**	**279**	**–**	**–**	**1,497**	**(49)**	**–**	**(64)**	**100**	**(328)**
Total comprehensive income (loss)	**529**	**(3,902)**	**786**	**(819)**	**(605)**	**345**	**(1,495)**	**1,859**	**1,026**	**2,510**	**1,776**	**385**	**(222)**	**(5,950)**
Dividends received from JVs/ associates	**588**	**–**	**747**	**200**	**–**	**–**	**–**	**716**	**–**	**148**	**–**	**48**	**–**	**–**

1. The information disclosed reflects estimated results.
2. The information provided for MPC, Hyundai Oilbank and MWSPC is for the nine months ended September 30, 2025.

Summarized financial information (100%) for other joint ventures and associates is set out below:

	Joint ventures	Associates
Net (loss) income	**(37)**	**192**

All amounts in millions of Saudi Riyals unless otherwise stated

7. Investments in joint ventures and associates continued

Summarized financial information (100%) for joint ventures and associates and reconciliation with the carrying amount of the investments in the consolidated financial statements at December 31, 2024, are set out below:

Summarized balance sheet
At December 31, 2024

	Yanpet	Petro Rabigh[1]	Kemya	Clariant[2]	Sharq	HAPCO	SSTPC	MPC	Hyundai Oilbank[3]	Bahri	MWSPC	Marafiq[3]	FREP	Sadara[1]
Current assets:														
Cash and cash equivalents	665	1,429	156	1,531	267	622	277	4,707	1,128	1,822	3,023	1,194	1,932	444
Other	3,444	9,640	3,564	8,096	4,181	848	2,356	3,673	16,358	2,423	3,169	2,347	5,654	6,794
Total current assets	4,109	11,069	3,720	9,627	4,448	1,470	2,633	8,380	17,486	4,245	6,192	3,541	7,586	7,238
Non-current assets	4,407	49,167	9,428	16,748	9,254	15,286	8,899	11,874	37,770	22,364	23,105	19,408	6,355	44,144
Current liabilities:														
Financial liabilities (excluding trade payables and other liabilities)	14	6,129	199	2,880	18	4	2,090	3,594	7,421	896	813	1,169	3,775	588
Other	1,655	15,607	1,315	3,324	2,314	763	1,645	2,082	11,060	2,164	3,039	1,683	2,992	4,495
Total current liabilities	1,669	21,736	1,514	6,204	2,332	767	3,735	5,676	18,481	3,060	3,852	2,852	6,767	5,083
Non-current liabilities	1,214	28,697	1,322	10,424	2,430	4,964	2,382	1,006	20,064	8,963	13,311	11,996	2,619	48,014
Net assets	5,633	9,803	10,312	9,747	8,940	11,025	5,415	13,572	16,711	14,586	12,134	8,101	4,555	(1,715)
Saudi Aramco interest	50%	37.5%	50%	31.5%	50%	30%	50%	30%	17%	20%	15%	35%	25%	65%
Saudi Aramco share	2,817	3,676	5,156	3,070	4,470	3,308	2,708	4,072	2,841	2,917	1,820	2,835	1,139	(1,115)
Fair value and other adjustments at Saudi Aramco level	6,503	(1,027)	419	2,620	(106)	102	1,950	(522)	544	(14)	464	184	–	1,115
Investment balance at December 31	9,320	2,649	5,575	5,690	4,364	3,410	4,658	3,550	3,385	2,903	2,284	3,019	1,139	–

1. The information disclosed reflects estimated amounts.
2. The information provided for Clariant is as at June 30, 2024.
3. The information provided for Hyundai Oilbank and Marafiq is as at September 30, 2024.

7. Investments in joint ventures and associates continued

Summarized statement of comprehensive income
Year ended December 31, 2024

	Yanpet	Petro Rabigh[1]	Kemya	Clariant[2]	Sharq	HAPCO	SSTPC	MPC	Hyundai Oilbank[3]	Bahri	MWSPC	Marafiq[3]	FREP	Sadara[1]
Revenue	5,749	39,349	8,281	8,590	8,179	–	10,272	7,817	64,676	9,482	7,400	5,175	21,564	11,586
Depreciation and amortization	601	3,192	805	494	1,540	–	676	916	1,932	1,670	1,112	926	523	2,901
Conventional interest income	37	21	8	75	6	3	–	205	372	–	156	52	88	38
Interest expense	62	2,175	38	91	46	–	78	295	1,270	622	897	378	167	2,473
Income tax expense (benefit)	167	(203)	159	203	8	114	–	155	(346)	115	104	41	90	67
Net income (loss)	929	(4,545)	913	730	(483)	342	(896)	2,131	(510)	2,386	1,052	294	(2,046)	(4,028)
Other comprehensive income (loss)	–	1	–	647	–	(145)	–	(6)	12	23	(12)	(33)	(78)	(53)
Total comprehensive income (loss)	929	(4,544)	913	1,377	(483)	197	(896)	2,125	(498)	2,409	1,040	261	(2,124)	(4,081)
Dividends received from JVs/ associates	726	–	945	183	85	–	–	259	151	81	–	79	–	–

1. The information disclosed reflects estimated results.
2. The information provided for Clariant is for the six months ended June 30, 2024.
3. The information provided for Hyundai Oilbank and Marafiq is for the nine months ended September 30, 2024.

Summarized financial information (100%) for other joint ventures and associates is set out below:

	Joint ventures	Associates
Net loss	(262)	(40)

Saudi Aramco's share of the fair value of the listed investments in associates at December 31, together with their carrying value at those dates, is as follows:

	Fair value		Carrying value	
	2025	2024	**2025**	2024
Petro Rabigh[1]	**8,658**	5,176	**6,807**	2,649
Bahri	**5,349**	3,861	**3,136**	2,903
Clariant	**3,546**	4,378	**4,607**	5,690
Marafiq	**3,220**	4,795	**2,099**	3,019

1. The fair value represents the Company's investment in class A shares of Petro Rabigh, which are listed on the Saudi Exchange, whereas the carrying value represents the investment in both class A and class B shares (Note 36(b)(i)).

8. Income taxes and zakat

(a) Kingdom income tax rates

The Company is subject to an income tax rate of 20% on its Downstream activities and on the activities of exploration and production of non-associated natural gas, including gas condensates, as well as the collection, treatment, processing, fractionation and transportation of associated and non-associated natural gas and their liquids, gas condensates and other associated elements. All other activities are subject to an income tax rate of 50%, in accordance with the Tax Law. The 20% income tax rate applicable to the Company's Downstream activities came into effect on January 1, 2020. This was conditional on the Company separating its Downstream activities under the control of one or more separate wholly-owned subsidiaries before the due date of December 31, 2024, which has been extended to December 31, 2030, otherwise the Company's Downstream activities will be retroactively taxed at 50%. The Company expects to transfer its Downstream activities in line with the applicable requirements within the specified period.

Additionally, according to the Tax Law, shares held directly or indirectly in listed companies on the Saudi Exchange by taxpayers engaged in oil and hydrocarbon activities are exempt from the application of corporate income tax. As a result, the Company's ownership interests in such companies are subject to zakat.

All amounts in millions of Saudi Riyals unless otherwise stated

8. Income taxes and zakat continued

(a) Kingdom income tax rates continued

The reconciliation of tax charge at the Kingdom's statutory rates to consolidated income tax and zakat expense is as follows:

	2025	2024
Income before income taxes and zakat	**702,860**	782,010
Loss (income) subject to zakat	**13,058**	(2,517)
Income subject to income tax	**715,918**	779,493
Income taxes at the Kingdom's statutory tax rates	**341,996**	378,075
Tax effect of:		
Loss not subject to tax at statutory rates and other	**9,723**	5,232
Income tax expense	**351,719**	383,307
Zakat expense	**931**	281
Total income tax and zakat expense	**352,650**	383,588

(b) Income tax and zakat expense

	2025	2024
Current income tax - Kingdom	**335,163**	371,648
Current income tax - Foreign	**4,281**	3,414
Deferred income tax - Kingdom	**11,781**	11,232
Deferred income tax - Foreign	**494**	(2,987)
Zakat - Kingdom	**931**	281
	352,650	383,588

Saudi Aramco paid foreign taxes of ﷼ 2,789 and ﷼ 3,193 for the years ended December 31, 2025 and 2024, respectively.

(c) Income tax and zakat obligation to the Government

	2025	2024
January 1	**71,951**	82,539
Provided during the period	**336,094**	371,929
Payments during the period by the Company (Note 28)	**(197,282)**	(176,523)
Payments during the period by subsidiaries and joint operations	**(8,727)**	(13,300)
Settlements of due from the Government	**(130,088)**	(188,642)
Other settlements	**(3,536)**	(4,052)
December 31	**68,412**	71,951

8. Income taxes and zakat continued

(d) Deferred income tax

	2025	2024
Deferred income tax assets:		
Kingdom	**13,853**	16,678
U.S. Federal and State	**143**	141
Other foreign	**1,889**	3,840
	15,885	20,659
Deferred income tax liabilities:		
Kingdom	**154,716**	146,409
U.S. Federal and State	**3,446**	4,326
Other foreign	**2,502**	2,634
	160,664	153,369
Net deferred income tax liabilities	**(144,779)**	(132,710)

The gross movement of the net deferred income tax position is as follows:

	2025	2024
January 1	**(132,710)**	(121,889)
Current period charge to income	**(12,275)**	(8,245)
Other reserves credits (charges)	**373**	(2,381)
Other adjustments	**(167)**	(195)
December 31	**(144,779)**	(132,710)

All amounts in millions of Saudi Riyals unless otherwise stated

8. Income taxes and zakat continued

(d) Deferred income tax continued

The movement in deferred income tax assets (liabilities) for the years ended December 31 is as follows:

	Post-employment benefits	Investment in subsidiary	Undistributed earnings	Provisions and other	Loss carry-forward	Property, plant and equipment and intangible assets	Investments in securities at FVOCI	Total
January 1, 2024								
Deferred income tax assets	2,729	–	–	11,604	6,943	(718)	2	20,560
Deferred income tax liabilities	(7,127)	(4,088)	(1,335)	4,176	7,423	(141,405)	(93)	(142,449)
	(4,398)	(4,088)	(1,335)	15,780	14,366	(142,123)	(91)	(121,889)
Recognized during the year								
Current period credits (charges) to income[1]	1,007	96	176	1,187	1,163	(11,811)	(63)	(8,245)
Other reserves (charges) credits	(2,498)	–	–	–	–	–	117	(2,381)
Other adjustments	–	–	–	(195)	–	–	–	(195)
	(1,491)	96	176	992	1,163	(11,811)	54	(10,821)
December 31, 2024								
Deferred income tax assets	2,500	–	–	13,780	5,051	(672)	–	20,659
Deferred income tax liabilities	(8,389)	(3,992)	(1,159)	2,992	10,478	(153,262)	(37)	(153,369)
	(5,889)	(3,992)	(1,159)	16,772	15,529	(153,934)	(37)	(132,710)
Recognized during the year								
Current period credits (charges) to income[1]	**1,257**	**–**	**(16)**	**6,176**	**(1,846)**	**(17,748)**	**(98)**	**(12,275)**
Other reserves credits	**248**	**–**	**–**	**–**	**–**	**–**	**125**	**373**
Other adjustments	**–**	**–**	**(1)**	**(171)**	**–**	**–**	**5**	**(167)**
	1,505	**–**	**(17)**	**6,005**	**(1,846)**	**(17,748)**	**32**	**(12,069)**
December 31, 2025								
Deferred income tax assets	**2,436**	**–**	**–**	**10,339**	**3,726**	**(616)**	**–**	**15,885**
Deferred income tax liabilities	**(6,820)**	**(3,992)**	**(1,176)**	**12,438**	**9,957**	**(171,066)**	**(5)**	**(160,664)**
	(4,384)	**(3,992)**	**(1,176)**	**22,777**	**13,683**	**(171,682)**	**(5)**	**(144,779)**

1. Current period amount for provisions and other includes a credit of ﷼ 2,617 (2024: a charge of ﷼ 1,625) recognized in relation to unrealized fair value movements on the long-term agreements for the pipelines and the gas plants transactions (Note 19).

A deferred income tax liability has not been recognized with regard to the undistributed earnings of certain subsidiaries, which are considered to be permanently reinvested in their respective businesses. Such earnings would be taxed only upon distribution. There was no material cumulative taxable undistributed earnings or unrecognized deferred income tax liability for such subsidiaries at December 31, 2025 and 2024. Also, a deferred income tax asset has not been recognized largely related to cumulative unused tax losses of certain subsidiaries with carry-forward periods from 2025 to indefinite. Such losses are available for offsetting against future taxable profits of the subsidiaries in which the losses arose. The cumulative amount of the unused tax losses and other items is ﷼ 85,287 and ﷼ 68,705 at December 31, 2025 and 2024, respectively, and the unrecognized deferred income tax asset is ﷼ 21,014 and ﷼ 17,113 at December 31, 2025 and 2024, respectively.

(e) Income tax and zakat assessments

The Company and the majority of its affiliates are subject to tax review and audit in tax jurisdictions where they operate. In June 2020, the Company and its wholly-owned domestic affiliates were notified that the Saudi Arabian income tax submissions for all years up to and including the year ended December 31, 2019 were accepted as filed.

For the Company's other domestic and international affiliates, examinations of tax and zakat returns for certain prior years had not been completed as of December 31, 2025; however, the Company is not aware of any significant claims. Therefore, no material provision for any additional income tax and zakat liability has been recorded in the consolidated financial statements.

8. Income taxes and zakat continued

(f) International Tax Reform – Pillar Two Model Rules

In May 2023, the IASB issued an amendment to IAS 12, Income Taxes, relating to the International Tax Reform – Pillar Two Model Rules. This amendment applies to income taxes arising from tax law enacted or substantively enacted to implement the Pillar Two Model Rules published by the Organisation for Economic Co-operation and Development ("OECD"), including tax law that implements qualified domestic minimum top-up taxes described in those rules. The amendment requires entities to make additional disclosures in their annual financial statements regarding their current tax exposure to Pillar Two income taxes. Further, as required by the amendment, Saudi Aramco continues to apply the mandatory temporary exception to recognizing and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes. Saudi Aramco has performed an assessment of its exposure to Pillar Two income taxes for jurisdictions where it operates and where Pillar Two legislation has been enacted or substantively enacted as of the reporting date and is effective for annual periods beginning on or after January 1, 2024. The legislation mandates a top-up tax liability for any difference between the Pillar Two effective tax rate per jurisdiction and the 15% minimum rate. Current income tax charge for the year includes ﷼ 595 in respect of Pillar Two top-up taxes (2024: Nil).

9. Other assets and receivables

	2025	2024
Non-current:		
Home loans (Note 9(a))	**15,077**	13,199
Loans and advances	**7,848**	7,285
Trade receivables (Note 12)	**7,393**	–
Loans to joint ventures and associates (Note 29(b))	**5,363**	6,839
Advance payment related to long-term sales agreement	**5,358**	5,596
Derivative assets (Note 3)	**2,759**	4,259
Home ownership construction	**1,215**	1,224
Receivable from Government, semi-Government and other entities with Government ownership or control (Note 29(b))	**727**	2,554
Lease receivable from associates (Note 29(b))	**82**	364
Other	**4,922**	5,524
	50,744	46,844
Current:		
Employee and other receivables	**10,654**	13,428
Tax receivables	**7,996**	8,472
Prepaid expenses	**4,923**	5,716
Derivative assets (Note 3)	**2,908**	2,643
Receivable from Government, semi-Government and other entities with Government ownership or control (Note 29(b))	**2,491**	3,080
Home loans (Note 9(a))	**1,661**	2,507
Receivables from joint ventures and associates (Note 29(b))	**326**	516
Other	**2,880**	4,368
	33,839	40,730

(a) Home loans

The home ownership programs provide subsidized non-interest-bearing loans to eligible Saudi Arabian employees. Loans are repayable through payroll deductions and are net of associated subsidies. Any balance remaining upon the death, permanent disability or termination of an employee under the Chronic Medical Condition Program is forgiven. An analysis of the home loans balance is as follows:

	2025	2024
Gross amounts receivable	**21,744**	21,366
Less:		
Discount	**(4,911)**	(4,911)
Allowance for doubtful home loans	**(8)**	(629)
Subsidies	**(87)**	(120)
Net amounts receivable	**16,738**	15,706
Current	**(1,661)**	(2,507)
Non-current	**15,077**	13,199

All amounts in millions of Saudi Riyals unless otherwise stated

10. Investments in securities

	Equity ownership percentage 2025/2024	**Carrying amount at December 31, 2025**	Carrying amount at December 31, 2024
Investments in equity securities			
Equity securities at FVOCI:			
Listed securities:			
Rongsheng Petrochemical Co. Ltd. ("Rongsheng Petrochemical")	10.0%	**6,356**	4,707
Saudi Electricity Company ("SEC")[1]	6.9%	**4,054**	4,878
Idemitsu Kosan Co. Ltd. ("Idemitsu")	9.4%/8.3%	**3,280**	2,858
Unlisted securities:			
HORSE Powertrain Limited ("HORSE") (Note 36(c))	10.0%	**2,974**	2,539
Arab Petroleum Pipelines Company ("SUMED")	15.0%	**1,076**	1,013
Industrialization and Energy Services Company ("TAQA")	7.1%	**401**	398
Daehan Oil Pipeline Corporation	8.9%	**165**	158
Other		**423**	632
Equity securities at FVPL:			
Listed securities		**1,669**	622
Unlisted securities		**11,662**	11,675
		32,060	29,480
Investments in debt securities			
Debt securities at FVOCI:			
Listed securities		**–**	71
Unlisted securities:			
USD debt securities with fixed interest rates ranging from 1.3% to 12.75% (2024: 0.3% to 11.5%) and maturity dates between 2026 and 2122 (2024: 2025 and 2069)		**8,291**	8,588
USD debt securities with variable interest rates and maturity dates between 2026 and 2074 (2024: 2025 and 2074)		**1,107**	1,337
Mutual and hedge funds		**–**	375
Debt securities at FVPL:			
Listed securities		**8,010**	–
Unlisted securities:			
Fixed interest rate securities with maturity periods of up to 12 months		**15,813**	–
Mutual and hedge funds and others		**3,713**	569
Debt securities at amortized cost:			
Unlisted securities:			
Debt securities with fixed interest rates ranging from 2.5% to 5.1% (2024: 2.5% to 5.1%) and maturity dates between 2026 and 2042 (2024: 2025 and 2043)		**236**	188
Debt securities with variable interest rates and maturity dates between 2026 and 2038 (2024: 2025 and 2028)		**194**	256
		37,364	11,384
Total investments in securities		**69,424**	40,864
Current		**(30,629)**	(1,658)
Non-current		**38,795**	39,206

1. On March 1, 2026, Saudi Electricity Company announced the change of its name to Saudi Energy Company.

10. Investments in securities continued

Equity investments designated at FVOCI are not held for trading. Instead, they are held for medium to long-term strategic purposes. Accordingly, management has elected to designate these equity investments at FVOCI as recognizing short-term fluctuations in these investments' fair value in net income would not be consistent with Saudi Aramco's strategy of holding these investments for long-term purposes and realizing their performance potential in the long run.

The fair value of HORSE is based on expected cash flows discounted using a rate of 10%, which is based on market interest rates and a risk premium specific to the unlisted instrument at December 31, 2025 (2024: fair value at December 31, 2024, approximated the purchase price paid for the investment in HORSE on December 2, 2024). The fair value of SUMED is based on expected cash flows discounted using a rate of 10%, which is based on market interest rates and a risk premium specific to the unlisted instrument at December 31, 2025 (2024: 13.3%). The fair value of TAQA is based on an earnings growth factor for unlisted equity securities from market information for similar types of companies. The fair value of Daehan Oil Pipeline Corporation is determined using discounted cash flow analysis based on the risk-adjusted yield.

The fair value of certain listed debt securities and other unlisted equity and debt securities is determined based on valuation techniques, including discounted cash flows, using both observable and unobservable inputs that are categorized in Level 2 and Level 3, respectively, of the fair value hierarchy.

The maximum exposure to credit risk at the reporting date of the investments in debt securities is the fair value. To limit credit risk, Saudi Aramco's investment policy requires that these securities be diversified. Credit ratings for debt securities held at December 31, 2025, range from AAA to BB (2024: AAA to BB) as set out by internationally recognized credit rating agencies.

The movement in investments in securities is as follows:

	2025	2024
January 1	**40,864**	35,223
Net additions	**24,794**	6,563
Net unrealized fair value gain (loss)	**3,667**	(893)
Net unrealized foreign currency gain (loss)	**99**	(29)
December 31	**69,424**	40,864
Current	**(30,629)**	(1,658)
Non-current	**38,795**	39,206

Net additions include unsettled transactions of ﷼ 137 as at December 31, 2025 (2024: ﷼ (242)).

11. Inventories

	2025	2024
Crude oil, refined products and chemicals	**55,189**	66,124
Materials and supplies - net	**12,909**	15,339
Natural gas liquids and other	**2,444**	2,265
	70,542	83,728

During 2025, a write-down to net realizable value of ﷼ 1,395 (2024: ﷼ 984) was recognized in the consolidated statement of income for a portion of the hydrocarbon and chemical inventories purchased from third parties by certain affiliates.

The carrying amount of materials and supplies is shown net of an allowance for obsolete and surplus materials with movement as follows:

	2025	2024
Balance, January 1	**2,890**	3,132
Net movement in allowance	**(536)**	(242)
Balance, December 31	**2,354**	2,890

All amounts in millions of Saudi Riyals unless otherwise stated

12. Trade receivables

Trade receivables from export and local sales are denominated primarily in USD and SAR, respectively. The components of trade receivables are as follows:

	2025	2024
Arising from export and local sales at international prices	**147,046**	153,198
Arising from local sales at Kingdom regulated prices	**18,644**	14,930
	165,690	168,128
Less: Loss allowance	**(246)**	(244)
	165,444	167,884

Trade receivables relating to certain contracts with provisional pricing arrangements are measured at fair value. The fair value was calculated using forward curves and future prices. These trade receivables are classified as Level 3 in the fair value hierarchy (Note 3(d)) due to the inclusion of unobservable inputs, including counterparty credit risk, in the fair value calculation. Some of these trade receivables are expected to be received after 12 months and have been presented within non-current other assets and receivables (Note 9).

As described in Note 2(n), the Government, through the Ministry of Finance, provided a guarantee to the Company in the event that certain Government, semi-Government and other entities with Government ownership or control are unable to settle within the terms agreed with the Company.

The movement of the allowance for trade receivables related to past due sales is as follows:

	2025	2024
January 1	**244**	251
Net movement in allowance	**2**	(7)
December 31	**246**	244

13. Due from the Government

	2025	2024
Other income related to sales (Note 2(y))	**25,415**	35,844
Government guarantee (Note 2(n))	**1,656**	1,864
Other	**2,244**	566
Note 29(b)	**29,315**	38,274

14. Short-term investments

	2025	2024
USD time deposits	**959**	4,256
USD Murabaha time deposits (non-conventional)	**68**	761
SAR time deposits	**244**	1,005
SAR Murabaha time deposits (non-conventional)	**13,319**	7,110
South Korean Won time deposits	**53**	54
	14,643	13,186

15. Cash and cash equivalents

	2025	2024
Cash at bank and in hand	**72,880**	64,132
USD time deposits	**106,690**	97,326
USD Murabaha time deposits (non-conventional)	**25,255**	24,161
SAR time deposits	**11,561**	5,209
SAR Murabaha time deposits (non-conventional)	**22,767**	25,350
South Korean Won time deposits	**3,946**	464
	243,099	216,642

16. Treasury shares

Treasury shares held by the Company are used for the purposes of issuing them to the Company's employees upon vesting or purchase of the shares in the employee share plans, including those that the Company may adopt in the future. The movements in number of treasury shares (in millions) for the years ended December 31, 2025 and 2024 are as follows:

	2025	2024
January 1	**145.3**	51.3
Acquisition of treasury shares (Note 1)	**–**	137.6
Shares issued to employees (Note 17)	**(52.7)**	(43.6)
December 31	**92.6**	145.3

17. Share-based compensation

Share-based compensation relates to grants or issuance of ordinary shares awarded to the Company's eligible employees under the respective plan terms. Awards are generally equity-settled; however, in limited circumstances awards may be settled in cash. The Company recognized the following share-based compensation expense in the consolidated statement of income, as an employee benefit expense, for the years ended December 31, 2025 and 2024:

	Equity-settled	Cash-settled	Total
2025			
Share-based compensation expense	**636**	**51**	**687**
2024			
Share-based compensation expense	582	11	593

At December 31, 2025, the total carrying amount of the liabilities in respect of the cash settlement elements and dividend equivalents of the respective awards was ﷼ 64 (2024: ﷼ 30) and the intrinsic value of such liabilities, which had vested during the year, was ﷼ 36 (2024: ﷼ 31).

Awards granted or shares issued during the year relate to the Long-Term Incentive Plan for Executives ("ELTIP"), the Long-Term Incentive Plan for Management ("MLTIP"), the Long-Term Incentive Plan for certain other eligible employees ("LTIP") and the Employee Share Purchase Plan ("ESPP").

All amounts in millions of Saudi Riyals unless otherwise stated

17. Share-based compensation continued

Awards for all plans were granted for nil consideration, with the exception for ESPP, under which shares were issued at a discount of 20% to the fair market value of the shares at each purchase date. The fair values of awards granted were determined by reference to the market values of the Company's ordinary shares on the grant dates for equity-settled awards and at the consolidated balance sheet date for cash-settled awards. Where applicable, the fair values of the awards subject to market-based performance measures were estimated using an appropriate valuation method.

	Number of shares granted (in millions)	Weighted average fair value per share (SAR)
2025		
ESPP	**42**	**25.63**
ELTIP	**2**	**27.70**
MLTIP	**4**	**27.70**
LTIP	**5**	**25.95**
2024		
ESPP	34	29.19
ELTIP	2	30.75
MLTIP	4	30.75
LTIP	4	31.15

The number of awards settled in shares during the year in relation to the employee share plans was 52.7 million (2024: 43.6 million).

Participants in the plans (other than the ESPP) are entitled to dividend equivalents, if dividends are paid to ordinary shareholders, during the vesting period. Such dividend equivalents will be paid in cash on vesting of the awards. Accordingly, no adjustment for expected dividends during the vesting period was made in determining the fair value of the awards. Participants in all plans become entitled to dividends only after shares have been issued to the participants as the registered holders.

The vesting of ELTIP is dependent on the achievement of (a) specified non-market and market-based performance measures over a three-year performance period, and (b) required service, except for certain qualifying leavers. Upon vesting, 50% of the vested awards are required to be held by the participants for an additional two years, except for certain qualifying leavers. The awards will be settled with the participants in shares on vesting.

The vesting of MLTIP is dependent on the participants achieving (a) specified individual performance targets over a one-year performance period, and (b) required service, except for certain qualifying leavers. The awards are subject to graded vesting. Twenty-five percent of the awards will vest after the end of the performance period, and the remaining 75% of the awards will vest in equal installments over three years from thereon, provided that the participants continue to meet the required service condition. The awards will be settled with the participants in shares on vesting, except for certain qualifying participants who will receive cash-settlement.

The vesting of LTIP is dependent only on the participants achieving required service, except for certain qualifying leavers. The awards are subject to graded vesting. Twenty-five percent of the awards will vest immediately, and the remaining 75% of the awards will vest in equal installments over three years, provided that the participants continue to meet the required service condition. The awards will be settled with the participants in shares on vesting, except for certain qualifying participants who will receive cash-settlement.

Shares issued under the ESPP are required to be held until the earlier of one year from the date of issuance or at the time of cessation of employment.

18. Other reserves

	Currency translation differences	Investments in securities at FVOCI	Post-employment benefits	Share-based compensation reserve and other	Cash flow hedges and other	Share of other comprehensive income (loss) of joint ventures and associates: Foreign currency translation gains (losses)	Share of other comprehensive income (loss) of joint ventures and associates: Cash flow hedges and other	Total
January 1, 2024	(3,840)	3,979	–	331	25	1,172	(153)	1,514
Current period change	(5,549)	(977)	–	785	(658)	(148)	286	(6,261)
Remeasurement gain (loss)	–	–	5,636	–	–	–	(95)	5,541
Transfer to retained earnings	–	–	(3,015)	(459)	–	–	95	(3,379)
Tax effect	–	117	(2,498)	–	–	–	–	(2,381)
Less: amounts related to non-controlling interests	1,847	2	(123)	–	(11)	–	–	1,715
December 31, 2024	(7,542)	3,121	–	657	(644)	1,024	133	(3,251)
Current period change	**3,516**	**1,769**	**–**	**636**	**(363)**	**104**	**239**	**5,901**
Remeasurement gain	**–**	**–**	**779**	**–**	**–**	**–**	**103**	**882**
Transfer to retained earnings	**–**	**–**	**(1,076)**	**(542)**	**–**	**–**	**(103)**	**(1,721)**
Tax effect	**–**	**125**	**248**	**–**	**–**	**–**	**–**	**373**
Less: amounts related to non-controlling interests	**(832)**	**47**	**49**	**–**	**8**	**16**	**–**	**(712)**
December 31, 2025	**(4,858)**	**5,062**	**–**	**751**	**(999)**	**1,144**	**372**	**1,472**

19. Non-controlling interests

Summarized consolidated financial information (100%) for each subsidiary that has non-controlling interests that are material to Saudi Aramco are set out below. The amounts disclosed for each subsidiary are before inter-company eliminations:

Summarized statement of comprehensive income
Year ended December 31

	2025					2024			
	SABIC	AOPC	AGPC	JMGC[1]	S-Oil Corporation	SABIC	AOPC	AGPC	S-Oil Corporation
Revenue and other income	**139,560**	**12,446**	**10,230**	**1,549**	**90,555**	147,728	6,150	2,869	101,003
Net (loss) income	**(26,505)**	**9,957**	**8,174**	**1,240**	**228**	(1,493)	4,916	2,288	(919)
Other comprehensive income (loss)	**1,721**	**–**	**–**	**–**	**574**	(1,650)	–	–	(3,345)
Total comprehensive (loss) income	**(24,784)**	**9,957**	**8,174**	**1,240**	**802**	(3,143)	4,916	2,288	(4,264)
Net (loss) income attributable to non-controlling interests	**(7,879)**	**4,879**	**4,005**	**608**	**88**	1,061	2,409	1,121	(351)
Dividends paid to non-controlling interests	**(6,424)**	**(2,460)**	**(3,109)**	**–**	**–**	(5,775)	(2,595)	(2,914)	(203)

1. Amounts included are for the period from the date of sale of a non-controlling equity interest in the subsidiary (Note 34).

On June 17, 2021, the Company sold a 49% equity interest in Aramco Oil Pipelines Company ("AOPC") to EIG Pearl Holdings S.à r.l. ("EIG") for upfront sale proceeds of ﷼ 46,547 ($12,412) in cash. Further, on February 23, 2022, the Company sold a 49% equity interest in Aramco Gas Pipelines Company ("AGPC") to GreenSaif Pipelines Bidco S.à r.l. ("GreenSaif") for upfront sale proceeds of ﷼ 58,125 ($15,500) in cash. Furthermore, on October 27, 2025, the Company sold a 49% equity interest in Jafurah Midstream Gas Company ("JMGC") to Green Palm Bidco S.à r.l. ("Green Palm") for upfront sale proceeds of ﷼ 41,802 ($11,147) in cash (Note 34). AOPC, AGPC and JMGC are expected to make quarterly distributions to their respective ordinary shareholders from available cash when the Company pays discretionary dividends to its ordinary shareholders. Given the discretionary nature of distributions to EIG, GreenSaif and Green Palm, the upfront sale proceeds were recognized in the consolidated financial statements as non-controlling interest within equity.

All amounts in millions of Saudi Riyals unless otherwise stated

19. Non-controlling interests continued

Net income of AOPC, AGPC and JMGC includes unrealized gains of ﷼ 4,790 and ﷼ 2,297, and an unrealized loss of ﷼ 109, respectively, on their financial assets measured at FVPL at December 31, 2025 (2024: losses of ﷼ 947, ﷼ 3,387 and nil, respectively).

Summarized balance sheet
At December 31

	2025					2024			
	SABIC	**AOPC**	**AGPC**	**JMGC**	**S-Oil Corporation**	SABIC	AOPC	AGPC	S-Oil Corporation
Current assets	**87,773**	**6,244**	**8,228**	**–**	**22,515**	91,410	5,543	7,114	25,631
Non-current assets	**196,849**	**77,449**	**105,371**	**89,153**	**48,398**	230,460	72,994	104,258	38,546
Total assets	**284,622**	**83,693**	**113,599**	**89,153**	**70,913**	321,870	78,537	111,372	64,177
Current liabilities	**48,679**	**564**	**776**	**–**	**31,751**	45,664	338	379	29,610
Non-current liabilities	**41,636**	**–**	**–**	**308**	**14,734**	50,618	–	–	10,980
Total liabilities	**90,315**	**564**	**776**	**308**	**46,485**	96,282	338	379	40,590
Net assets	**194,307**	**83,129**	**112,823**	**88,845**	**24,428**	225,588	78,199	110,993	23,587
Accumulated non-controlling interest	**78,296**	**40,733**	**55,283**	**43,534**	**9,375**	89,089	38,318	54,387	9,053

Current assets of AOPC and AGPC as at December 31, 2025 and 2024, mainly include current portion of financial assets measured at FVPL, cash received and trade receivables from the Company in respect of quarterly volume-based tariff.

Summarized statement of cash flows
Year ended December 31

	2025					2024			
	SABIC	**AOPC**	**AGPC**	**JMGC[1]**	**S-Oil Corporation**	SABIC	AOPC	AGPC	S-Oil Corporation
Cash flows from operating activities	**14,228**	**5,389**	**6,686**	**–**	**11,715**	14,606	5,288	5,906	3,866
Cash flows from investing activities	**(3,930)**	**8**	**23**	**–**	**(10,170)**	(2,816)	11	23	(8,543)
Cash flows from financing activities	**(13,088)**	**(5,025)**	**(6,341)**	**–**	**(1,718)**	(13,688)	(5,295)	(5,948)	3,930
Net (decrease) increase in cash and cash equivalents	**(2,790)**	**372**	**368**	**–**	**(173)**	(1,898)	4	(19)	(747)

1. Amounts included are for the period from the date of sale of a non-controlling equity interest in the subsidiary (Note 34).

20. Borrowings

	Note	2025 Non-current	2025 Current	2025 Total	2024 Non-current	2024 Current	2024 Total
Conventional:							
Debentures	a	**120,855**	**1,861**	**122,716**	99,815	6,468	106,283
Bank borrowings	b	**23,664**	**3,514**	**27,178**	24,741	1,821	26,562
Short-term borrowings	c	**–**	**27,500**	**27,500**	–	21,945	21,945
Export credit agencies	d	**2,598**	**424**	**3,022**	–	880	880
Public Investment Fund	e	**–**	**–**	**–**	–	416	416
Other financing arrangements	f	**37,663**	**739**	**38,402**	35,527	455	35,982
		184,780	**34,038**	**218,818**	160,083	31,985	192,068
Non-conventional:							
Sukuk	g	**44,986**	**7,643**	**52,629**	29,991	11,398	41,389
Murabaha	h	**16,094**	**812**	**16,906**	12,593	1,843	14,436
Saudi Industrial Development Fund	i	**5,145**	**345**	**5,490**	3,800	319	4,119
Ijarah/Procurement	j	**3,358**	**251**	**3,609**	3,140	400	3,540
Wakala	k	**1,795**	**76**	**1,871**	1,227	28	1,255
		71,378	**9,127**	**80,505**	50,751	13,988	64,739
Borrowings – other than leases		**256,158**	**43,165**	**299,323**	210,834	45,973	256,807
Lease liabilities		**52,308**	**11,986**	**64,294**	50,899	11,584	62,483
Total borrowings		**308,466**	**55,151**	**363,617**	261,733	57,557	319,290

The carrying amounts of borrowings above are net of unamortized transaction costs of ﷼ 1,095 (2024: ﷼ 1,255).

The finance costs recognized in the consolidated statement of income are as follows:

	2025	2024
Finance costs:		
Conventional borrowings	**3,741**	3,956
Non-conventional borrowings	**3,261**	2,942
Lease liabilities	**3,309**	2,964
Unwinding of discount	**780**	678
	11,091	10,540

In addition, finance costs amounting to ﷼ 10,704 were capitalized in property, plant and equipment during the year ended December 31, 2025 (2024: ﷼ 8,692) (Note 5).

Borrowings – other than leases

Saudi Aramco has entered into financing arrangements with various lenders, which limit the creation of additional liens and/or financing obligations. Some of these arrangements are secured predominantly by collateral over certain property, plant and equipment of Saudi Aramco aggregating to ﷼ 83,344 (2024: ﷼ 108,561), including an amount of ﷼ 7,248 (2024: ﷼ 7,707) held as collateral with related parties. Additionally, certain financing arrangements require compliance by Saudi Aramco with covenants to maintain certain financial and other conditions. Saudi Aramco has complied with these covenants throughout the reporting period. The fair value of borrowings excluding lease liabilities at December 31, 2025, was approximately ﷼ 285,744 (2024: ﷼ 235,552). This was mainly determined using inputs that are categorized in Level 1 or Level 2 of the fair value hierarchy, except for the fair value of other financing arrangements that was primarily determined using Level 3 inputs.

All amounts in millions of Saudi Riyals unless otherwise stated

20. Borrowings continued

Borrowings – other than leases continued

(a) Debentures

(i) In October 2018, SABIC issued 10-year USD denominated $1,000 bonds, equivalent to ﷼ 3,750 ($1,000). These bonds are unsecured and carry coupon rates of 4.5%. The bonds are issued in accordance with the Rule 144A/Regulation S offering requirements under the U.S. Securities Act of 1933, as amended. The bonds are listed on the Irish Stock Exchange ("Euronext Dublin") and the proceeds were used for refinancing maturing debt.

In September 2020, SABIC issued 10-year and 30-year USD denominated $500 bonds each, equivalent to a total of ﷼ 3,750 ($1,000). These bonds are unsecured and carry coupon rates of 2.15% and 3%, respectively. The bonds are issued in accordance with Rule 144A/Regulation S offering requirements under the U.S. Securities Act of 1933, as amended. The bonds are listed on the Euronext Dublin and the 30-year bond is dual listed on the Taipei Exchange in Taiwan, China. The proceeds were used for general corporate purposes and for refinancing maturing debt.

(ii) As of December 31, 2025, the Company had issued the following tranches of USD denominated unsecured notes under its Global Medium Term Note Programme.

1) On April 16, 2019, five tranches of notes were issued aggregating to an equivalent of ﷼ 45,000 ($12,000). These tranches consist of notes with three-year maturities of ﷼ 3,750 ($1,000) with a coupon rate of 2.75%, five-year maturities of ﷼ 7,500 ($2,000) with a coupon rate of 2.875%, 10-year maturities of ﷼ 11,250 ($3,000) with a coupon rate of 3.5%, 20-year maturities of ﷼ 11,250 ($3,000) with a coupon rate of 4.25%, and 30-year maturities of ﷼ 11,250 ($3,000) with a coupon rate of 4.375%. Interest is payable semi-annually in arrears on April 16 and October 16. At initial recognition, the Company recorded an amount of ﷼ 44,460 ($11,856) for the issuance proceeds, net of discounts and transaction costs. On April 16, 2022, notes with three-year maturities, aggregating to a principal amount of ﷼ 3,750 ($1,000) and with a coupon rate of 2.75%, were repaid. Further, on April 16, 2024, notes with five-year maturities, aggregating to a principal amount of ﷼ 7,500 ($2,000) and with a coupon rate of 2.875%, were also repaid.

2) On November 24, 2020, five tranches of notes were issued aggregating to an equivalent of ﷼ 30,000 ($8,000). These tranches consist of notes with three-year maturities of ﷼ 1,875 ($500) with a coupon rate of 1.25%, five-year maturities of ﷼ 3,750 ($1,000) with a coupon rate of 1.625%, 10-year maturities of ﷼ 7,500 ($2,000) with a coupon rate of 2.25%, 30-year maturities of ﷼ 8,438 ($2,250) with a coupon rate of 3.25%, and 50-year maturities of ﷼ 8,437 ($2,250) with a coupon rate of 3.5%. Interest is payable semi-annually in arrears on May 24 and November 24. At initial recognition, the Company recorded an amount of ﷼ 29,625 ($7,900) for the issuance proceeds, net of discounts and transaction costs. On November 24, 2023, notes with three-year maturities, aggregating to a principal amount of ﷼ 1,875 ($500) and with a coupon rate of 1.25%, were repaid. Further, on November 24, 2025, notes with five-year maturities, aggregating to a principal amount of ﷼ 3,750 ($1,000) and with a coupon rate of 1.625%, were also repaid.

3) On July 17, 2024, three tranches of notes were issued aggregating to an equivalent of ﷼ 22,500 ($6,000). These tranches consist of notes with 10-year maturities of ﷼ 7,500 ($2,000) with a coupon rate of 5.250%, 30-year maturities of ﷼ 7,500 ($2,000) with a coupon rate of 5.750%, and 40-year maturities of ﷼ 7,500 ($2,000) with a coupon rate of 5.875%. Interest is payable semi-annually in arrears on January 17 and July 17. At initial recognition, the Company recorded an amount of ﷼ 22,004 ($5,868) for the issuance proceeds, net of discounts and transaction costs.

4) On June 2, 2025, three tranches of notes were issued aggregating to an equivalent of ﷼ 18,750 ($5,000). These tranches consist of notes with five-year maturities of ﷼ 5,625 ($1,500) with a coupon rate of 4.750%, 10-year maturities of ﷼ 4,688 ($1,250) with a coupon rate of 5.375%, and 30-year maturities of ﷼ 8,437 ($2,250) with a coupon rate of 6.375%. Interest is payable semi-annually in arrears on June 2 and December 2. At initial recognition, the Company recorded an amount of ﷼ 18,518 ($4,938) for the issuance proceeds, net of discounts and transaction costs.

All of the notes were issued and sold in accordance with Rule 144A/Regulation S under the U.S. Securities Act of 1933, as amended, and are listed on the London Stock Exchange's Main Market. The proceeds were for general corporate purposes.

(iii) Debentures amounting to ﷼ 10,054, denominated in South Korean Won, have been issued in capital markets with interest rates ranging from 1.49% to 4.84% and with maturities from 2026 to 2033. In 2025, debentures with three to seven-year maturities, aggregating to a principal amount of ﷼ 1,740, were repaid.

Discounts and transaction costs are amortized using the effective interest method and are reflected as finance costs in the consolidated statement of income.

20. Borrowings continued

Borrowings – other than leases continued

(b) Bank borrowings

(i) During 2024, Saudi Aramco Total Refining and Petrochemical Company ("SATORP"), a joint operation of the Company, entered into external long-term debt financing arrangements with lenders for a petrochemicals facility expansion at its refinery in Jubail, Saudi Arabia. These financing arrangements comprise conventional bank borrowings of ﷼ 7,613, export credit agencies ("ECA") facilities of ﷼ 9,750 (Note 20(d)), a Saudi Industrial Development Fund ("SIDF") facility of ﷼ 6,000 (Note 20(i)) and a Wakala facility of ﷼ 2,475 (Note 20(k)). The Company's share of these facilities amounts to ﷼ 4,758, ﷼ 6,094, ﷼ 3,750, and ﷼ 1,547, respectively. The amounts drawn under the facilities are repayable in semi-annual installments between 2028 to 2039. Commission is payable on amounts drawn and is calculated at a market rate plus a margin. At December 31, 2025, the amounts drawn under the facilities were ﷼ 4,875, ﷼ 4,656, ﷼ 4,550 and ﷼ 1,806, respectively, of which the Company's share was ﷼ 3,047, ﷼ 2,910, ﷼ 2,844 and ﷼ 1,129, respectively.

(ii) In addition, Saudi Aramco has other facility agreements with a number of banks with a total carrying amount at December 31, 2025 of ﷼ 24,131 (2024: ﷼ 24,921). The facilities are primarily repayable in semi-annual installments from December 2016 to September 2045. Interest is payable on amounts drawn and is mainly calculated at a market rate plus a margin. As at December 31, 2025, an amount of ﷼ 1,698 (2024: ﷼ 5,471) was undrawn against these facilities.

(c) Short-term borrowings

(i) Bank Borrowings

Saudi Aramco has short-term borrowing facilities with a number of banks with a total carrying amount at December 31, 2025 of ﷼ 20,512 (2024: ﷼ 21,242), including debt factoring arrangements of ﷼ 13,680 (2024: ﷼ 9,157). The maturity period of these facilities is less than one year and they incur interest at a market rate plus a margin. As at December 31, 2025, an amount of ﷼ 21,285 (2024: ﷼ 16,241) was available for drawdown against these facilities.

(ii) Commercial paper

During 2025, Saudi Aramco issued commercial paper of ﷼ 15,191 (2024: nil) with maturities of up to 12 months and interest at market rates. As at December 31, 2025, the outstanding commercial paper amounted to ﷼ 6,050 (2024: nil) with original maturity periods ranging from 29 days to 127 days.

(iii) Revolving credit facilities

On April 4, 2022, the Company entered into a five-year common terms agreement for unsecured revolving credit facilities aggregating to ﷼ 37,500 ($10,000). The facilities comprise USD denominated conventional facilities of ﷼ 30,000 ($8,000) and a SAR denominated Murabaha facility of ﷼ 7,500 ($2,000) (Note 20(h)). The conventional facilities also incorporate a ﷼ 7,500 ($2,000) swingline sublimit facility. The common terms agreement provides the framework and common lending terms for the facilities and the Company had the option of up to two extensions of one year each. The Company exercised the extension options in 2023 and 2024, and accordingly, the maturity date of the facilities has been extended till April 2029. The Company shall apply all amounts advanced to it under these facilities for general corporate purposes and towards its general working capital requirements. The entire amounts of these facilities were undrawn as at December 31, 2025 and 2024. In addition, Saudi Aramco has a number of other revolving credit facilities with an aggregate carrying amount of ﷼ 938 (2024: ﷼ 703), and undrawn amount of ﷼ 7,163 (2024: ﷼ 6,176) at December 31, 2025. Amounts drawn under these facilities are repayable within one year.

(d) Export credit agencies ("ECA")

Saudi Aramco has borrowing facilities with a number of export credit agencies. As at December 31, 2025, the carrying value of the drawn amounts was ﷼ 3,022 (2024: ﷼ 880). The amounts borrowed are repayable in semi-annual installments from December 2016 to December 2039. Commission is payable on amounts drawn and is calculated at a market rate plus a margin.

During 2025, SATORP made drawdowns of ﷼ 4,656 under export credit agencies facilities as part of external long-term debt financing arrangements in relation to a petrochemicals facility expansion at its refinery in Jubail, Saudi Arabia (Note 20(b)(i)). Saudi Aramco's share of the amount drawn was ﷼ 2,910, while the undrawn amount at December 31, 2025 was ﷼ 3,184 (2024: ﷼ 6,094).

(e) Public Investment Fund

Saudi Aramco had borrowing agreements with the Public Investment Fund with a total carrying amount at December 31, 2025 of nil (2024: ﷼ 416). The amounts borrowed were repaid in semi-annual installments from December 2014 to December 2025. Commission was payable on amounts drawn and was calculated at a market rate plus a margin.

All amounts in millions of Saudi Riyals unless otherwise stated

20. Borrowings continued

Borrowings – other than leases continued

(f) Other financing arrangements

Other financing arrangements comprise borrowings from non-financial institutions under commercial terms.

(i) On September 27, 2021, the Company entered into a financing arrangement with the Jazan Integrated Gasification and Power Company ("JIGPC"), a joint operation of Saudi Aramco, for an amount of ﷼ 44,063. Upon closing, Saudi Aramco recognized an amount of ﷼ 21,226, representing the amount due to the other shareholders of JIGPC, in relation to the first tranche of ﷼ 26,532 under the financing arrangement. The second tranche of ﷼ 15,563 was received on January 19, 2023, of which ﷼ 12,450 was recognized as the amount due to the other shareholders of JIGPC. On March 19, 2025, Saudi Aramco received the final tranche of ﷼ 1,968 under the financing arrangement and recognized ﷼ 1,574 for the amount due to the other shareholders of JIGPC.

The total amount under the arrangement is repayable in monthly installments, commencing from October 2021 to October 2046.

(ii) On March 24, 2025, SATORP entered into a transaction for an asset transfer with Blue Hydrogen Industrial Gases Company ("BHIG"), a joint venture of Saudi Aramco (Note 36(b)(iii)). As part of the transaction, SATORP transferred the ownership of a hydrogen manufacturing plant to BHIG for upfront cash proceeds of ﷼ 1,519 and concurrently entered into a long-term hydrogen offtake agreement with BHIG. The transaction has been accounted for as a financing arrangement, of which Saudi Aramco's share was ﷼ 949.

(g) Sukuk

A Sukuk is a financial instrument similar to a bond that complies with Islamic financing principles.

(i) On April 10, 2017, Saudi Aramco issued Sukuk for ﷼ 11,250 at par value as part of a ﷼ 37,500 program. The Sukuk issuance provides a return based on Saudi Arabian Interbank Offered Rate ("SAIBOR") plus a predetermined margin payable semi-annually on April 10 and October 10. In accordance with the terms of the Sukuk, 51% of the proceeds from issuance are invested in Mudaraba assets and the remaining 49% are used in a Murabaha arrangement. On March 28, 2024, the maturity date of the Sukuk was extended to April 10, 2025 from its original maturity date of April 10, 2024. On March 11, 2025, the maturity date was further extended to April 10, 2032. Accordingly, the outstanding amount was reclassified from current to non-current borrowings. The Company has an option to early redeem the Sukuk on October 10, 2031.

(ii) As of December 31, 2025, Saudi Aramco had also issued the following tranches of USD denominated Sukuk trust certificates under its Trust Certificate Issuance Programme.

1) On June 17, 2021, three tranches of certificates were issued aggregating to an equivalent of ﷼ 22,500 ($6,000) at par value with semi-annual distributions on June 17 and December 17. The tranches consist of certificates with three-year maturities of ﷼ 3,750 ($1,000) with a profit rate of 0.946%, five-year maturities of ﷼ 7,500 ($2,000) with a profit rate of 1.602% and 10-year maturities of ﷼ 11,250 ($3,000) with a profit rate of 2.694%. At initial recognition, Saudi Aramco recorded an amount of ﷼ 22,399 ($5,973) for the issuance proceeds, net of discounts and transaction costs. On June 17, 2024, certificates with three-year maturities, aggregating to a principal amount of ﷼ 3,750 ($1,000) and with a profit rate of 0.946%, were repaid.

2) On October 2, 2024, two tranches of certificates were issued aggregating to an equivalent of ﷼ 11,250 ($3,000) at par value and with semi-annual distributions on April 2 and October 2. The tranches consist of certificates with five-year maturities of ﷼ 5,625 ($1,500) with a profit rate of 4.25% and 10-year maturities of ﷼ 5,625 ($1,500) with a profit rate of 4.75%. At initial recognition, Saudi Aramco recorded an amount of ﷼ 11,160 ($2,976) for the issuance proceeds, net of discounts and transaction costs.

3) On September 17, 2025, two tranches of certificates were issued aggregating to an equivalent of ﷼ 11,250 ($3,000) at par value and with semi-annual distributions on March 17 and September 17. The tranches consist of certificates with five-year maturities of ﷼ 5,625 ($1,500) with a profit rate of 4.125% and 10-year maturities of ﷼ 5,625 ($1,500) with a profit rate of 4.625%. At initial recognition, Saudi Aramco recorded an amount of ﷼ 11,070 ($2,952) for the issuance proceeds, net of discounts and transaction costs.

In accordance with the terms of the Sukuk, 55% of the proceeds from issuance are structured as an Ijarah and the remaining 45% are structured as a Murabaha arrangement. The certificates were sold in accordance with Rule 144A/Regulation S under the U.S. Securities Act of 1933, as amended, and are listed on the London Stock Exchange's Main Market. The proceeds are for general corporate purposes.

(h) Murabaha

On March 16, 2025, the Saudi Basic Industries Corporation ("SABIC") group entered into an agreement with a syndicate of certain financial institutions to refinance a portion of its Murabaha loans amounting to ﷼ 8,100. The refinanced loans are repayable in installments over a period of 10 years and the proceeds were used for settlement of certain existing loans and for working capital requirements.

At December 31, 2025, Saudi Aramco has various outstanding Murabaha borrowing facilities from a number of financial institutions, which are repayable in semi-annual installments from 2008 to 2032. Commission is payable on amounts drawn and is calculated at a market rate plus a margin. In addition, Saudi Aramco also has unutilized Murabaha facilities of ﷼ 9,998 (2024: ﷼ 11,055), including the SAR denominated Murabaha facility of ﷼ 7,500 (2024: ﷼ 7,500) (Note 20(c)(iii)).

20. Borrowings continued

Borrowings – other than leases continued

(i) Saudi Industrial Development Fund

Saudi Aramco has various borrowing agreements with the Saudi Industrial Development Fund. The amounts borrowed are not subject to periodic financial charges and are repayable in semi-annual installments from 2018 to 2039. The undrawn amount at December 31, 2025 was ﷼ 906 (2024: ﷼ 3,244) (Note 20(b)(i)).

(j) Ijarah/Procurement

Saudi Aramco has Ijarah and Procurement facility agreements with several banks. The facilities are repayable in semi-annual installments from 2016 to 2045. As at December 31, 2025, an amount of ﷼ 165 (2024: ﷼ 165) was undrawn under these facilities.

(k) Wakala

Saudi Aramco has Wakala facility agreements with a number of lenders. The facilities utilize a Wakala financing structure which is an agency arrangement. Amounts drawn under these facilities are repayable in installments on a semi-annual basis, from 2019 to 2036. At December 31, 2025, an amount of ﷼ 581 (2024: ﷼ 1,208) was undrawn under these facilities, which includes the undrawn Wakala facility amount of ﷼ 418 (2024: ﷼ 1,063) (Note 20(b)(i)).

Lease liabilities

Lease liabilities are effectively secured as the rights to the leased asset revert to the lessor in the event of default. The lessor has ownership of the assets during the term of the contract and is typically responsible for the operation, insurance and maintenance of the assets until termination of the underlying agreements. For certain leases, the lessor shall transfer its rights, title and interest in the assets to the lessee on the last day of the agreements; for others, there are no further obligations on completion of agreements. Performance guarantees are provided by the lessor under the terms of the agreements.

Expenses relating to short-term and low value leases were recognized in the consolidated statement of income for the year ended December 31, 2025, and amounted to ﷼ 1,191 (2024: ﷼ 2,629) and ﷼ 334 (2024: ﷼ 236), respectively.

The maturities of borrowings are as follows:

	No later than one year	Later than one year and no later than five years	Later than five years	Total contractual amount	Total carrying amount
2025					
Borrowings - other than leases	**54,444**	**121,246**	**290,556**	**466,246**	**299,323**
Leases	**13,491**	**34,089**	**41,463**	**89,043**	**64,294**
	67,935	**155,335**	**332,019**	**555,289**	**363,617**
2024					
Borrowings - other than leases	48,496	111,898	237,014	397,408	256,807
Leases	13,970	30,232	30,964	75,166	62,483
	62,466	142,130	267,978	472,574	319,290

All amounts in millions of Saudi Riyals unless otherwise stated

20. Borrowings continued

The movement of borrowings is as follows:

	Long-term borrowings	Short-term borrowings	Lease liabilities	Total liabilities from financing activities
January 1, 2024	213,201	19,615	57,331	290,147
Cash flows	10,382	382	(18,307)	(7,543)
Non-cash changes:				
Lease additions	–	–	19,865	19,865
Foreign exchange adjustment	(1,356)	(460)	(128)	(1,944)
Accretion of liabilities and others	12,635	2,408	3,722	18,765
December 31, 2024	234,862	21,945	62,483	319,290
Cash flows	**21,139**	**5,233**	**(16,810)**	**9,562**
Non-cash changes:				
Lease additions	**–**	**–**	**17,395**	**17,395**
Foreign exchange adjustment	**261**	**277**	**314**	**852**
Accretion of liabilities and others	**15,561**	**45**	**912**	**16,518**
December 31, 2025	**271,823**	**27,500**	**64,294**	**363,617**

21. Post-employment benefits

Saudi Aramco sponsors or participates in several funded and unfunded defined benefit pension plans and other post-employment benefit plans that provide pension, severance, death, medical and other benefits to substantially all of its employees primarily in the Kingdom. The majority of the defined benefit plans for the Kingdom-based employees are governed under the Kingdom's Labor Law, applicable benefit plan laws of the USA, and/or Company policies. Benefits to employees of group companies are provided based on local regulations and practices of the respective jurisdiction.

Retirement benefits for defined benefit pension plans are paid, primarily, in the form of lump sum payments upon retirement based on final salary and length of service. Other post-employment benefits such as medical are used to cover retired employees and eligible dependents of retirees for medical services in line with the plan policy documents.

Royal Decree No. M/273 was issued on 26/12/1445H (corresponding to July 2, 2024) approving the new Social Insurance Law ("the Law"); effective on July 3, 2024. The Law, among other provisions, extends statutory and early retirement ages of some employees. The extension applies to all new contributors joining the workforce in the public and private sectors in the Kingdom, and applies to some existing contributors depending on both their contribution periods under the Civil Pension Law and the previous Social Insurance Law and their age on the Law's effective date. Based on an assessment performed, the Law does not have any material impact on Saudi Aramco's post-employment benefit plans.

At December 31, the net liability recognized for employee defined benefit plans in the consolidated balance sheet is as follows:

	2025	2024
Pension plans	**(12,938)**	(8,693)
Medical and other post-employment benefit plans	**14,453**	8,194
Net benefit liability (asset)	**1,515**	(499)
Represented by:		
Non-current assets	**(24,436)**	(27,365)
Non-current liabilities	**25,951**	26,866
Net benefit liability (asset)	**1,515**	(499)

21. Post-employment benefits continued

The status of Saudi Aramco's pension and other post-employment defined benefit plans is as follows:

	Pension benefits		Other benefits	
	2025	2024	**2025**	2024
Net benefit obligation by funding:				
Present value of funded obligations	**70,811**	66,544	**100,823**	95,633
Fair value of plan assets	**(89,760)**	(81,293)	**(94,999)**	(95,348)
Benefit (surplus) deficit	**(18,949)**	(14,749)	**5,824**	285
Present value of unfunded obligations	**6,011**	6,056	**8,629**	7,909
Net benefit (asset) liability	**(12,938)**	(8,693)	**14,453**	8,194
Change in benefit obligations:				
Benefit obligations, January 1	**72,600**	72,474	**103,542**	103,650
Current service cost	**3,623**	3,641	**2,910**	2,944
Interest cost	**4,088**	3,810	**6,064**	5,595
Past service cost (gain)	**19**	(4)	**94**	(120)
Remeasurement	**3,754**	(2,295)	**(139)**	(5,663)
Plan participants' contribution	**68**	45	**–**	–
Benefits paid	**(5,783)**	(4,736)	**(3,124)**	(2,985)
Transfer to liabilities associated with assets held for sale	**(1,041)**	–	**–**	–
Foreign currency translation and other	**(506)**	(335)	**105**	121
Benefit obligations, December 31	**76,822**	72,600	**109,452**	103,542
Change in plan assets:				
Fair value of plan assets, January 1	**(81,293)**	(80,258)	**(95,348)**	(94,380)
Interest income	**(4,484)**	(4,154)	**(5,483)**	(5,085)
Remeasurement	**(7,526)**	214	**3,132**	2,108
Employer contributions	**(1,810)**	(2,350)	**(484)**	(851)
Benefits paid	**5,783**	4,736	**3,124**	2,985
Foreign currency translation and other	**(430)**	519	**60**	(125)
Fair value of plan assets, December 31	**(89,760)**	(81,293)	**(94,999)**	(95,348)
Net benefit (asset) liability at December 31	**(12,938)**	(8,693)	**14,453**	8,194

The weighted average duration of the pension benefit obligations is 11 years at December 31, 2025, and 11 years at December 31, 2024. The weighted average duration of the other benefit obligations is 18 years at December 31, 2025, and 18 years at December 31, 2024.

All amounts in millions of Saudi Riyals unless otherwise stated

21. Post-employment benefits continued

The components of net defined benefit cost, before tax, are primarily recognized in producing and manufacturing, and selling, administrative and general expenses in the consolidated statement of income. Remeasurements are included in the consolidated statement of comprehensive income. Net defined benefit cost and remeasurements for the years ended December 31 are as follows:

	Pension benefits		Other benefits	
	2025	2024	**2025**	2024
Amounts recognized in net income:				
Current service cost	**3,623**	3,641	**2,910**	2,944
Past service cost (gain)	**19**	(4)	**94**	(120)
Net interest (income) cost	**(396)**	(344)	**581**	510
Other	**–**	–	**(7)**	15
	3,246	3,293	**3,578**	3,349
Amounts recognized in other comprehensive income:				
Losses (gains) from changes in demographic assumptions	**8**	191	**(4)**	–
Losses (gains) from changes in financial assumptions	**968**	(3,817)	**945**	(2,250)
Losses (gains) from changes in experience adjustments	**2,778**	1,331	**(1,080)**	(3,413)
Returns on plan assets (excluding interest income)	**(7,526)**	214	**3,132**	2,108
	(3,772)	(2,081)	**2,993**	(3,555)
Net defined benefit (gain) loss before income taxes	**(526)**	1,212	**6,571**	(206)

The present value of the defined benefit obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions, based in part on market conditions. Any changes in these assumptions will impact the carrying amount of the defined benefit obligations.

The significant assumptions used to determine the present value of the defined benefit obligations for the years ended December 31 are as follows:

	Pension benefits		Other benefits	
	2025	2024	**2025**	2024
Discount rate	**5.4%**	5.6%	**5.8%**	5.8%
Salary growth rate	**4.6%**	5.3%	**5.0%**	5.0%
Annual average medical claim cost, in whole SAR			**35,816**	33,469
Health care participation rate			**95.0%**	95.0%
Assumed health care trend rates:				
Cost-trend rate			**6.8%**	7.0%
Rate to which cost-trend is to decline			**5.0%**	5.0%
Year that the rate reaches the ultimate rate			**2033**	2033

All the above assumptions are reviewed and updated as necessary as part of the periodic actuarial valuation of the defined benefit obligations.

Saudi Aramco determines the discount rate used to calculate the present value of estimated future cash outflows expected to be required to settle the post-employment benefit plan obligations. In determining the appropriate discount rate, Saudi Aramco considers the interest rates of high-quality corporate bonds in the USA that have terms to maturity approximating the terms of the related defined benefit obligation.

The salary growth rate assumption is based on a study of recent years' salary experience and reflects management's outlook for future increases. The annual average medical claim cost assumption is based on medical costs incurred in external medical providers, on behalf of the Company's employees and retirees. The health care participation rate considers the historical participation rate, amongst others, derived from the best available historical data. The assumed health care cost-trend rates reflect Saudi Aramco's historical experience and management's expectations regarding future trends.

21. Post-employment benefits continued

Mortality assumptions are reviewed regularly and set based on actuarial advice in accordance with best practice and statistics, adjusted to reflect the experience and improvements to longevity. Relevant life expectancies are as follows:

	Saudi plans		U.S. plans	
Life expectancy at age:	Male	Female	Male	Female
50	**33.9**	**36.6**	**35.2**	**37.4**
60	**24.7**	**26.9**	**26.1**	**27.8**
60 (currently aged 40)	**26.4**	**28.5**	**27.6**	**29.2**

The sensitivity of the overall defined benefit obligations to changes in the principal assumptions, keeping all other assumptions constant, is presented below. The sensitivity analysis may not be representative of an actual change in the defined benefit obligations as it is unlikely that changes in assumptions would occur in isolation from one another.

	Change in assumption	Impact on obligation	2025	2024
Ultimate health care cost-trend rates	Increase by 0.5%	Increase by	**9,236**	8,546
	Decrease by 0.5%	Decrease by	**(8,044)**	(7,586)
Discount rate - other benefits	Increase by 0.5%	Decrease by	**(8,779)**	(8,261)
	Decrease by 0.5%	Increase by	**9,878**	9,413
Discount rate - pension benefits	Increase by 0.5%	Decrease by	**(4,054)**	(3,596)
	Decrease by 0.5%	Increase by	**4,410**	3,934
Salary growth rate	Increase by 0.5%	Increase by	**2,554**	1,988
	Decrease by 0.5%	Decrease by	**(2,674)**	(2,119)
Annual average medical claim cost	Increase by 5%	Increase by	**4,961**	4,703
	Decrease by 5%	Decrease by	**(4,950)**	(4,691)
Life expectancy	Increase by 1 year	Increase by	**3,720**	3,458
	Decrease by 1 year	Decrease by	**(3,570)**	(3,465)
Health care participation rate	Increase by 5%	Increase by	**1,493**	1,256
	Decrease by 5%	Decrease by	**(1,343)**	(1,256)

Plan assets consist of the following:

	2025	2024
Cash	**3,297**	4,498
Equity instruments	**29,468**	33,638
Investment funds	**70,803**	69,198
Bonds	**81,191**	68,418
Sukuk (non-conventional)	**–**	889
	184,759	176,641

Plan assets are administered under the oversight of the Company or one of its subsidiaries and managed by independent trustees or separate entities, in a manner consistent with fiduciary obligations and principles, acting in the best interest of plan participants. The objectives of the plans are to maximize investment returns consistent with prudent risk over a long-term investment horizon in order to secure retiree benefits and minimize corporate funding.

All amounts in millions of Saudi Riyals unless otherwise stated

21. Post-employment benefits continued

All plan assets are held separately, solely to pay retiree benefits. Funded Saudi plans have the right to transfer assets held in excess of the plan's defined benefit obligation to another funded Saudi plan. The right to transfer such assets is solely in respect of amounts held in excess of the plan's defined benefit obligations and solely to plans with defined benefit obligations exceeding the value of assets held. Where Saudi Aramco has no rights to a refund of plan assets, surplus assets are recognized on the consolidated balance sheet on the basis that economic benefit can be gained through a reduction in future contributions.

Through its post-employment benefit plans, Saudi Aramco is exposed to a number of risks including asset volatility, changes in bond yields, inflation and life expectancy. Investment risk is minimized through diversification of investments among fixed income, equity, and alternative asset classes. Asset allocation is determined by an asset liability modeling study. The target asset allocation is, approximately, 17% (2024: 17%) equity instruments, 46% (2024: 46%) debt instruments, and 37% (2024: 37%) alternative assets. Inflation risk is partially offset by equities inflation and life expectancy risk is borne by Saudi Aramco.

Plan assets include transferable securities with a fair value of ﷼ 2,812 (2024: ﷼ 2,964) in the Company and its affiliated entities.

Employer contributions to defined benefit plans are estimated to be ﷼ 2,336 in 2026. While the Saudi plans are not governed by regulatory minimum funding requirements, the funding objective is to reach full funding of the larger plans only. Asset outperformance is expected to meet the shortfall between assets and the assessed liabilities within a reasonable period. Funding for the U.S. plans sponsored by Aramco Shared Benefit Company, a wholly-owned subsidiary of the Company, is recommended by the actuary in order to meet Saudi Aramco's funding strategy to meet benefit plan expenses using applicable U.S. plan funding rules. Other plans follow local regulations or contractual obligations to meet minimum funding requirements.

In addition to the above plans, Saudi Aramco maintains or participates in defined contribution plans for which Saudi Aramco's legal or constructive obligation is limited to the contributions. The costs of the defined contribution plans, which are included principally within producing and manufacturing, and selling, administrative and general expenses in the consolidated statement of income, are ﷼ 1,519 and ﷼ 1,429 for the years ended December 31, 2025 and 2024, respectively (Note 26).

22. Provisions and other liabilities

	2025	2024
Asset retirement	**14,605**	13,529
Environmental	**523**	706
Deferred payables	**16,557**	11,328
Derivative liabilities (Note 3)	**1,839**	1,980
Other non-current liabilities	**3,266**	3,501
	36,790	31,044

Asset retirement provisions relate to the future plugging and abandonment of oil and natural gas wells and the decommissioning of certain Downstream assets. The environmental provisions are mainly for the remediation of ground water and soil contamination. Payments to settle these provisions will occur on an ongoing basis and will continue over the lives of the operating assets, which can exceed 50 years for the time when it is necessary to abandon oil and natural gas wells. The amount and timing of settlement in respect of these provisions are uncertain and dependent on various factors that are not always within management's control. Deferred payables primarily include amounts payable for the construction of property, plant and equipment, as well as for certain services received under extended payment terms. Derivative liabilities comprise financial liabilities relating to options and forward contracts.

The movements in asset retirement and environmental provisions are as follows:

	Asset retirement	**Environmental**
January 1, 2024	15,150	698
Revision to estimate	(2,513)	23
Additional provisions	450	30
Unwinding of discount	476	11
Amounts charged against provisions	(34)	(56)
December 31, 2024	13,529	706
Revision to estimate	**450**	**(11)**
Additional provisions	**428**	**19**
Unwinding of discount	**491**	**8**
Amounts charged against provisions	**(293)**	**(199)**
December 31, 2025	**14,605**	**523**

23. Trade payables and other liabilities

	2025	2024
Trade payables	**79,054**	78,439
Accrued materials and services	**46,736**	42,480
Amounts due to related parties (Note 29(b))	**10,208**	13,740
Employee related payables	**11,835**	12,319
Derivative liabilities (Note 3)	**1,391**	1,680
Other	**8,484**	8,809
	157,708	157,467

Trade payables relating to certain contracts with provisional pricing arrangements are measured at fair value. The fair value was calculated using forward curves and future prices. These trade payables are classified as level 3 in the fair value hierarchy (Note 3(d)) due to the inclusion of unobservable inputs, including counterparty credit risk in the fair value calculation.

24. Revenue

	2025	2024
Revenue from contracts with customers	**1,548,172**	1,630,366
Movement between provisional and final prices	**430**	(637)
Other revenue	**10,740**	7,570
	1,559,342	1,637,299
Other revenue:		
Services provided to:		
Government, semi-Government and other entities with Government ownership or control (Note 29(a))	**1,797**	936
Third parties	**3,332**	2,708
Joint ventures and associates (Note 29(a))	**1,234**	301
Freight	**957**	694
Other	**3,420**	2,931
	10,740	7,570

Revenue from contracts with customers is measured at a transaction price agreed under the contract and the payment is due within 10 to 120 days from the invoice date depending on specific terms of the contract.

Transaction prices are not adjusted for the time value of money, as Saudi Aramco does not have any contracts where the period between the transfer of product to the customer and payment by the customer exceeds one year.

Disaggregation of revenue from contracts with customers

Saudi Aramco's revenue from contracts with customers according to product type and source is as follows:

	2025			
	Upstream	Downstream	Corporate	Total
Crude oil	**605,258**	**100,732**	**–**	**705,990**
Refined and chemical products	**–**	**777,076**	**–**	**777,076**
Natural gas and NGLs	**52,425**	**12,681**	**–**	**65,106**
Revenue from contracts with customers	**657,683**	**890,489**	**–**	**1,548,172**
Movement between provisional and final prices	**890**	**(460)**	**–**	**430**
Other revenue	**438**	**7,683**	**2,619**	**10,740**
External revenue	**659,011**	**897,712**	**2,619**	**1,559,342**

All amounts in millions of Saudi Riyals unless otherwise stated

24. Revenue continued

	2024			
	Upstream	Downstream	Corporate	Total
Crude oil	671,412	131,728	–	803,140
Refined and chemical products	–	768,438	–	768,438
Natural gas and NGLs	47,304	6,273	–	53,577
Metal products	–	5,211	–	5,211
Revenue from contracts with customers	718,716	911,650	–	1,630,366
Movement between provisional and final prices	(58)	(579)	–	(637)
Other revenue	499	5,973	1,098	7,570
External revenue	719,157	917,044	1,098	1,637,299

25. Purchases

	2025	2024
Refined and chemical products	**286,427**	305,624
Crude oil	**153,033**	185,912
NGL and other products	**16,773**	17,894
	456,233	509,430

Purchases primarily consist of refined products, chemicals, crude oil and NGL purchased from third parties for use in Downstream operations and to meet demand for products in the Kingdom when it exceeds Saudi Aramco's production of the relevant product. Saudi Aramco also purchases products from third parties in certain markets where it is more cost effective compared to procuring them from other business units.

26. Employee benefits expense

	2025	2024
Short-term employee benefits	**62,111**	58,737
Post-employment benefits (Note 21):		
Defined benefit plans	**6,824**	6,642
Defined contribution plans	**1,519**	1,429
Share-based compensation (Note 17)	**687**	593
	71,141	67,401

27. Finance and other income

	2025	2024
Interest income	**8,587**	16,868
Investment income	**4,700**	3,386
Dividend income from investments in securities	**491**	463
Other	**1,726**	2,174
	15,504	22,891

28. Payments to the Government by Saudi Arabian Oil Company

	2025	2024
Income taxes (Note 8(c))	**197,282**	176,523
Royalties	**139,581**	187,982
Dividends	**261,239**	381,426

29. Related party transactions

(a) Transactions

	2025	2024
Joint ventures:		
Revenue from sales	**29,944**	25,894
Other revenue (Note 24)	**1,013**	83
Interest income	**206**	206
Purchases	**27,334**	27,773
Service expenses	**8**	34
Associates:		
Revenue from sales	**81,435**	85,766
Other revenue (Note 24)	**221**	218
Interest income	**251**	353
Purchases	**59,415**	57,818
Service expenses	**184**	180
Government, semi-Government and other entities with Government ownership or control:		
Revenue from sales	**42,776**	37,376
Other income related to sales	**111,862**	164,375
Other revenue (Note 24)	**1,797**	936
Purchases	**12,548**	10,215
Service expenses	**473**	514

Goods are purchased and sold according to supply agreements in force. Note 33 includes additional information on loans to joint ventures and associates.

(b) Balances

	2025	2024
Joint ventures:		
Other assets and receivables (Note 9)	**1,941**	3,888
Trade receivables	**7,024**	5,378
Trade payables and other liabilities (Note 23)	**4,245**	6,365
Borrowings	**926**	–
Associates:		
Other assets and receivables (Note 9)	**3,830**	3,831
Trade receivables	**20,201**	18,739
Trade payables and other liabilities (Note 23)	**4,823**	4,576
Government, semi-Government and other entities with Government ownership or control:		
Other assets and receivables (Note 9)	**3,218**	5,634
Trade receivables	**4,864**	4,556
Due from the Government (Note 13)	**29,315**	38,274
Short-term investments with banks	**4,928**	5,749
Cash and cash equivalents held with banks	**42,236**	48,762
Trade payables and other liabilities (Note 23)	**1,140**	2,799
Borrowings	**28,523**	26,393

Sales to and receivables from Government, semi-Government and other entities with Government ownership or control are made on specific terms within the relevant regulatory framework in the Kingdom.

All amounts in millions of Saudi Riyals unless otherwise stated

29. Related party transactions continued

(c) Compensation of key management personnel

Key management personnel of Saudi Aramco included directors and senior executive management. The compensation paid or payable to key management for services is shown below:

	2025	2024
Short-term employee benefits	**110**	92
Post-employment benefits	**55**	56
Share-based compensation	**27**	29
Other long-term benefits	**5**	5
	197	182

(d) Other transactions with key management personnel

Other than as set out in Note 29(c), there were no reportable transactions between Saudi Aramco and members of key management personnel or their close family members during the year ended December 31, 2025 (2024: nil).

30. Hedging activities

Saudi Aramco uses interest rate swap contracts to manage exposure to interest rate risk mainly resulting from borrowings. These hedges are designated as cash flow hedges. Saudi Aramco also engages in hedging activities through the use of currency forward contracts in relation to certain liabilities and firm commitments under procurement contracts, and highly probable forecast transactions. These hedges are designated as fair value hedges and cash flow hedges, respectively.

The notional amounts of interest rate swap contracts and currency forward contracts designated as hedging instruments are as follows:

	2025	2024
Interest rate swaps	**13,714**	9,900
Currency forward contracts	**10,489**	7,916
	24,203	17,816

31. Non-cash investing and financing activities

Investing and financing activities during 2025 include: (a) an increase in the carrying amount of the investment in Petro Rabigh due to the waiver of a non-current shareholder loan receivable of ﷼ 938 (2024: ﷼ 1,935) (Note 36(b)(i)); (b) deferred consideration of nil (2024: ﷼ 4,826) on the sale of the Saudi Iron and Steel Company ("Hadeed") (Note 35(d)); (c) deferred consideration of nil (2024: ﷼ 375) on the sale of the Film & Sheet business (Note 35(c)); (d) additions to right-of-use assets of ﷼ 18,964 (2024: ﷼ 20,989); (e) asset retirement provisions of ﷼ 390 (2024: ﷼ 343); (f) additions of ﷼ 6,925 related to payable for the construction of property, plant and equipment (2024: ﷼ 4,335) and (g) equity awards issued to employees of ﷼ 579 (2024: ﷼ 381).

32. Commitments

(a) Capital commitments

Capital expenditures contracted for but not yet incurred were ﷼ 174,551 and ﷼ 223,301 at December 31, 2025 and 2024, respectively. In addition, leases contracted for but not yet commenced were ﷼ 25,357 and ﷼ 38,496 at December 31, 2025 and 2024, respectively.

(b) International Maritime Industries Company ("IMI")

Sofon Industries Company, a wholly-owned subsidiary of the Company, owns a 40.1% equity interest in IMI, an associate. Saudi Aramco has guaranteed the purchase of 20 offshore rigs from IMI over a 10-year period beginning in 2023. Two rigs were delivered up to the end of 2025, and accordingly, the commitment as at December 31, 2025 for the 18 remaining rigs amounted to ﷼ 22,275. On July 14, 2025, IMI entered into a shareholder loan agreement with Sofon Industries Company for an amount of ﷼ 863, of which IMI has drawn ﷼ 563 as at December 31, 2025. The loan matures in 2030.

(c) Arabian Rig Manufacturing Company ("ARM")

In June 2018, SADCO and NOV Downhole Eurasia Limited formed a company, ARM (Note 41), to provide onshore drilling rig manufacturing, equipment and services to Saudi Aramco Nabors Drilling Company (Note 39) and the Middle East and North Africa region. The Company committed to invest ﷼ 225, of which, ﷼ 207 is invested at December 31, 2025. In addition, SADCO has guaranteed the purchase of 50 onshore rigs over a 10-year period beginning in 2022. 14 of these rigs were delivered up to the end of 2025, and accordingly, the remaining commitment as at December 31, 2025 amounted to ﷼ 6,789. SADCO has the option to cancel the rig orders for a maximum financial exposure of ﷼ 945.

32. Commitments continued

(d) Other

(i) The Company and The Dow Chemical Company ("Dow") equally committed to comply with the Ministry of Energy feedstock agreement to support the development of Chemical Value Parks in the Kingdom in the total amount of ﷼ 375. The first payment of approximately ﷼ 38 will be deposited within one month from the date of supplying Sadara with additional ethane. The remaining funds will be paid over nine years at ﷼ 38 annually. Saudi Aramco's commitment of ﷼ 188 is outstanding at December 31, 2025.

(ii) In order to comply with past Government directives, the Company expects to sell portions of its equity in SATORP and Yanbu Aramco Sinopec Refining Company Limited (Note 40) through a public offering of shares in Saudi Arabia.

(iii) Saudi Aramco has commitments of ﷼ 667 (2024: ﷼ 569) to invest in private equity investments both inside and outside the Kingdom. Such commitments can be called on demand.

(iv) Saudi Aramco has commitments of ﷼ 23 (2024: ﷼ 35) to fund additional loans and acquire additional unlisted equity investments of certain small to mid-sized enterprises in the Kingdom. The commitments can be called by the enterprises upon meeting certain conditions.

(v) Saudi Aramco has commitments of ﷼ 5,114 (2024: ﷼ 3,865) in relation to capital contributions and ﷼ 348 (2024: ﷼ 348) for social responsibility programs for certain other affiliates.

33. Contingencies

Saudi Aramco has contingent assets and liabilities with respect to certain disputed matters, including claims by and against contractors and lawsuits and arbitrations involving a variety of issues. These contingencies arise in the ordinary course of business. It is not anticipated that any material adjustments will result from these contingencies.

Saudi Aramco also has contingent liabilities with respect to the following:

(a) Sadara

On March 25, 2021, Sadara entered into various agreements to restructure its senior project financing debt amounting to ﷼ 37,280. Terms of the restructuring include a principal repayment grace period until June 2026 and an extension of the final maturity date from 2029 to 2038. In connection with the restructuring, the Company and Dow have agreed to guarantee up to an aggregate of ﷼ 13,875 of senior debt principal and its associated interest in proportion to their ownership interests in Sadara (Note 41). Further, the Company and Dow have agreed to provide guarantees and support, in proportion to their ownership interest in Sadara, for interest payment shortfalls on all outstanding senior debt until June 2026, working capital shortfall support up to ﷼ 1,875 in 2030, as well as an undertaking to provide acceptable credit support to cover the required Debt Service Reserve Account balance, which needs to be funded prior to June 2026.

In addition to the senior debt restructuring, effective March 25, 2021, the Company, Dow (and/or their affiliates) and Sadara have also entered into agreements to (i) provide additional feedstock by increasing the allocated quantity of ethane and natural gasoline supplied by Saudi Aramco, and (ii) gradually increase Saudi Aramco's rights to market, through SABIC, its equity share of finished products produced by Sadara (subject to certain agreed terms), which is estimated to be achieved by 2031. The Company has provided a guarantee for the payment and performance obligations of SABIC under the Product Marketing and Lifting Agreement.

On June 17, 2021, Excellent Performance Chemical Company ("EPCC"), a wholly-owned subsidiary of the Company, and Sadara entered into a ﷼ 1,500 subordinated revolving credit facility to provide shortfall funding to Sadara. The facility, originally scheduled to mature in June 2023, has been extended till June 2026. As of December 31, 2025, an amount of ﷼ 1,399 had been drawn against this facility.

With respect to Sadara's fuel and feedstock allocation, Saudi Aramco has provided two letters of credit to the Ministry of Energy for ﷼ 169 and ﷼ 152 to construct epoxy plants and for the development of projects to support conversion industries in the Kingdom.

(b) Petro Rabigh

The Company and Sumitomo Chemical Co., Ltd. ("Sumitomo"), the two founding shareholders of Petro Rabigh, previously arranged Equity Bridge Loans ("EBLs") in an aggregate amount of ﷼ 11,250 to meet the equity financing requirements under the senior finance agreements for the Rabigh II project, and guaranteed these EBLs on a several and equal basis. Petro Rabigh repaid ﷼ 1,940 of the EBLs out of the proceeds of the rights issuance in July 2022. The remaining EBLs of ﷼ 9,310 matured on March 20, 2023 and were refinanced by Petro Rabigh. Under the refinancing arrangement, Sumitomo guaranteed its share of the EBLs, amounting to ﷼ 4,655, that was fully financed by external lenders. In addition, the Company, through its wholly-owned subsidiary, Aramco Overseas Company B.V. ("AOC"), provided Petro Rabigh EBLs of ﷼ 3,000, while the remaining amount of its share, amounting to ﷼ 1,655, was provided by external lenders and was guaranteed by the Company. Following the issuance of a new class of non-voting shares in October 2025 (Note 36(b)(i)), Petro Rabigh repaid ﷼ 790 of the Company's share of EBLs using the proceeds of the share issuance. Accordingly, at December 31, 2025, the Company's share of EBLs, provided by AOC and by external lenders, amounted to ﷼ 2,491 and ﷼ 1,374, respectively. The refinanced EBLs mature on December 20, 2027.

All amounts in millions of Saudi Riyals unless otherwise stated

33. Contingencies continued

(b) Petro Rabigh continued

The founding shareholders also entered into a debt service undertaking with lenders of the Rabigh II project, whereby each founding shareholder, on a several basis, undertakes to pay 50% of any shortfalls in scheduled (and not accelerated) Rabigh II debt service on each Rabigh II payment date until the earlier of the final Rabigh II repayment date in June 2032 or the full repayment of ﷼ 5,625 of the EBLs. The semi-annual scheduled principal debt service under the Rabigh II financing is approximately ﷼ 105.

On September 30, 2020, Petro Rabigh entered into revolving loan facilities in an aggregate amount of ﷼ 5,625 with the Company and Sumika Finance Company Limited, a wholly-owned subsidiary of Sumitomo. The facilities were fully drawn in 2024. In August 2024, the Company and Sumitomo agreed to a phased waiver of their respective outstanding amounts under these facilities of approximately ﷼ 2,813 each. The initial waiver of ﷼ 1,875 by each shareholder was recorded in 2024, followed by the waiver of the remaining amount of approximately ﷼ 938 each in January 2025 (Note 36(b)(i)). In 2020, Petro Rabigh also entered into another revolving loan facility for ﷼ 1,875 with the Company, out of which ﷼ 113 was utilized as at December 31, 2025. The maturity date of this facility was extended to December 31, 2026 in the current year.

(c) Renewable energy projects

(i) On May 2, 2023, Saudi Aramco Power Company ("SAPCO"), a wholly-owned subsidiary of the Company, entered into a shareholders' agreement with the Water and Electricity Holding Company ("Badeel"), wholly-owned by PIF, and ACWA Power Company, to invest in Noor Al Shuaibah Holding Company for the development of Al Shuaibah 1 and Al Shuaibah 2 solar photovoltaic power generating plants in Makkah province in the Kingdom. The projects will have a combined capacity of over 2.6 gigawatts when fully operational. The Al Shuaibah 2 solar plant commenced commercial operations in 2025. The estimated total cost of the projects is ﷼ 8,919, funded through a mix of senior debt financing and equity bridge loans. The Company guaranteed SAPCO's 30% share of the equity bridge loans, amounting to approximately ﷼ 800, under the terms of the project financing. The equity bridge loans are fully drawn as of December 31, 2025. Further, additional guarantees amounting to ﷼ 175 have been provided to support SAPCO's obligations related to the projects.

(ii) On July 23, 2024, SAPCO, entered into various shareholder agreements with Badeel and Oasis Power Two Renewable Energy Company, wholly-owned by ACWA Power Company, to invest in the development of the Haden, Muwayh and Al-Khushaybi solar photovoltaic power generating plants in the Kingdom. These projects, with a combined power generation capacity of 5.5 gigawatts, are expected to commence commercial operations by 2027. The estimated total cost of the projects is ﷼ 12,042, which will be funded through a mix of senior external debt financing and equity bridge loans. SAPCO's 30% share of the equity bridge loans, amounting to ﷼ 833, is being provided through AOC, a wholly-owned subsidiary of the Company. As at December 31, 2025, the equity bridge loans were fully drawn. In addition, the Company has provided guarantees, amounting to ﷼ 199 to support SAPCO's obligations related to the projects.

(iii) In September 2025, SAPCO entered into various shareholder agreements with Badeel and Oasis Power Two Renewable Energy Company to invest in the development of the Afif1, Afif2, Humaij, Bisha and Khulis solar photovoltaic power generating plants and the Starah and Shaqra wind power plants in various regions of the Kingdom. The projects will have a combined capacity of 15 gigawatts and commercial operations are expected to commence by the second half of 2027 and the first half of 2028, respectively. The estimated total cost of the projects is ﷼ 30,870, which will be funded through a combination of senior debt financing and equity bridge loans. SAPCO's 30% share of the equity bridge loans, amounting to ﷼ 2,668, is being provided by Aramco Asia Singapore Pte. Ltd, a wholly-owned subsidiary of the Company. As at December 31, 2025, the amounts drawn under the equity bridge loans amounted to ﷼ 530. In addition, the Company has provided guarantees, amounting to ﷼ 2,010 to support SAPCO's obligations related to the projects.

(d) Other

Saudi Aramco has provided guarantees of ﷼ 2,253 (2024: ﷼ 1,855) in relation to borrowings and other obligations of certain other affiliates, arising in the ordinary course of business.

34. Sale of equity interest in a subsidiary

Jafurah Midstream Gas Company ("JMGC")

On October 27, 2025, the Company sold a 49% equity interest in JMGC, a newly formed wholly-owned subsidiary of the Company, to Green Palm Bidco S.à r.l. ("Green Palm") for upfront sale proceeds of ﷼ 41,802 ($11,147) in cash.

Green Palm is an entity owned by a consortium of investors led by funds managed by Global Infrastructure Partners, a part of BlackRock, Inc. As a shareholder of JMGC, Green Palm is entitled to receive quarterly distributions of its pro rata share of JMGC's available cash, unless the Company has not paid discretionary dividends to its own ordinary shareholders. Given the Company's discretionary right to suspend dividend distributions to Green Palm, and in accordance with the principles of consolidation outlined in Note 2(d), the upfront sale proceeds have been recognized as a non-controlling interest within equity in 2025.

Immediately prior to the closing of the transaction, the Company leased the development and usage rights to the Jafurah Field Gas Plant and the Riyas NGL Fractionation Plant ("the Facilities") to JMGC for a period of 20 years. Concurrently, JMGC granted the Company the exclusive rights to the Facilities to receive, process and treat raw gas from the Jafurah field during the 20-year period in exchange for a quarterly, volume-based tariff payable by the Company to JMGC. The tariff is backed by minimum volume commitments. The Company will at all times retain title to, and operational control of, the Facilities.

35. Assets classified as held for sale

(a) Divestment of SABIC Europe B.V. and Engineering Thermoplastics Business

(i) SABIC Europe B.V.

On December 16, 2025, the board of directors of SABIC, a subsidiary of Saudi Aramco, authorized the divestiture of its entire European petrochemicals business. The sale will enable SABIC, which is part of the Downstream segment, to optimize its portfolio and focus on higher-growth markets. Following the board's decision, the assets and liabilities of SABIC Europe B.V., comprising the European petrochemicals business, were classified as held for sale and presented separately on the consolidated balance sheet as at December 31, 2025.

Subsequently, on January 8, 2026, SABIC announced the signing of an agreement with AEQH38 GmbH, an affiliate of AEQUITA SE & Co. KGaA ("AEQUITA"), to sell its entire shareholding in SABIC Europe B.V. ("EP"). The sale consideration is based on an enterprise value of ﷼ 1,875, and includes deferred and contingent proceeds in the form of two vendor loan notes with a combined principal amount of ﷼ 1,875. The repayment of these notes is linked to the post-disposal free cash flow of the business and other defined European Olefins and Polyolefins assets of AEQUITA. Completion of the transaction remains contingent upon the fulfilment of standard conditions and receipt of necessary approvals, and is expected in the fourth quarter of 2026.

In determining the fair value of the consideration, expected future vendor loan repayments are estimated using a risk-adjusted forecast of distributable cash flows and dividend distributions, discounted using a rate of 12% to reflect the timing and risk profile of these expected cash flows. These valuation inputs fall under Level 3 of the fair value hierarchy. The fair value measurement also includes adjustments specified in the agreement such as net debt items, working capital normalization gaps and other customary closing adjustments, as well as transaction costs.

As at December 31, 2025, the gross carrying value of EP's assets classified as held for sale amounted to ﷼ 12,360, comprising property, plant and equipment of ﷼ 8,192 and other assets of ﷼ 4,168, including inventories and trade receivables. A remeasurement loss of ﷼ 8,640 was recognized in the consolidated statement of income within impairment and held for sale remeasurement losses, primarily attributed to property, plant and equipment, with the remaining loss of ﷼ 448 attributed to certain other assets. The net carrying value of EP's assets classified as held for sale amounted to ﷼ 3,720. Liabilities directly associated with assets classified as held for sale amounted to ﷼ 4,081, comprising post-employment benefit obligations of ﷼ 359, trade payables of ﷼ 1,211 and other liabilities of ﷼ 2,511.

(ii) Engineering Thermoplastics business

On December 16, 2025, the board of directors of SABIC authorized the divestiture of its entire Engineering Thermoplastics business ("ETP") in the Americas and Europe, including major production sites and related activities. The sale will enable SABIC to optimize its portfolio and focus on higher-growth markets. Following the board's decision, the assets and liabilities of ETP were classified as held for sale and presented separately on the consolidated balance sheet as at December 31, 2025.

Subsequently, on January 8, 2026, SABIC announced the signing of an agreement to sell its entire ETP business in the Americas and Europe, held through Plastics US Holdings LLC and Jadeed Holding B.V., to subsidiaries of Mutares SE & Co KGaA ("Mutares"). The sale consideration is based on an enterprise value of ﷼ 1,688, and includes upfront cash proceeds and subsequent contingent proceeds. The contingent consideration comprises an earnout arrangement entitling the recipient to 30% of the business's free cash flows for a period of four years, commencing from the year after the second anniversary of the transaction's closing. In addition, it includes 30% of the net proceeds realized upon exit by Mutares, should such a monetization event occur, with a minimum guaranteed amount of ﷼ 263 at the earlier of four years after the second anniversary or exit. Completion of the transaction remains contingent upon the fulfilment of standard conditions and receipt of requisite regulatory approvals, and is expected in the third quarter of 2026.

The fair value of the consideration is estimated using the present value of adjusted upfront cash proceeds and expected subsequent contingent proceeds, discounted to reflect the timing and risk profile of these proceeds. The valuation incorporates the assumptions regarding future operating performance, forecast free cash flows, value realization upon a potential future liquidity event and its timing, as well as discount rates reflecting the risk profile of the expected cash flows. These inputs are classified as Level 3 under the fair value hierarchy. The discount rates applied in the assessment are 11% and 14% for periods within the projection horizon, and an 8x valuation multiple was used for anticipated monetization. The fair value measurement also reflects the adjustments such as net debt items, working capital normalization and other customary closing adjustments, as well as transaction costs.

As at December 31, 2025, the gross carrying value of ETP's assets classified as held for sale amounted to ﷼ 9,801, comprising property, plant and equipment of ﷼ 6,836 and other assets of ﷼ 2,965, including inventories and trade receivables. A remeasurement loss of ﷼ 4,755 was recognized in the consolidated statement of income within impairment and held for sale remeasurement losses, attributed to property, plant and equipment and certain other assets. The net carrying value of ETP's assets classified as held for sale amounted to ﷼ 5,046, comprising property, plant and equipment of ﷼ 2,152 and other assets of ﷼ 2,894. Liabilities directly associated with assets classified as held for sale amounted to ﷼ 2,363 comprising post-employment benefit obligations of ﷼ 684, trade payables of ﷼ 631, and other liabilities of ﷼ 1,048.

(b) ALBA

On February 19, 2025, SABIC announced the completion of the sale of its 20.62% shareholding in ALBA, an associate, to Saudi Arabian Mining Company (Ma'aden). The carrying amount of the investment in ALBA, amounting to ﷼ 3,294 and classified as held for sale and presented separately on the consolidated balance sheet at December 31, 2024, was derecognized. The sale proceeds of Bahraini Dinars 363 million (approximately ﷼ 3,606) were received in cash and a gain of ﷼ 342 was recognized in the condensed consolidated statement of income.

All amounts in millions of Saudi Riyals unless otherwise stated

35. Assets classified as held for sale continued

(c) Film & Sheet business

In September 2024, SABIC completed the sale of its Film & Sheet business for a consideration of ﷼ 937. The carrying values of the total assets and liabilities of the Film & Sheet business, classified as held for sale during 2024, amounting to ﷼ 1,079 and ﷼ 433, respectively, were derecognized. SABIC received cash consideration of ﷼ 562 and recognized deferred consideration of ﷼ 375. A gain of ﷼ 291 was recognized at the consolidated level during the year ended December 31, 2024.

(d) Saudi Iron and Steel Company ("Hadeed")

On May 31, 2024, following approvals from the relevant authorities and the satisfaction of all conditions, SABIC transferred ownership of Hadeed to PIF. SABIC received cash consideration of ﷼ 1,163, and recognized deferred consideration of ﷼ 3,032 and ﷼ 1,794 within current and non-current other assets and receivables, respectively, as at December 31, 2024. A loss on fair value remeasurement of ﷼ 3,219, to reduce the carrying amount of the assets to their fair value less costs to sell, was recognized in 2023, followed by an additional fair value loss of ﷼ 304 in 2024.

During 2025, SABIC received ﷼ 3,173, and the remaining deferred consideration amounting to ﷼ 1,929 at December 31, 2025 is included within current other assets and receivables.

36. Investments in affiliates and securities

(a) Investment in a subsidiary

Esmax Distribución SpA ("Esmax")

On March 1, 2024, the Company announced the completion of the acquisition of a 100% equity stake in Esmax Distribución SpA ("Esmax"), through its wholly-owned subsidiary, AOC, from Southern Cross Group, a Latin America-focused private equity company, for a cash payment of ﷼ 1,373, subject to customary adjustments. The customary adjustments resulted in the receipt of ﷼ 22 in the third quarter of 2024. Esmax is one of the leading diversified downstream fuels and lubricants retailers in Chile, and its operations include retail fuel stations, airport operations, fuel distribution terminals and a lubricant blending plant. The transaction represents Saudi Aramco's first downstream retail investment in South America and enables it to secure outlets for its refined products, including fuel placement from Motiva. It also creates a platform to launch the Aramco brand in South America while strengthening its downstream value chain and unlocks new market opportunities for its Valvoline-branded lubricants.

The transaction resulted in Saudi Aramco obtaining control of Esmax. Saudi Aramco accounts for acquisitions of subsidiaries using the acquisition method of accounting. This requires recognition of the assets acquired and liabilities assumed at fair value as of the acquisition date. Based on the purchase price allocation, as performed by an independent valuer, the total identifiable net assets and goodwill carrying amounts recognized in 2024 were ﷼ 1,096 and ﷼ 255, respectively.

Post-acquisition, Esmax contributed revenues of ﷼ 7,796 and net income of ﷼ 8, which are included in the consolidated statement of income for the year ended December 31, 2024. If the acquisition had occurred on January 1, 2024, management estimates that consolidated revenue and net income for the year ended December 31, 2024 would have been higher by ﷼ 1,564 and ﷼ 15, respectively.

(b) Investments in joint ventures and associates

(i) Petro Rabigh

In January 2025, the Company and Sumitomo, the founding shareholders of Petro Rabigh, completed the waiver of the remaining amounts of their respective shareholder loans to Petro Rabigh of approximately ﷼ 938 each. This followed an initial waiver of ﷼ 1,875 by each shareholder in August 2024 (Note 33(b)). The Company recognized the waiver of its shareholder loan receivable as an increase in the carrying amount of the investment in Petro Rabigh, an associate.

On October 9, 2025, the Company announced the completion of the acquisition of an additional 22.5% stake in existing ordinary shares ("Class A Shares") of Petro Rabigh from Sumitomo for ﷼ 2,632. Following the completion of the transaction, the Company became Petro Rabigh's largest shareholder with an approximately 60% interest in Class A Shares with voting rights, Sumitomo's shareholding reduced to 15%, while the public shareholding remained unchanged at approximately 25%. The transaction aligns with Saudi Aramco's downstream expansion and is part of a package of financial measures intended to reinforce Petro Rabigh's financial position.

As part of the transaction, on October 21, 2025, Petro Rabigh completed the issuance of a new class of non-voting shares ("Class B Shares") to Sumitomo and the Company for ﷼ 2,632 each. Consequently, the Company and Sumitomo each hold 50% of the non-voting Class B Shares.

These share transactions resulted in a total increase of ﷼ 5,264 in the Company's investment in Petro Rabigh in the fourth quarter of 2025. In line with the related accounting policies described in Note 2(d), the Company continues to account for Petro Rabigh as an associate. The agreements and constitutive documents do not provide the Company sufficient voting rights to control or jointly control the financial and operating policies of Petro Rabigh.

36. Investments in affiliates and securities continued

(b) Investments in joint ventures and associates continued

(ii) Fujian Sinopec Aramco Refining and Petrochemical Co., Ltd. ("FSARP")

On September 4, 2025, Aramco Asia Singapore Pte. Ltd ("AAS"), a wholly-owned subsidiary of the Company, along with China Petroleum & Chemical Corporation ("SINOPEC") and Fujian Petrochemical Company Limited ("FPCL") incorporated FSARP for the construction and operation of an integrated refining and petrochemical complex in the Fujian Province of China. AAS holds a 25% equity interest in FSARP, while FPCL and SINOPEC hold 50% and 25%, respectively. Accordingly, an amount of ﷼ 2,542 was recognized as an investment in joint venture during the year. As at December 31, 2025, the outstanding commitment amounted to ﷼ 3,570.

The complex will consist of a 320,000 barrels per day refinery, a 1.5 million tons-per-year ethylene unit, a two million tons-per-year paraxylene and downstream derivatives capacity, and a 300,000 tons crude oil terminal, and is expected to be operational by the end of 2030.

(iii) Blue Hydrogen Industrial Gases Company ("BHIG")

On January 27, 2025, Saudi Aramco Development Company ("SADCO"), a wholly-owned subsidiary of the Company, closed the transaction to acquire a 50% equity interest in BHIG, a wholly-owned subsidiary of Air Products Qudra for Energy ("APQ"). BHIG, a company based in the Kingdom, aims to produce lower-carbon hydrogen while capturing and storing CO_2. This investment highlights Saudi Aramco's ambition to expand its new energies portfolio. Upon completion, SADCO invested an initial amount of ﷼ 113 and the investment was recognized as a joint venture. A further investment of ﷼ 891 was made during 2025, mainly representing SADCO's share of additional capital contribution to BHIG in connection with the transfer of ownership of a hydrogen manufacturing plant from SATORP to BHIG (Note 20(f)(ii)). In addition, the Company has provided guarantees to external lenders for an amount of ﷼ 1,441, representing SADCO's share of BHIG's existing borrowing facilities.

(iv) Unioil

On October 31, 2025, Saudi Aramco, through its wholly owned subsidiary AAS, completed the acquisition of a 25% equity stake each in Unioil Petroleum Philippines, Inc. ("UPPI") and Unioil Energy Pte. Ltd. ("UEPL") for total cash consideration of ﷼ 295, subject to post completion adjustments. UPPI operates a nationwide network of 184 retail stations and also engages in wholesale fuels trading, specialty oils marketing, and asphalt distribution. UEPL is primarily responsible for sourcing and supplying fuel to support UPPI's operations. The acquisition represents further progress in Saudi Aramco's strategic expansion of its global retail network in high-value markets. The investments in UPPI and UEPL have been accounted for as associates.

(v) MidOcean Holdings II, L.P. ("MidOcean")

On March 21, 2024, AOC, a wholly-owned subsidiary of the Company, completed the acquisition of a strategic minority stake in MidOcean Holdings II, L.P. ("MidOcean"), which in turn owns MidOcean Energy, LLC ("MidOcean Energy"). MidOcean Energy is a Liquefied Natural Gas ("LNG") company, formed and managed by EIG Global Energy Partners with the objective of building a high-quality long-term LNG portfolio, which acquired interests in a portfolio of LNG projects in Australia and Peru in 2024. This strategic partnership marks Saudi Aramco's first international investment in LNG. Saudi Aramco initially invested ﷼ 195 in MidOcean in March 2024, followed by additional investments during the second half of 2024, aggregating to ﷼ 969, which include contributions in connection with the increase of MidOcean Energy's interest in Peru LNG from 20% to 35%. The investment in MidOcean has been accounted for as an associate. Saudi Aramco's equity interest and associated rights in MidOcean can vary depending upon the future investments MidOcean makes and the extent of Saudi Aramco's capital contribution to those investments.

(vi) Gas & Oil Pakistan Limited ("GO")

On May 31, 2024, AAS, a wholly-owned subsidiary of the Company, completed the acquisition of a 40% equity stake in Gas & Oil Pakistan Limited ("GO"), for a purchase consideration of ﷼ 279. GO is a diversified downstream fuels, lubricants and convenience stores operator in Pakistan, with a network of more than 1,200 retail fuel stations. The transaction represents Saudi Aramco's first downstream retail investment in Pakistan, advancing the Company's strategy to strengthen its downstream value chain internationally. The investment in GO has been accounted for as a joint venture.

(c) Investment in securities

HORSE Powertrain Limited ("HORSE")

On December 2, 2024, the Company announced the completion of the acquisition of a 10% equity interest in HORSE Powertrain Limited ("HORSE"), through its wholly-owned subsidiary Aramco Asia Singapore Pte. Ltd., alongside Renault S.A.S., Zhejiang Geely Holding Group Co., Ltd. and Geely Automobile Holdings Limited. The completion followed the signing of definitive agreements on June 28, 2024, and receipt of all applicable regulatory approvals. The purchase price of ﷼ 2,576 was paid in cash and was subject to certain customary adjustments. Those customary adjustments resulted in an additional payment of ﷼ 66 in 2025. HORSE develops, manufactures and supplies energy-efficient internal combustion and hybrid powertrains and transmissions to partners around the world. Saudi Aramco's investment in HORSE aims to enhance the Company's contribution to the global energy transition through the development and commercialization of more efficient mobility solutions. Saudi Aramco recognized the transaction as an equity investment at FVOCI within investments in securities.

All amounts in millions of Saudi Riyals unless otherwise stated

37. Dividends

			SAR per share	
	2025	2024	**2025**	2024
Dividends declared and paid each quarter:				
March	**80,104**	116,503	**0.3312**	0.4815
June	**80,112**	116,517	**0.3312**	0.4815
September	**80,113**	116,447	**0.3312**	0.4815
December	**80,118**	116,451	**0.3312**	0.4815
Total[1]	**320,447**	465,918	**1.3248**	1.9260
Dividends declared on March 9, 2026 and March 3, 2025[2]	**82,083**	80,104	**0.3393**	0.3312

1. Includes ﷼ 3,288 (﷼ 0.0136 per share) of performance-linked dividends for the year ended December 31, 2025 (2024: ﷼ 161,593 (﷼ 0.6680 per share)).
2. Dividend of ﷼ 82,083 (﷼ 0.3393 per share) represents a base dividend declared on March 9, 2026. This dividend is not reflected in the consolidated financial statements and will be deducted from unappropriated retained earnings in the first quarter of 2026.

38. Earnings per share

The following table reflects the net income and number of shares used in the earnings per share calculations:

	2025	2024
Net income attributable to the ordinary shareholders of the Company	**348,042**	393,891
Weighted average number of ordinary shares (in millions) (Note 2(cc))	**241,882**	241,894
Earnings per share for net income attributable to the ordinary shareholders of the Company (in Saudi Riyals)	**1.44**	1.63

Potential ordinary shares during the year ended December 31, 2025, related to employees' share-based compensation in respect of employee share plans that were awarded to the Company's eligible employees under those plan terms (Note 17). These share plans did not have a significant dilution effect on basic earnings per share for the years ended December 31, 2025 and 2024.

39. Subsidiaries of Saudi Arabian Oil Company

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2,3]	Conventional financial liabilities as of December 31, 2025[3]	Interest income from conventional financial assets for the year ended December 31, 2025[3]
A. Wholly-owned:						
4 Rivers Energy LLC	Retail fuel operations	100%	USA	–	–	–
AlQadsiah Club Company	Sports club	100%	Saudi Arabia	**172**	**250**	**1**
AOC Management Consultancies LLC	Consulting services	100%	UAE	–	–	–
Aramco (Beijing) Venture Management Consultant Co., Ltd.	Investment	100%	China	**8**	**15**	–
Aramco Affiliated Services Company	Support services	100%	USA	**1**	–	–
Aramco Americas Company	Support services	100%	USA	–	–	–
Aramco Asia India Private Limited	Purchasing and other services	100%	India	**14**	–	–
Aramco Asia Japan K.K.	Purchasing and other services	100%	Japan	**85**	**321**	**5**
Aramco Asia Korea Limited	Marketing and vendor sourcing activities	100%	South Korea	**63**	**14**	**2**
Aramco Asia Singapore Pte. Ltd.	Purchasing and other services	100%	Singapore	**42,247**	**471**	**1,602**
Aramco Associated Company	Aircraft operations	100%	USA	**1,054**	**686**	**45**
Aramco Capital Company, LLC	Aircraft leasing	100%	USA	**78**	–	**3**
Aramco Downstream Asia Pte. Ltd	Holding company	100%	Singapore	–	–	–
Aramco Downstream Company (formerly, Aramco Chemicals Company)	Holding company	100%	Saudi Arabia	**533**	**26**	**27**
Aramco Downstream United Kingdom Ltd	Purchasing and other services	100%	United Kingdom	–	–	–
Aramco Europe B.V.	Downstream operations	100%	Netherlands	–	–	–
Aramco Far East (Beijing) Business Services Co., Ltd.	Petrochemical purchasing, sales and other services	100%	China	**575**	**96**	**19**
Aramco Financial Services Company	Financing	100%	USA	**211**	**12**	**7**
Aramco Fuels Poland sp. z o.o.	Wholesale fuel operations	100%	Poland	**1,011**	**1,705**	**54**
Aramco Gas Company	Gas operations	100%	Saudi Arabia	–	–	–
Aramco Gas UK GP Ltd.	Holding company	100%	United Kingdom	–	–	–
Aramco Gas UK Ltd.	Holding company	100%	United Kingdom	–	–	–
Aramco Gas UK LP Ltd.	Holding company	100%	United Kingdom	–	–	–
Aramco Gulf Operations Company Limited	Production and sale of crude oil	100%	Saudi Arabia	**2,101**	**2,367**	**166**
Aramco Innovations Limited Liability Company	Research and commercialization	100%	Russia	**17**	**13**	–
Aramco International Gas Holding Co B.V.	Financing	100%	Netherlands	–	–	–
Aramco InvestCo GP B.V.	Financing	100%	Netherlands	–	–	–
Aramco InvestCo NewCo Sub B.V.	Financing	100%	Netherlands	–	–	–
Aramco InvestCo, LP	Financing	100%	Scotland	–	–	–
Aramco Lubricants and Retail Company	Retail fuel marketing	100%	Saudi Arabia	**78**	**140**	–
Aramco Overseas - Egypt	Personnel and other support services	100%	Egypt	–	–	–
Aramco Overseas Company B.V.	Purchasing and other services	100%	Netherlands	**18,977**	**2,001**	**589**
Aramco Overseas Company Spain, S.L.	Personnel and other support services	100%	Spain	–	**1**	–
Aramco Overseas Company UK Limited	Personnel and other support services	100%	United Kingdom	–	**50**	**1**
Aramco Overseas Malaysia SDN. BHD.	Personnel and other support services	100%	Malaysia	**64**	**15**	**9**
Aramco Performance Materials LLC	Petrochemical manufacture and sales	100%	USA	–	–	–
Aramco Services Company	Purchasing, engineering and other services	100%	USA	**1,653**	**1,127**	**65**
Aramco Shared Benefits Company	Benefits administration	100%	USA	**2**	**2**	–
Aramco Sohar Overseas SPC	Personnel and other support services	100%	Oman	–	–	–
Aramco Stadium Company	Managing and operating Aramco stadium	100%	Saudi Arabia	**28**	–	–
Aramco Trading Americas LLC	Purchasing and sale of petroleum goods and other services	100%	USA	**892**	**15,685**	**118**

All amounts in millions of Saudi Riyals unless otherwise stated

39. Subsidiaries of Saudi Arabian Oil Company continued

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2,3]	Conventional financial liabilities as of December 31, 2025[3]	Interest income from conventional financial assets for the year ended December 31, 2025[3]
Aramco Trading Company	Importing, exporting and trading of crude oil, refined and chemical products	100%	Saudi Arabia	**13,422**	**3,821**	**625**
Aramco Trading Dubai Company Limited	Importing, exporting and trading of crude oil and refined products	100%	UAE	**4**	**27**	**–**
Aramco Trading Fujairah FZE	Importing and exporting refined products	100%	UAE	**3,921**	**5,011**	**81**
Aramco Trading Limited	Importing and exporting refined products	100%	United Kingdom	**1,156**	**2,548**	**257**
Aramco Trading Singapore Pte. Ltd.	Marketing and sales support	100%	Singapore	**3,293**	**14,959**	**93**
Aramco Valvoline Global Holding Corp.	Holding company	100%	USA	**–**	**–**	**2**
VGP Holdings LLC	Holding company	100%	USA	**663**	**8**	**–**
Ellis Enterprises B.V.	Product sales and manufacturing/ distribution	100%	Netherlands	**–**	**–**	**–**
Ellis Enterprises East doo Kruševac	Product sales and manufacturing/ distribution	100%	Serbia	**5**	**–**	**–**
Lex Capital LLC	Financing/funding company	100%	USA	**4**	**–**	**43**
P.T. Valvoline Lubricants and Chemicals Indonesia	Product sales	100%	Indonesia	**3**	**1**	**–**
Qingdao Valvoline Automotive Services Co., Ltd.	Product sales	100%	China	**–**	**–**	**–**
Valvoline (Australia) Pty. Limited	Product sales and manufacturing/ distribution	100%	Australia	**37**	**–**	**1**
Valvoline (Deutschland) GmbH	Product sales	100%	Germany	**–**	**–**	**–**
Valvoline (Shanghai) Chemical Co., Ltd.	Product sales	100%	China	**30**	**51**	**–**
Valvoline (Thailand) Ltd.	Product sales	100%	Thailand	**28**	**–**	**–**
Valvoline (Zhangjiagang) Lubricants Co., Ltd.	Manufacturing and distribution	100%	China	**9**	**69**	**–**
Valvoline Canada Corp.	Product sales and manufacturing/ distribution	100%	Canada	**48**	**–**	**–**
Valvoline Canada Holdings B.V.	Holding company	100%	Netherlands	**–**	**–**	**–**
Valvoline Europe Holdings LLC	Holding company	100%	USA	**–**	**–**	**–**
Valvoline Holdings 2 B.V.	Holding company	100%	Netherlands	**93**	**–**	**11**
Valvoline Holdings Pte. Ltd.	Holding company	100%	Singapore	**–**	**–**	**–**
Valvoline Indonesia Holdings LLC	Holding company	100%	USA	**–**	**–**	**–**
Valvoline International de Mexico S. de R.L. de C.V.	Product sales	100%	Mexico	**59**	**–**	**–**
Valvoline International Holdings Inc.	Holding company	100%	USA	**–**	**–**	**–**
Valvoline International Inc.	Product sales	100%	USA	**–**	**–**	**–**
Valvoline International Servicios de Mexico S. de R.L. de C.V.	Payroll/employment	100%	Mexico	**1**	**–**	**–**
Valvoline Investments B.V.	Investing/holding company	100%	Netherlands	**–**	**–**	**–**
Valvoline Italy S.r.l.	Product sales	100%	Italy	**–**	**–**	**–**
Valvoline Lubricants & Solutions India Private Limited	Payroll/employment	100%	India	**10**	**–**	**–**
Valvoline ME FZE	Product sales	100%	UAE	**–**	**–**	**–**
Valvoline Middle East DMCC	Holding company	100%	UAE	**2**	**–**	**–**
Valvoline New Zealand Limited	Product sales	100%	New Zealand	**5**	**–**	**–**
Valvoline Poland Sp. z.o.o.	Product sales	100%	Poland	**7**	**–**	**–**
Valvoline Pte Ltd.	Product sales	100%	Singapore	**34**	**–**	**–**
Valvoline South Africa Proprietary Ltd	Product sales	100%	South Africa	**13**	**–**	**–**
Valvoline Spain S.L.	Product sales	100%	Spain	**2**	**–**	**–**
Valvoline UK Limited	Product sales	100%	United Kingdom	**–**	**–**	**1**

39. Subsidiaries of Saudi Arabian Oil Company continued

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2,3]	Conventional financial liabilities as of December 31, 2025[3]	Interest income from conventional financial assets for the year ended December 31, 2025[3]
VCA Solutions, LLC	Product sales	100%	USA	–	4	–
VGP IPCo LLC	IP company	100%	USA	–	–	–
Aramco Venture Management Consultant Company LLC	Consulting services	100%	USA	7	18	–
Aramco Ventures (India) Management Consultant Private Limited	Consulting services	100%	India	–	–	–
Aramco Ventures Company	Investment	100%	Saudi Arabia	293	15	10
Aramco Ventures Limited	Investment	100%	United Kingdom	7	7	–
Aramco Ventures LLC	Investment	100%	USA	6	9	–
ARLANXEO Holding B.V.	Development, manufacture, and marketing of high-performance rubber	100%	Netherlands	20	1,247	5
ARLANXEO Belgium N.V.		100%	Belgium	–	10	–
ARLANXEO Branch Offices B.V.		100%	Netherlands	3	2	–
ARLANXEO Brasil S.A.		100%	Brazil	76	137	11
ARLANXEO Canada Inc.		100%	Canada	–	135	–
ARLANXEO Deutschland GmbH		100%	Germany	–	262	–
ARLANXEO Elastomères France S.A.S.		100%	France	–	36	–
ARLANXEO Emulsion Rubber France S.A.S.		100%	France	–	160	–
ARLANXEO High Performance Elastomers (Changzhou) Co., Ltd.		100%	China	430	341	4
ARLANXEO India Private Limited		100%	India	13	4	–
ARLANXEO Industrial Company		100%	Saudi Arabia	1	–	–
ARLANXEO Netherlands B.V.		100%	Netherlands	–	215	43
ARLANXEO Singapore Pte. Ltd.		100%	Singapore	–	370	–
ARLANXEO Switzerland S.A.		100%	Switzerland	–	–	–
ARLANXEO USA LLC		100%	USA	–	241	–
AV China Holdings PCC Limited	Investment	100%	Guernsey	78	–	–
AV Global Holdings PCC Limited	Investment	100%	Guernsey	3,248	–	–
Bolanter Corporation N.V.	Crude oil storage	100%	Curaçao	61	8	4
Briar Rose Ventures LLC	Real estate holdings	100%	USA	–	–	–
Canyon Lake Holdings LLC	Retail fuel operations	100%	USA	–	–	–
Energy City Development Company	Industrial development	100%	Saudi Arabia	221	181	7
Energy City Operating Company	Industrial development	100%	Saudi Arabia	51	44	–
Esmax Distribución SpA	Fuels and lubricants retailer	100%	Chile	126	2,052	8
Esmax Industrial SpA	Fuels and lubricants retailer	100%	Chile	1	–	–
Esmax Red Limitada	Fuels and lubricants retailer	100%	Chile	29	–	–
Excellent Performance Chemicals Company	Petrochemical manufacture and sales	100%	Saudi Arabia	71	123	218
Global Digital Integrated Solutions Company	Information technology	100%	Saudi Arabia	493	428	–
Group Treasury ICAV	Debt investments	100%	Ireland	23,844	24	567
Investment Management Company	Investment management of post-employment benefit plan assets	100%	Saudi Arabia	4	–	–
Middle East Information Technology Solutions	Information technology	100%	Saudi Arabia	34	176	–
Motiva Enterprises LLC	Refining and marketing	100%	USA	7,345	13,439	284
Motiva Pipeline LLC	Pipeline transport	100%	USA	–	–	–
Mukamala Oil Field Services Limited	Oil field services	100%	Saudi Arabia	134	1	5
Mukamalah Aviation Company	Aviation	100%	Saudi Arabia	707	466	36
P7 China Holdings PCC Limited	Investment	100%	Guernsey	2,502	–	–
P7 Global Holdings PCC Limited	Investment	100%	Guernsey	4,020	–	–
Pandlewood Corporation N.V.	Financing	100%	Curaçao	35	1	2
Pedernales Ventures II LLC	Investment	100%	USA	294	–	–
Pedernales Ventures LLC	Retail fuel operations	100%	USA	–	–	–
PT Aramco Overseas Indonesia	Project management support	100%	Indonesia	–	–	–
Saudi Aramco Asia Company Limited	Investment	100%	Saudi Arabia	242	–	159
Saudi Aramco Capital Company Limited	Investment	100%	Guernsey	–	–	–

All amounts in millions of Saudi Riyals unless otherwise stated

39. Subsidiaries of Saudi Arabian Oil Company continued

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2,3]	Conventional financial liabilities as of December 31, 2025[3]	Interest income from conventional financial assets for the year ended December 31, 2025[3]
Saudi Aramco Development Company	Investment	100%	Saudi Arabia	**1,663**	**88**	**63**
Saudi Aramco Entrepreneurship Center Company Limited	Financing	100%	Saudi Arabia	**313**	**107**	**17**
Saudi Aramco Entrepreneurship Venture Company Limited	Investment	100%	Saudi Arabia	**1,451**	**5**	**–**
Saudi Aramco Jubail Refinery Company	Refining	100%	Saudi Arabia	**7,487**	**1,187**	**–**
Saudi Aramco Power Company	Holding company	100%	Saudi Arabia	**4,487**	**40**	**49**
Saudi Aramco Sukuk Company	Investment	100%	Saudi Arabia	**1**	**–**	**–**
Saudi Aramco Technologies Company	Research and commercialization	100%	Saudi Arabia	**219**	**26**	**2**
Saudi Aramco Upstream Technology Company	Research and commercialization	100%	Saudi Arabia	**32**	**8**	**–**
Saudi Petroleum International, Inc.	Marketing support services	100%	USA	**54**	**35**	**2**
Saudi Petroleum Overseas, Ltd.[4]	Marketing support and tanker services	100%	United Kingdom	**–**	**1**	**–**
Saudi Refining, Inc.	Refining and marketing	100%	USA	**3,548**	**642**	**139**
Sofon Industries Company	Investment in maritime activities	100%	Saudi Arabia	**918**	**284**	**29**
Sofon Naval Industries Company	Manufacturing of naval vessels	100%	Saudi Arabia	**12**	**–**	**–**
Stellar Insurance, Ltd.	Insurance	100%	Bermuda	**4,135**	**528**	**102**
U&A Holdings Pte. Ltd.	Holding company	100%	Singapore	**–**	**–**	**–**
U.S. LNG Holdings Inc.	Holding company	100%	USA	**–**	**–**	**–**
Vela International Marine Limited	Marine management and transportation	100%	Liberia	**78**	**7**	**–**
Wisayah Global Investment Company	Investment services	100%	Saudi Arabia	**307**	**44**	**15**
B. Non-wholly owned:						
Aramco Gas Pipelines Company	Pipeline transport	51%	Saudi Arabia	**377**	**–**	**22**
Aramco Oil Pipelines Company	Pipeline transport	51%	Saudi Arabia	**376**	**2**	**6**
Aramco Training Services Company[5]	Training	49%	USA	**1**	**–**	**–**
ARLANXEO-TSRC (Nantong) Chemical Industries Co., Ltd.[5]	Development, manufacture, and marketing of high-performance rubber	50%	China	**73**	**161**	**2**
Jafurah Midstream Gas Company	Gas plant operations	51%	Saudi Arabia	**–**	**–**	**–**
Johns Hopkins Aramco Healthcare Company	Healthcare	80%	Saudi Arabia	**388**	**1,311**	**13**
Latitude Ventures JV LLC	Leasing and developing retail gas stations	35%	USA	**1**	**115**	**–**
SA Global Sukuk Limited[5]	Investment	0%	Cayman Islands	**–**	**–**	**–**
Saudi Aramco Base Oil Company - Luberef[6]	Production and sale of petroleum-based lubricants	70%	Saudi Arabia			
Saudi Aramco Nabors Drilling Company[5]	Drilling	50%	Saudi Arabia	**676**	**2,538**	**30**
Saudi Aramco Rowan Offshore Drilling Company[5]	Drilling	50%	Saudi Arabia	**372**	**3,342**	**10**
S-International Ltd.	Purchasing and sale of petroleum goods	61.6%	The Independent State of Samoa	**4**	**–**	**–**
S-Oil Corporation	Refining	61.6%	South Korea	**5,003**	**19,693**	**104**
S-Oil Europe B.V.	Marketing support	61.6%	Netherlands	**53**	**160**	**–**
S-Oil Singapore Pte. Ltd.	Marketing support	61.6%	Singapore	**18**	**8**	**1**
Saudi Basic Industries Corporation ("SABIC")[6]	Holding company	70%	Saudi Arabia			
Al-Jubail Fertiliser Company ("AL BAYRONI")[5]	Agri-nutrients	17.5%	Saudi Arabia			
Arabian Industrial Fibers Company ("IBN RUSHD")[5]	Petrochemicals	33.9%	Saudi Arabia			
Arabian Petrochemical Company ("PETROKEMYA")	Petrochemicals	70%	Saudi Arabia			
High Performance Plastics India Pvt Ltd.	Specialties	70%	India			
High Performance Plastics Manufacturing Mexico S de RL de CV	Specialties	70%	Mexico			

39. Subsidiaries of Saudi Arabian Oil Company continued

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2,3]	Conventional financial liabilities as of December 31, 2025[3]	Interest income from conventional financial assets for the year ended December 31, 2025[3]
International Shipping and Transportation Co. ("ISTC")	Supply chain	69.3%	Saudi Arabia			
Jadeed Holding B.V.[7]	Petrochemicals	70%	Netherlands			
SABIC Canada, Inc.	Petrochemical	70%	Canada			
SABIC Innovative Plastics Argentina SRL	Petrochemicals	70%	Argentina			
SABIC Innovative Plastics B.V.	Petrochemicals	70%	Netherlands			
SABIC Innovative Plastics Czech s.r.o.	Petrochemicals	70%	Czechia			
SABIC Innovative Plastics Denmark Aps	Petrochemicals	70%	Denmark			
SABIC Innovative Plastics España SL	Petrochemicals	70%	Spain			
SABIC Innovative Plastics Finland OY	Petrochemicals	70%	Finland			
SABIC Innovative Plastics France S.A.S.	Petrochemicals	70%	France			
SABIC Innovative Plastics GmbH	Petrochemicals	70%	Germany			
SABIC Innovative Plastics GP B.V.	Petrochemicals	70%	Netherlands			
SABIC Innovative Plastics Holding Germany GmbH	Petrochemicals	70%	Germany			
SABIC Innovative Plastics Kereskedelmi Kft.	Petrochemicals	70%	Hungary			
SABIC Innovative Plastics Ltd.	Petrochemicals	70%	United Kingdom			
SABIC Innovative Plastics Mexico S de RL de CV	Petrochemicals	70%	Mexico			
SABIC Innovative Plastics Poland Sp. Zo.o.	Petrochemicals	70%	Poland			
SABIC Innovative Plastics South America - Indústria e Comércio de Plásticos Ltda.	Petrochemicals	70%	Brazil			
SABIC Innovative Plastics Utilities B.V.	Petrochemicals	70%	Netherlands			
SABIC Sales Italy Srl	Petrochemicals	70%	Italy			
SABIC Sales Spain SL	Petrochemicals	70%	Spain			
Saudi Innovative Plastics Sweden AB[4]	Petrochemicals	70%	Sweden			
Jubail Chemical Storage and Services Company ("CHEMTANK")[5]	Supply chain	40.6%	Saudi Arabia			
Jubail United Petrochemical Company ("UNITED")	Petrochemicals	52.5%	Saudi Arabia			
LLC SABIC Eastern Europe	Petrochemicals	70%	Russia			
National Chemical Fertiliser Company ("IBN AL-BAYTAR")[5]	Agri-nutrients	35.1%	Saudi Arabia			
National Global Business Services Company	Shared service	70%	Saudi Arabia			
National Industrial Gases Company ("GAS")	Utilities	51.8%	Saudi Arabia			
National Methanol Company ("IBN-SINA")[5]	Petrochemicals	35%	Saudi Arabia			
Plastics US Holdings LLC[7]	Petrochemicals	70%	USA			
SABIC Innovative Plastics US LLC	Petrochemicals	70%	USA			
SABCAP Insurance Limited	Insurance	70%	Guernsey			
SABIC (China) Research & Development Co. Ltd.	Petrochemicals	70%	China			
SABIC (Shanghai) Trading Co. Ltd.	Petrochemicals	70%	China			
SABIC (Thailand) Co. Ltd.	Petrochemicals	70%	Thailand			
SABIC Agri-Nutrients Company ("SABIC AN Group")[5]	Agri-nutrients	35.1%	Saudi Arabia			
SABIC Agri-Nutrients Investment Company ("SANIC")[5]	Agri-nutrients	35.1%	Saudi Arabia			
SABIC Americas LLC	Petrochemicals, agri-nutrients	70%	USA			
SABIC Asia Pacific Pte Ltd ("SAPPL")	Petrochemicals, agri-nutrients	70%	Singapore			
SABIC Australia Pty Ltd.	Petrochemicals	70%	Australia			
SABIC Capital B.V.	Financing	70%	Netherlands			
SABIC Capital I B.V.	Financing	70%	Netherlands			
SABIC Capital II B.V.	Financing	70%	Netherlands			
SABIC (China) Holding Co., Ltd.	Petrochemicals	70%	China			
SABIC East Africa for Trade and Marketing LLC	Petrochemicals	70%	Egypt			
SABIC Europe B.V.[8]	Petrochemicals	70%	Netherlands			
NV Pijpleiding Antwerpen-Limburg-Luik (PALL)	Support services	70%	Belgium			
Petrochemical Pipeline Services B.V.	Petrochemicals	70%	Netherlands			
SABIC Belgium NV	Petrochemicals	70%	Belgium			
SABIC Deutschland GmbH	Petrochemicals	70%	Germany			
SABIC France S.A.S.	Petrochemicals	70%	France			
SABIC Holding Deutschland GmbH	Petrochemicals	70%	Germany			
SABIC Hungary Kft.	Petrochemicals	70%	Hungary			
SABIC Italia Srl	Petrochemicals	70%	Italy			
SABIC Limburg B.V.	Petrochemicals	70%	Netherlands			

All amounts in millions of Saudi Riyals unless otherwise stated

39. Subsidiaries of Saudi Arabian Oil Company continued

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2,3]	Conventional financial liabilities as of December 31, 2025[3]	Interest income from conventional financial assets for the year ended December 31, 2025[3]
SABIC Manufacturing Geleen BV	Petrochemicals	70%	Netherlands			
SABIC Marketing Ibérica S.A.	Petrochemicals	70%	Spain			
SABIC Nordic A/S	Petrochemicals	70%	Denmark			
SABIC Petrochemicals B.V.	Petrochemicals	70%	Netherlands			
SABIC Plastic Energy Advanced Recycling B.V.	Petrochemicals	53.4%	Netherlands			
SABIC Poland Sp. Z o.o.	Petrochemicals	70%	Poland			
SABIC Polyolefine GmbH	Petrochemicals	70%	Germany			
SABIC Sales Europe B.V.	Petrochemicals	70%	Netherlands			
SABIC Tees Holdings Ltd.	Petrochemicals	70%	United Kingdom			
SABIC UK Ltd.	Petrochemicals	70%	United Kingdom			
SABIC UK Pension Trustee Ltd.	Petrochemicals	70%	United Kingdom			
SABIC UK Petrochemicals Ltd.	Petrochemicals	70%	United Kingdom			
SABIC Global Ltd.	Petrochemicals	70%	United Kingdom			
SABIC Global Mobility ("GMC LLC")	Personnel and other support services	70%	UAE			
SABIC Global Technologies B.V.	Petrochemicals	70%	Netherlands			
SABIC Gulf, LLC	Marketing services	70%	UAE			
SABIC India Pvt Ltd.	Petrochemicals	70%	India			
SABIC Industrial Investments Company ("SIIC")	Investments	70%	Saudi Arabia			
SABIC Innovative Plastics (China) Co., Ltd.	Petrochemicals	70%	China			
SABIC Innovative Plastics Chongqing Co., Ltd.	Petrochemicals	70%	China			
SABIC Innovative Plastics (SEA) Pte. Ltd.	Petrochemicals	70%	Singapore			
SABIC Innovative Plastics (Fujian) Co., Ltd.	Petrochemicals	70%	China			
SABIC Innovative Plastics Holding B.V.	Petrochemicals	70%	Netherlands			
SABIC Innovative Plastics Holding Singapore Pte. Ltd.	Petrochemicals	70%	Singapore			
SABIC Innovative Plastics Hong Kong Ltd.	Petrochemicals	70%	Hong Kong, China			
SABIC Innovative Plastics India Private Ltd.	Petrochemicals	70%	India			
SABIC Innovative Plastics International Trading (Shanghai) Ltd.	Petrochemicals	70%	China			
SABIC Innovative Plastics Malaysia Sdn Bhd	Petrochemicals	70%	Malaysia			
SABIC Innovative Plastics Rus Z.o.o	Petrochemicals	70%	Russia			
SABIC Innovative Plastics SIT Holding Ltd.	Petrochemicals	70%	Hong Kong, China			
SABIC International Holdings B.V.	Petrochemicals	70%	Netherlands			
SABIC Investment and Local Content Development Company ("NUSANED")	Investment	70%	Saudi Arabia			
SABIC Kenya	Petrochemicals	70%	Kenya			
SABIC Korea Ltd.	Petrochemicals	70%	South Korea			
SABIC Licensing B.V.	Licensing company	70%	Netherlands			
SABIC Luxembourg S.à r.l.	Petrochemicals	70%	Luxembourg			
SABIC Middle East Business Management LLC	Petrochemicals	70%	Jordan			
SABIC Middle East Offshore Company ("SABIC MIDDLE EAST")[4]	Petrochemicals	70%	Lebanon			
SABIC Morocco	Petrochemicals	70%	Morocco			
SABIC Pakistan (Pvt.) Ltd.	Petrochemicals	70%	Pakistan			
SABIC Petrochemicals Holding US, LLC	Petrochemicals	70%	USA			
SABIC Petrochemicals Japan LLC	Petrochemicals	70%	Japan			
SABIC Petrokemya Ticaret Limited	Petrochemicals	70%	Turkiye			
SABIC R&T Pvt Ltd.	Petrochemicals	70%	India			
SABIC South Africa Proprietary Ltd.	Petrochemicals	70%	South Africa			
SABIC Supply Chain Services Limited Company ("SSCS")	Supply chain	69.3%	Saudi Arabia			
SABIC Taiwan Holding Ltd. (Hong Kong)	Petrochemicals	70%	Hong Kong, China			
SABIC Terminal Services ("SABTANK")	Supply chain	63%	Saudi Arabia			
SABIC Tunisia	Petrochemicals	70%	Tunisia			
SABIC US Holdings LP	Petrochemicals	70%	USA			

39. Subsidiaries of Saudi Arabian Oil Company continued

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2,3]	Conventional financial liabilities as of December 31, 2025[3]	Interest income from conventional financial assets for the year ended December 31, 2025[3]
SABIC US Projects LLC	Petrochemicals	70%	USA			
SABIC Ventures B.V.	Petrochemicals	70%	Netherlands			
SABIC Ventures US Holdings LLC	Petrochemicals	70%	USA			
SABIC Vietnam Company Ltd.	Petrochemicals	70%	Vietnam			
Saudi European Petrochemical Company ("IBN ZAHR")	Petrochemicals	56%	Saudi Arabia			
Saudi Kayan Petrochemical Company ("SAUDI KAYAN")[5]	Petrochemicals	24.5%	Saudi Arabia			
Saudi Methanol Company ("AR-RAZI")	Petrochemicals	52.5%	Saudi Arabia			
Scientific Design Co. Inc.	Specialties	70%	USA			
SHPP (Shanghai) Co., Ltd.	Specialties	70%	China			
SHPP B.V.	Specialties	70%	Netherlands			
SHPP Canada, Inc.	Specialties	70%	Canada			
SHPP Capital B.V.	Financing	70%	Netherlands			
SHPP Capital I B.V.	Financing	70%	Netherlands			
SHPP Capital II B.V.	Financing	70%	Netherlands			
SHPP Czech s.r.o.	Specialties	70%	Czechia			
SHPP Finland OY	Specialties	70%	Finland			
SHPP France S.A.S.	Specialties	70%	France			
SHPP Germany GmbH	Specialties	70%	Germany			
SHPP Global Technologies B.V.	Specialties	70%	Netherlands			
SHPP Holding B.V.	Specialties	70%	Netherlands			
SHPP Hong Kong	Specialties	70%	Hong Kong, China			
SHPP Hungary Kft.	Specialties	70%	Hungary			
SHPP Italy Srl	Specialties	70%	Italy			
SHPP Japan LLC	Specialties	70%	Japan			
SHPP Korea Ltd.	Specialties	70%	South Korea			
SHPP Malaysia Sdn Bhd	Specialties	70%	Malaysia			
SHPP Manufacturing Spain SL	Specialties	70%	Spain			
SHPP Manufacturing UK Ltd	Specialties	70%	United Kingdom			
SHPP Marketing Plastics SL	Specialties	70%	Spain			
SHPP Petrokimya Ticaret Ltd Sirketi	Specialties	70%	Turkiye			
SHPP Poland Sp. Z o.o.	Specialties	70%	Poland			
SHPP Russia OOO	Specialties	70%	Russia			
SHPP Sales B.V.	Specialties	70%	Netherlands			
SHPP Sales Italy Srl	Specialties	70%	Italy			
SHPP Sales UK Ltd.	Specialties	70%	United Kingdom			
SHPP Singapore Pte. Ltd.	Specialties	70%	Singapore			
SHPP South America-Comércio de Plásticos Ltda	Specialties	70%	Brazil			
SHPP Thailand Co. Ltd.	Specialties	70%	Thailand			
SHPP US LLC	Specialties	70%	USA			
SHPP Ventures B.V.	Specialties	70%	Netherlands			
SHPP Vietnam Co Ltd	Specialties	70%	Vietnam			
Yanbu National Petrochemical Company ("YANSAB")[5]	Petrochemicals	36.5%	Saudi Arabia			

1. Percentages disclosed reflect the effective ownership of Saudi Aramco in the respective entities.
2. Conventional financial assets comprise cash, time deposits, short-term investments and investments in securities.
3. Represents 100% amounts of subsidiaries, after elimination of intercompany transactions.
4. Under liquidation.
5. Agreements and constitutive documents provide Saudi Aramco control.
6. Information for conventional financial assets, conventional financial liabilities and interest income from conventional financial assets not included for entities and groups listed on the Saudi Exchange.
7. Jadeed Holding B.V. and Plastics US Holdings LLC, together with their respective subsidiaries, are part of a disposal group classified as held for sale (Note 35(a)).
8. SABIC Europe B.V. and its subsidiaries are part of a disposal group classified as held for sale (Note 35(a)).

All amounts in millions of Saudi Riyals unless otherwise stated

40. Joint operations of Saudi Arabian Oil Company

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2,3]	Conventional financial liabilities as of December 31, 2025[3]	Interest income from conventional financial assets for the year ended December 31, 2025[3]
Al-Khafji Joint Operations	Oil and gas exploration and production	50%	Saudi-Kuwaiti Partitioned Zone	–	–	–
Fadhili Plant Cogeneration Company	Power generation	30%	Saudi Arabia	**31**	**559**	–
Jazan Integrated Gasification and Power Company	Power generation	20%	Saudi Arabia	**317**	**3,170**	–
Korea Electric Power Corporation for Power Company	Power generation	40%	Saudi Arabia	**21**	**655**	–
Maasvlakte Olie Terminal C.V.	Tank storage	9.6%	Netherlands	–	**80**	–
Maasvlakte Olie Terminal N.V.	Tank storage	16.7%	Netherlands	**1**	–	–
Pengerang Petrochemical Company SDN. BHD.	Petrochemicals	50%	Malaysia	**511**	**3,140**	**10**
Pengerang Refining Company SDN. BHD.	Refining	50%	Malaysia	**819**	**28,466**	**27**
Power Cogeneration Plant Company	Power generation	50%	Saudi Arabia	**62**	**307**	–
Saudi Aramco Mobil Refinery Company Ltd	Refining	50%	Saudi Arabia	**927**	**348**	**34**
Saudi Aramco Total Refining and Petrochemical Company[4]	Refining/petrochemicals	62.5%	Saudi Arabia	**2,691**	**14,430**	**182**
Tanajib Cogeneration Power Company	Power systems	40%	Saudi Arabia	**46**	**884**	–
Yanbu Aramco Sinopec Refining Company Limited[4]	Refining	62.5%	Saudi Arabia	**1,644**	**2,722**	–
Geismar[5]	Petrochemicals	8.1%	USA			
Gulf Coast Growth Venture LLC ("GCGV")[5]	Petrochemicals	35%	USA			
Saudi Acrylic Butanol Company ("SABUCO")[5]	Petrochemicals	8.2%	Saudi Arabia			
Saudi Methacrylates Company ("SAMAC")[5]	Petrochemicals	35%	Saudi Arabia			

1. Percentages disclosed reflect the effective ownership of Saudi Aramco in the respective entities.
2. Conventional financial assets comprise cash, time deposits, short-term investments and investments in securities.
3. Represents Saudi Aramco's share of conventional financial assets, financial liabilities and interest income.
4. Agreements and constitutive documents do not give a single shareholder control; therefore, the joint operation does not qualify as a subsidiary.
5. Information for conventional financial assets, conventional financial liabilities and interest income from conventional financial assets not included for entities and groups listed on the Saudi Exchange.

41. Joint ventures and associates of Saudi Arabian Oil Company

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2]	Conventional financial liabilities as of December 31, 2025[2]	Interest income from conventional financial assets for the year ended December 31, 2025[2]
A. Joint ventures:						
AIR BP Aramco Poland sp. z o.o.	Aviation fuels	50%	Poland	**75**	**84**	**1**
Arabian Rig Manufacturing Company	Rig manufacturing	30%	Saudi Arabia	**639**	**1,060**	**5**
BAP Al-Khair Steel Company	Steel plates manufacturing	25%	Saudi Arabia	**30**	**9**	**–**
Blue Hydrogen Industrial Gases Company	Hydrogen production	50%	Saudi Arabia	**1,712**	**2,839**	**–**
Energy City Logistics Company[3]	Logistics	51%	Saudi Arabia	**35**	**14**	**1**
First Coast Energy, L.L.P.	Marketing	50%	USA	**25**	**524**	**–**
Fujian Sinopec Aramco Refining and Petrochemical Co., Ltd.	Refining/ petrochemicals	25%	China	**1,157**	**–**	**–**
Gas & Oil Pakistan Ltd.	Retail	40%	Pakistan	**1,031**	**2,094**	**4**
HAERTOL Chemie GmbH	Coolant manufacturer	50%	Germany	**64**	**17**	**–**
Ironhorse Investment Partners LLC	Retail fuel	50%	USA	**16**	**92**	**–**
Jasara Program Management Company	Engineering services	20%	Saudi Arabia	**–**	**–**	**–**
Juniper Ventures of Texas LLC[3]	Marketing	60%	USA	**8**	**224**	**–**
Lubrival S.A.[3]	Product sales	51%	Ecuador	**98**	**31**	**1**
LTIM Aramco Digital Solutions for Information Technology Company	Technology	49%	Saudi Arabia	**97**	**80**	**–**
Middle East Cloud and Digital Transformation Company Limited[3]	Information technology	51%	Saudi Arabia	**–**	**–**	**–**
Novel Non-Metallic Solutions Manufacturing	Manufacturing	50%	Saudi Arabia	**28**	**132**	**–**
Plant Digital for Industry Company	Industrial digital solutions	50%	Saudi Arabia	**35**	**11**	**2**
Port Neches Link LLC	Pipelines	25.1%	USA	**30**	**9**	**–**
Sadara Chemical Company[3]	Petrochemicals	65%	Saudi Arabia	**3,297**	**47,508**	**13**
Saudi Arabian Industrial Investment Company	Investment	42.5%	Saudi Arabia	**–**	**–**	**4**
Saudi Engines Manufacturing Company[3]	Manufacturing	55%	Saudi Arabia	**–**	**–**	**–**
Saudi Silk Road Industrial Services Company	Investment services	20%	Saudi Arabia	**86**	**14**	**–**
Shanghai ZhiSheng Automobile Technology Co., Ltd.	Product sales	49%	China	**7**	**1**	**–**
S-OIL TotalEnergies Lubricants Co., Ltd.	Lubricants production and sales	30.8%	South Korea	**110**	**193**	**–**
Star Enterprise[4]	Pension administration	50%	USA	**–**	**2**	**–**
Synkedia Biscay A.I.E.	E-fuels demo production	50%	Spain	**157**	**36**	**–**
Tas'helat Marketing Company	Marketing	50%	Saudi Arabia	**84**	**2,115**	**–**
Tuwaiq Casting & Forging Company	Metals	15%	Saudi Arabia	**16**	**78**	**–**
Valvoline Cummins Argentina S.A.	Product sales	50%	Argentina	**27**	**28**	**1**
Valvoline Cummins Private Limited	Product sales	50%	India	**178**	**248**	**–**
Valvoline de Colombia S.A.S.[3]	Product sales	51%	Colombia	**5**	**3**	**–**
VC Lubricating Oil Co., Ltd.	Holding company	50%	Hong Kong, China	**214**	**83**	**1**
Advanced Energy Storage System Investment Company ("AESSIC")[3,4,5]	Renewable energy	70%	Saudi Arabia			
Al-Jubail Petrochemical Company ("KEMYA")[5]	Petrochemicals	35%	Saudi Arabia			
Cosmar Company ("COSMAR")[5]	Petrochemicals	35%	USA			
Eastern Petrochemical Company ("SHARQ")[5]	Petrochemicals	35%	Saudi Arabia			
ETG Inputs Holdco Limited ("EIHL")[5]	Agri-nutrients	17.2%	UAE			
Isotopes Company ("IHC")[5]	Machinery equipment	22.4%	Saudi Arabia			
SABIC Fujian Petrochemicals Co., Ltd. ("FUJIAN")[5]	Petrochemicals	35.7%	China			
SABIC SK Nexelene Company Pte. Ltd. ("SSNC")[5]	Petrochemicals	35%	Singapore			
Saudi Pallet Manufacturing Company ("SPMC")[5]	Logistics	26.6%	Saudi Arabia			
Saudi Yanbu Petrochemical Company ("YANPET")[5]	Petrochemicals	35%	Saudi Arabia			
SINOPEC SABIC Tianjin Petrochemical Company Limited ("SSTPC")[5]	Petrochemicals	35%	China			
Utility Support Group ("USG") B.V.[5,6]	Utilities	35%	Netherlands			
B. Associates:						
Advanced ASMO for Logistics Services Company	Logistics	49%	Saudi Arabia	**627**	**–**	**25**
Al Masaa and Al Henakiyah Company	Holding company	25%	Saudi Arabia	**59**	**548**	**–**
BP AOC Pumpstation Maatschap	Storage	50%	Netherlands	**–**	**–**	**–**

All amounts in millions of Saudi Riyals unless otherwise stated

41. Joint ventures and associates of Saudi Arabian Oil Company continued

	Principal business activity	Percent ownership[1]	Place of business/ country of incorporation	Conventional financial assets as of December 31, 2025[2]	Conventional financial liabilities as of December 31, 2025[2]	Interest income from conventional financial assets for the year ended December 31, 2025[2]
BP ESSO AOC Maatschap	Storage	34.4%	Netherlands	–	–	–
Buraiq Holding Company	Holding company	30%	Saudi Arabia	**203**	**3,718**	–
Fuel Cell Innovation Co., Ltd.	Fuel cell manufacturing	12.3%	South Korea	**1**	**24**	–
Fujian Refining and Petrochemical Company Limited	Refining/ petrochemicals	25%	China	**2,977**	**7,433**	**71**
GCC Electrical Equipment Testing Lab	Inspection	20%	Saudi Arabia	–	–	–
Huajin Aramco Petrochemical Co., Ltd.	Refining/ petrochemicals	30%	China	**1,538**	**16,978**	**1**
Hyundai Oilbank Co., Ltd.	Refining/ marketing/ petrochemicals	17%	South Korea	**9,562**	**36,716**	**439**
International Maritime Industries Company	Maritime yard	40.1%	Saudi Arabia	**45**	**4,679**	–
Ishraq Bisha Company	Holding company	30%	Saudi Arabia	**105**	**730**	–
Ishraq Humaij Company	Holding company	30%	Saudi Arabia	**106**	**759**	–
Ishraq Khulis Company	Holding company	30%	Saudi Arabia	**77**	**587**	–
Ishraq One Holding Company	Holding company	30%	Saudi Arabia	–	**2**	–
Ishraq Two Holding Company	Holding company	30%	Saudi Arabia	–	**6**	–
MidOcean Holdings II, L.P.	Holding company	24.4%	United Kingdom	**1**	**1**	–
Moya Holding Company	Holding company	30%	Saudi Arabia	**197**	**3,828**	–
Nabah Holding Company	Holding company	30%	Saudi Arabia	**157**	**2,968**	–
Noor Al Henakiyah Company	Holding company	25%	Saudi Arabia	**108**	**412**	–
Noor Al Shuaibah Holding Company	Power generation	30%	Saudi Arabia	**853**	**8,849**	**15**
Power and Water Utility Company for Jubail and Yanbu[5]	Utilities	29.8%	Saudi Arabia			
Rabigh Refining and Petrochemical Company[3,5,7]	Refining/ petrochemicals	57.6%	Saudi Arabia			
Rafineria Gdańska sp. z o.o.	Refining	30%	Poland	**1,221**	**356**	**37**
Shaqra Winds Holding Company	Holding company	30%	Saudi Arabia	–	**5**	–
Sinopec Senmei (Fujian) Petroleum Company Limited	Marketing/ petrochemicals	22.5%	China	**2,078**	**4,937**	**14**
Starah Holding Company	Holding company	30%	Saudi Arabia	–	–	–
Sudair 1 Holding Company	Holding company	30.3%	Saudi Arabia	**431**	**513**	–
Team Terminal B.V.	Storage	34.4%	Netherlands	–	–	–
The National Shipping Company of Saudi Arabia[5]	Global logistics services	20%	Saudi Arabia			
Unioil Energy Pte. Ltd	Wholesale fuels trading	25%	Singapore	**760**	**603**	–
Unioil Petroleum Philippines Inc.	Wholesale and retail fuel sales	25%	Philippines	**398**	**1,489**	–
ARG mbH & Co KG ("ARG")[5,6]	Transportation	17.5%	Germany			
ARG Verwaltungs GmbH[5]	Administrative company	11.7%	Germany			
Clariant AG ("Clariant")[5]	Specialty chemical	22.1%	Switzerland			
German Pipeline Development Company GmbH ("GPDC")[5,6]	Transportation	27.3%	Germany			
Gulf Aluminum and Rolling Mill Company ("GARMCO")[5]	Aluminum	10.4%	Bahrain			
Gulf Petrochemical Industries Company ("GPIC")[5]	Agri-nutrients, petrochemicals	11.7%	Bahrain			
Ma'aden Phosphate Company ("MPC")[5]	Agri-nutrients	21%	Saudi Arabia			
Ma'aden Wa'ad Al Shamal Phosphate Company ("MWSPC")[5]	Agri-nutrients	10.5%	Saudi Arabia			
National Chemical Carrier Company ("NCC")[5]	Transportation	14%	Saudi Arabia			
Nusaned Fund I[5]	Equity investments	35%	Saudi Arabia			
Nusaned Fund II[5]	Equity investments	42%	Saudi Arabia			

1. Percentages disclosed reflect the effective ownership of Saudi Aramco in the respective entities.
2. Represents 100% amounts of conventional financial assets, financial liabilities and interest income.
3. Agreements and constitutive documents do not give Saudi Aramco control; therefore, the entity does not qualify as a subsidiary.
4. Under liquidation.
5. Information for conventional financial assets, conventional financial liabilities and interest income from conventional financial assets not included for entities and groups listed on the Saudi Exchange.
6. Utility Support Group B.V., ARG mbH & Co KG and German Pipeline Development Company GmbH are included in assets classified as held for sale (Note 35(a)).
7. Saudi Aramco's ownership percentage in Petro Rabigh as at December 31, 2025, represents its equity interest in Class A and Class B Shares ((Note 36(b)(i)).

42. Events after the reporting period

(a) Borrowings

On February 2, 2026, the Company issued four tranches of USD denominated senior unsecured notes, aggregating to an equivalent of ﷼ 15,000 ($4,000), under its Global Medium Term Note Programme. These tranches consist of notes with three-year maturities of ﷼ 1,875 ($500) with a coupon rate of 4%, five-year maturities of ﷼ 5,625 ($1,500) with a coupon rate of 4.375%, 10-year maturities of ﷼ 4,687 ($1,250) with a coupon rate of 5% and 30-year maturities of ﷼ 2,813 ($750) with a coupon rate of 6%. Interest is payable semi-annually in arrears on February 2 and August 2. The notes were issued and sold in accordance with Rule 144A/Regulation S under the U.S. Securities Act of 1933, as amended, and are listed on the London Stock Exchange's Main Market. The proceeds are for general corporate purposes.

(b) Share repurchase

On March 9, 2026, the Board of Directors approved the repurchase of up to 350 million of the Company's ordinary shares from the market over a period of 18 months from the approval date, up to a maximum total spend of ﷼ 11,250. The shares repurchased will be classified as treasury shares, and the Company may retain them for a maximum period of 10 years from the date of purchase without sale or allocation. The shares repurchased will primarily be used by the Company for its employee share plans.